



The Prince of Wales and The Duchess of Cornwall  
Annual Review 2007



## ANNUAL REVIEW 2007

The purpose of this Annual Review is to provide an overview of The Prince of Wales's and The Duchess of Cornwall's official and charitable activities, and to provide information about their income and official expenditure for the year to 31st March 2007.

The Review describes The Prince of Wales's role and activities, which have three principal elements: undertaking royal duties in support of The Queen, working as a charitable entrepreneur and promoting and protecting national traditions, virtues and excellence.

### **[www.princeofwales.gov.uk](http://www.princeofwales.gov.uk)**

The Prince's website carries details of all official engagements, and of speeches, articles and a wide range of biographical and factual information.

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# SUMMARY

This Annual Review covers the year to 31st March 2007. In addition to this introduction and a selection of events from the year, it has four main sections: one devoted to each of the three principal elements of The Prince of Wales's role, and the fourth providing details of how his activities and office are financed and outlining the responsibilities of his senior staff.

While there is no established constitutional role for the Heir to The Throne, The Prince seeks, with the support of his wife The Duchess of Cornwall, to do all he can to make a difference for the better in the United Kingdom and internationally. The way in which His Royal Highness does so can, in simple terms, be divided into three parts.



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SUPPORTING THE QUEEN

## Undertaking royal duties in support of The Queen

This involves The Prince supporting The Queen in her role as a focal point for national pride, unity and allegiance and bringing people together across all sections of society, representing stability and continuity, highlighting achievement, and emphasising the importance of service and the voluntary sector by encouragement and example.

## Working as a charitable entrepreneur

For many years The Prince has been prescient in identifying charitable need and setting up and driving forward charities to meet it. Today, The Prince's Charities, as the core group of 18 organisations is known, makes up the largest multi-cause charitable enterprise in the UK. Each year His Royal Highness helps to raise, either directly or indirectly, more than £100 million to support the charities' activities.



PAGE 18  
CHARITABLE ENTREPRENEUR

## Promoting and protecting national traditions, virtues and excellence

This includes supporting Britain's rural communities, promoting tolerance and greater understanding between faiths and communities, and highlighting achievements or issues that, without his support, might otherwise receive little exposure. In this regard, His Royal Highness often acts as a catalyst for facilitating debate and change through letters to and meetings with Government Ministers and other people of influence, and by giving speeches and writing articles. In doing so, he is always careful to avoid issues which are politically contentious.



PAGE 36  
PROMOTING AND PROTECTING

In fulfilling his role as Heir to The Throne, The Prince of Wales is supported in everything he does by his wife The Duchess of Cornwall. Rather than seek a substantial public profile in her own right, Her Royal Highness's role is primarily to support her husband, accompanying him on many public engagements throughout the country and overseas. The Duchess also attends engagements and events on her own, and conducts charitable and other work in her capacity as Patron or President of charities.

## INCOME AND EXPENDITURE

Year to 31st March	2007 £000s	2006 £000s
Income from Duchy of Cornwall	15,174	14,067
Funding from Grants-In-Aid and Government Departments	2,454	2,073
<b>Total income and funding</b>	<b>17,628</b>	<b>16,140</b>
Official expenditure	9,714	8,660
<b>Surplus after official costs</b>	<b>7,914</b>	<b>7,480</b>
Taxation on surplus	3,434	3,296
Non-official expenditure	2,614	2,181
Capital expenditure (less depreciation), loan repayments and transfers to reserves	1,671	1,867
<b>Net cash surplus</b>	<b>195</b>	<b>136</b>

For historical financial data  
please visit: [www.princeofwales.gov.uk/  
mediacentre/annualreview](http://www.princeofwales.gov.uk/mediacentre/annualreview)

### Summary

Although the way The Prince of Wales fulfils his public duties is largely constant from year to year, three key themes characterised 2006-07. The first was Their Royal Highnesses' overseas work on behalf of the country and the Government, which in an unusually busy 12 months saw The Prince or The Prince and The Duchess together visit Pakistan, four countries in the Gulf region, Sierra Leone, Nigeria and the United States of America. In the broadest terms, the aim of overseas tours is to help foster and strengthen the UK's relations with countries and peoples around the world, and to raise the profile of and cast a spotlight on British excellence and its contributions to the international community.

The second major theme was climate change, an issue to which The Prince has been drawing attention for many years. As well as attending a number of important environment-related events and making several speeches on the subject, in the past year The Prince of Wales's and The Duchess of Cornwall's Household has been undertaking an environmental review of all its activities.

The Prince commissioned the review to determine the 'carbon footprint' of the Household, including residences and offices, taking into account energy and water use, and commuter and other staff travel by car, train and air, as well as Their Royal Highnesses' personal travel. The ways in which carbon and other greenhouse gas emissions will be reduced, and other information about the Household's environmental policy, are explained and given on pages 8 and 9.

The third theme was the built environment. During the year The Prince and his charity, The Prince's Foundation for the Built Environment, continued to encourage, and advise on the creation of more livable and human-scale homes and communities, both in this country and abroad. In 2006-07, the Foundation and other charitable initiatives established by The Prince worked on the development of sustainable communities in places as diverse as Newquay in Cornwall, Kingston in Jamaica, and Kabul in Afghanistan. In addition, following The Prince's visit to Sierra Leone in November 2006, discussions have begun about a possible initiative with the Foreign and Commonwealth Office to help regenerate some of the poorest areas of the country's capital, Freetown.

# ENGAGEMENTS AND ACTIVITIES



ABOVE FROM TOP TO BOTTOM  
The Prince of Wales and The Duchess of Cornwall visit Gower in Wales and enjoy the stunning views over Rhossili beach.  
*Courtesy of Tim Rooke.*

The Prince meets Yeoman Warders at the Tower of London on a visit to support British Tourism Week.

In 2006-07, The Prince of Wales undertook a total of 632 official engagements, of which 86 were overseas, and The Duchess of Cornwall undertook 222 engagements, of which 60 were overseas. The following engagements and activities illustrate the range of Their Royal Highnesses' work during the year.

### **A family dinner to celebrate The Queen's 80th birthday**

In April 2006, The Prince of Wales and The Duchess of Cornwall hosted a family dinner at the newly reopened Kew Palace in London to celebrate The Queen's 80th birthday. The dinner was attended by 27 members of the Royal Family, and included a fireworks display on the lawns of the Palace. On the day of the dinner, a personal tribute to Her Majesty from The Prince was broadcast on television.

### **The Commissioning of Prince Harry and Prince William at Sandhurst**

In April 2006 and in December 2006, Their Royal Highnesses attended the Sovereign's Parades (Commissioning) of Prince Harry and Prince William, respectively, at the Royal Military Academy Sandhurst. The two Princes, who started their 11-month officer training courses at separate times, were both commissioned into The Blues and Royals, and were posted to the Household Cavalry regiment in Windsor.

### **The Prince of Wales addresses the World Health Assembly in Geneva**

In May 2006, The Prince of Wales was invited to address the World Health Organisation's annual assembly in Geneva. In his speech, His Royal Highness said it was important to encourage an integrated and holistic approach to modern medicine, one that considered external factors such as housing, the environment and agriculture when treating illness and promoting good health.

### **Visiting Gower in Wales to celebrate one of the UK's greatest beauty spots**

In July 2006, The Prince and The Duchess visited West Wales to mark the 50th anniversary of Gower being named the first Area of Outstanding Natural Beauty in the British Isles. During the visit, Their Royal Highnesses enjoyed a walk in bright sunshine along the clifftop with its stunning views of Rhossili beach and Worms Head.

### **Unveiling a memorial in Scotland to Queen Elizabeth The Queen Mother**

In August 2006, The Duke and Duchess of Rothesay, as Their Royal Highnesses are known in Scotland, unveiled a memorial to Queen Elizabeth The Queen Mother, which The Prince had commissioned, at the church in Canisbay, Caithness. His Royal Highness's Grandmother, who died in 2002, regularly visited the kirk over a period of 50 years whenever she stayed at the nearby Castle of Mey.



### Meeting British service personnel injured in action in Afghanistan and Iraq

In October 2006, Their Royal Highnesses visited the Royal Centre for Defence Medicine based at Selly Oak Hospital in Birmingham, where most servicemen and women injured overseas are flown for treatment. The Prince met patients on the trauma ward, including men from the Parachute Regiment, while The Duchess talked to outpatients and their families.

### Relaunching The Prince of Wales's official website with an online video

In October 2006, The Prince of Wales appeared in a "Day in the Life" film which was made specifically for the re-launch of his website, [www.princeofwales.gov.uk](http://www.princeofwales.gov.uk). The eight-minute video showed The Prince and The Duchess undertaking a day of engagements in Birmingham and at Highgrove.

### Receiving an award for environmental citizenship at the Harvard Club in New York

In January 2007 at a ceremony in New York, The Prince of Wales was presented with Harvard Medical School's 10th Global Environmental Citizen Award by former US Vice-President Al Gore and the actress Meryl Streep. His Royal Highness accepted the award during a three-day trip to the United States of America which included a visit to Philadelphia.

### Launching the first British Tourism Week with visits to London and Wales

In March 2007, The Prince helped launch the first ever British Tourism Week by visiting the Tower of London and, later in the same week, the National Botanic Garden of Wales. On his journey through Wales, His Royal Highness held a meeting with the country's tourism chiefs on the Royal Train.

CLOCKWISE FROM LEFT TO RIGHT  
Their Royal Highnesses meet enthusiastic children during a day of engagements in Birmingham, filmed for a website video.

The Prince and The Queen enjoy a fireworks display in honour of Her Majesty's 80th birthday at Kew Palace.

The Prince of Wales is presented with the Harvard Medical School's 10th Global Environmental Citizen Award by Al Gore and Meryl Streep in New York.

Prince William is pictured during the Sovereign's Parade at the Royal Military Academy Sandhurst in December 2006.

The Duchess of Cornwall and Princes William and Harry attend a Thanksgiving Service for Queen Elizabeth II's 80th birthday at St George's Chapel, Windsor Castle.

# DUCHY OF CORNWALL

The Duchy of Cornwall is the private estate which funds the public, charitable and private activities of The Prince of Wales and his family. It consists of around 54,650 hectares of land in 20 counties, mostly in the South West of England, and includes agricultural, residential and commercial property holdings, in addition to a financial portfolio.

The Duchy estate was created in 1337 by Edward III for his son, Prince Edward, and its primary function was, and is, to provide The Prince of Wales as Heir to The Throne with an income. As the current Duke of Cornwall, The Prince of Wales is actively involved in running the Duchy, and ensures, in particular, that environmental and agricultural best practice, sustainable development, and working in partnership with tenants and local communities, are at the heart of the Duchy's management approach. The Prince has shown, through the Duchy and his charitable food company Duchy Originals, that looking to the long term and preserving and sustaining rural communities, as well as supporting traditional craftsmanship and architecture, are not incompatible with achieving an excellent financial return.



ABOVE  
The Prince of Wales meets Neil Turner (right) and his son James (centre) during a visit to a housing development in Truro which has been built on land previously owned by The Duchy of Cornwall.

This approach is reflected in the Duchy's financial performance. Since The Prince of Wales assumed responsibility for its management on his 21st birthday in 1969, the growth in the capital assets has been significant and, since valuations were introduced, has greatly exceeded the increase in His Royal Highness's income from the estate. The Prince chooses to use the majority of the income from the Duchy of Cornwall to meet the cost of his public and charitable work.

In order to ensure that the income continues to be available from generation to generation, The Duke of Cornwall has no access to the Duchy's capital. This means that the proceeds and profits from the sale of capital assets are not distributed to The Prince of Wales but are reinvested within the Duchy. Furthermore, to ensure that the management of the Duchy gives sufficient emphasis to the protection and enhancement of its capital assets, legislation was introduced in the 19th century requiring the Duchy to be run on a commercial basis and for the Treasury to act, in effect, as a trustee to ensure that future Dukes' interests are protected. The main way in which the Treasury fulfils this role is by approving all land and property transactions with a value of £200,000 or more. The Duchy's accounts are laid before Parliament each year so that it can be satisfied that the Treasury is fulfilling its responsibilities in this respect. The basis on which the Duchy is run was reaffirmed by the Treasury in 2005.

Each year The Prince and The Duchess of Cornwall make regular visits to regions where the Duchy owns land and properties, and in June 2006 His Royal Highness visited a development project near Truro which had been built on former Duchy land. Acting on the principles of good stewardship and sustainable development, the Duchy retained a close interest in the design and construction of the homes, some of which are managed by the Guinness Trust, the affordable homes charity of which The Prince is Patron.



With the purchase of the 900-acre Harewood End Estate in 2000, the Duchy of Cornwall was given an opportunity to breathe new life into a corner of Herefordshire where buildings had lain empty and derelict for 30 years.

The Duchy's objective throughout has been for sympathetic and sustainable regeneration, creating live/work units, offices and homes, while saving the structures from decay and regenerating a rural area. In the past year, the second phase of the redevelopment has been completed at Grange Farm, where live/work and office units now occupy once-derelict farm buildings.

Barrie West, a graphic designer who rents one of the units, says the Duchy has provided him with the perfect place to run his business. He says: "There is a real feeling of peace and tranquillity here and the quality of workmanship is outstanding."

It was on the same two-day visit to the South West that His Royal Highness officially opened the Duchy Originals bakery in Launceston, the company's first production facility. The bakery has already started producing Cornish pasties, savoury flans and tarts.

The Duchy actively encourages its tenants to practise conservation alongside commercial farming. It does this by providing information on best practice and responsibilities under environmental legislation, encouraging high levels of biodiversity, and raising awareness of the principles of organic farming, and the potential of other agri-environmental schemes. The estate also works in partnership with a number of environmental organisations such as the Farming and Wildlife Advisory Group, Forum for the Future, the Soil Association, Friends of the Earth and English Nature.

In seeking to reduce its carbon footprint, some of the Duchy's heating systems are being changed (in Herefordshire, for example, geo-thermal heating has been installed), all electricity is from renewable sources, and a home working policy is being developed to reduce staff commuting. Also, in the Duchy office at Newton St Loe near Bath, a tank for biodiesel made from used cooking oil has been installed to provide fuel for suitable staff cars and estate vehicles. At the end of each year, all remaining carbon emissions are offset via woodland planting and investment in UK and overseas projects.

ABOVE  
Harewood End, part of the  
Duchy of Cornwall estate.

The Prince of Wales ensures that sustainable development is at the heart of the Duchy of Cornwall's management approach.

Further information about the Duchy of Cornwall can be found at:  
**[www.duchyofcornwall.org](http://www.duchyofcornwall.org)**

# ENVIRONMENTAL AND SOCIAL RESPONSIBILITY

“We are consuming the resources of our planet at such a rate that we are, in effect, living off credit and living on borrowed time... It is our children and grandchildren who will have to pay off this debt and we owe it to them – and to ourselves – to do something about it before it is too late.”

For the past 20 years The Prince of Wales has been doing what he can to raise awareness of the impact of mankind's activities on the environment, and in December 2006, at the launch of his Accounting for Sustainability project, His Royal Highness warned that time was running out in the race to counter the harmful effects on the planet of climate change.



## Greenhouse gas emissions

### Policy

The Prince of Wales's Household has a policy of reducing its carbon and wider greenhouse gas emissions to the greatest extent possible, and to the extent that reductions cannot be achieved, offsetting the emissions. As a result of this policy, since 2005 The Prince's Household – which is made up of his London home and office at Clarence House, his residences at Highgrove in Gloucestershire and Birkhall in Scotland, as well as the official activities of his staff, and the official (excluding overseas travel) and private activities of The Prince and The Duchess of Cornwall – has been carbon neutral. To measure the Household's carbon footprint more precisely and to understand how to reduce it, His Royal Highness commissioned an environmental review in 2005. Undertaken with Forum for the Future, the review was completed in early 2007, and a new long-term environmental strategy drawn up.



### Reduction

Reducing the use of carbon-based fuels and improving efficiency are central to reducing carbon emissions, and a number of measures have been taken or are being introduced to cut the Household's emissions. They include: the conversion at Birkhall and Highgrove to 'green' electricity from sustainable sources (Clarence House's electricity is sourced by Buckingham Palace from the national grid); the installation of woodchip boilers at both residences; the installation of new, more efficient boilers at Clarence House; the installation of solar panels at Home Farm and Highgrove; and a host of smaller, energy-efficiency actions.

Travel emissions make up a large part of the Household's carbon footprint, and when Their Royal Highnesses are travelling in the UK the aim is to reduce emissions through greater use of cars, trains and turbo-prop aircraft, and more use, where practical and possible, of scheduled flights. In addition, in accepting and arranging engagements, more consideration is being given to reducing travel distances; and, in order to reduce net emissions from car travel, The Prince's Jaguar and Land Rover have been converted to run on 100 per cent biodiesel from used cooking oil. Measures are also being taken to reduce staff commuter and work travel, and the Household has a policy of buying regional and organic food to reduce 'food miles' (and to support local farmers and biodiversity).

Overseas travel on behalf of the Government is the biggest single contributor to the Household's carbon footprint. It is often difficult to use scheduled flights for overseas travel because of the complexity of Their Royal Highnesses' programme, security considerations and other factors which will continue to require the use of private aircraft.

#### ABOVE FROM TOP TO BOTTOM

The Prince of Wales launches the Accounting for Sustainability project at St James's Palace. The initiative will help organizations measure more effectively the wider environmental and social costs of their actions.

The reed bed sewage system at Highgrove.  
*Courtesy of Andrew Lawson.*

In addition, the requirements of the overseas tours programme, which is determined by the Foreign and Commonwealth Office rather than the Household, will mean that in some years emissions may rise, rather than fall, because of the greater distances required to be travelled on Government business to foreign and Commonwealth countries.

As a result of the measures already taken, in 2006-07 the Household's carbon emissions fell by 9 per cent to 3,425 tonnes CO<sub>2</sub>. This figure does not include emissions from the Home Farm at Highgrove. There are still uncertainties with respect to the calculation of greenhouse gas emissions for the Farm, but it is hoped that a figure can be included in the 2008 Annual Review.

While these figures have been prepared in conjunction with the Household's advisers, they have not been audited by a formally recognised third party. It is planned that the figures will be audited in the future.

#### Offset

In addition to enhancing energy efficiency, and reducing carbon emissions as a result, The Prince has offset his Household's carbon emissions since 2005, excluding those from official overseas travel before 2007. The offsets are achieved by investing, via Climate Care, a specialist agency, in sustainable energy projects and energy efficiency initiatives. However, this is an evolving area, and the best way to achieve sustainable and effective offsetting is under continuing review by the Household and its advisers.

#### The future

While it is encouraging that emissions have been reduced by 9 per cent in the past year, more work needs to be done with the Household's advisers to identify where further reductions can be achieved. Despite the need for this further work, the Household is confident that it can exceed the UK's Kyoto target of reducing emissions by 12.5 per cent between 2008-2012; although, as mentioned previously, the achievement of this target will be determined to a significant extent by the amount of overseas travel required by the Foreign and Commonwealth Office.

#### Water and waste

Reducing water usage and improving waste management are also important to minimising the Household's impact on the environment. Various measures have been introduced to reduce water use, including the use of a reed bed sewage system at Highgrove and a roof-harvested rainwater irrigation system for the gardens. Household waste from residences and offices is recycled, and is used, for example, for compost in the gardens where possible. More action can be taken to reduce waste and to improve recycling, and this will be a major objective of 2007-08 once more precise measurement of the Household's waste has been undertaken.

#### The Duchy of Cornwall, Duchy Originals and The Prince's Charities

The Prince of Wales's Household makes up just one part of the overall environmental footprint of His Royal Highness's interests. Like his Household, the Duchy of Cornwall and Duchy Originals are working hard to improve their carbon efficiency and their sustainability. All three organisations work together wherever possible. In addition, in 2006 The Prince requested that each of his core 18 charities undertake their own environmental review and establish their own targets for reducing their impact on the environment.



ABOVE  
The organic compost being turned at Highgrove.  
*Courtesy of Andrew Lawson.*

Further details on The Prince of Wales's environmental initiatives can be found on:  
[www.princeofwales.gov.uk](http://www.princeofwales.gov.uk)





## SUPPORTING THE QUEEN

The main part of The Prince of Wales's role is to support Her Majesty The Queen as the focal point for national pride, unity and allegiance and bringing people together across all sections of society, representing stability and continuity, highlighting achievement, and emphasising the importance of service and the voluntary sector by encouragement and example.

**LEFT**  
The Prince, Colonel-in-Chief, the Parachute Regiment, awards campaign medals to paratroopers returning from Afghanistan at Hyderabad barracks, Colchester, Essex.

## THE UNITED KINGDOM AND OVERSEAS



### ABOVE FROM TOP TO BOTTOM

The Prince of Wales and The Duchess of Cornwall unveil a memorial to victims of the Bali terrorist bombing on Clive Steps at Horse Guards Road in London.

The Prince of Wales meets young gardeners working on an allotment project at the National Botanic Garden of Wales.

The Prince of Wales speaks with local residents who were affected by the Buncefield oil depot fire, during a visit to People's Building, Hemel Hempstead.

During the year The Prince of Wales and The Duchess of Cornwall undertook a wide variety of engagements and visits, both at home and abroad. These ranged from attending ceremonial occasions, supporting and representing the Armed Forces and in their work for the nation, undertaking official overseas tours to further Britain's interests abroad.

### England

Their Royal Highnesses' duties include attending great national occasions, and undoubtedly one of the highlights of the year was the celebration of Her Majesty The Queen's 80th birthday. On the actual day, 21st April 2006, The Prince of Wales hosted a dinner at the newly-restored Kew Palace in London for 27 members of the Royal Family. Earlier, His Royal Highness had broadcast a special birthday tribute on national television. In it he praised his mother's "remarkable steadfastness and fortitude", and wished her, as "a proud and loving son... the happiest of happy birthdays".

On a more formal note, The Prince and The Duchess, with Prince William and Prince Harry, attended a Service of Thanksgiving at St Paul's Cathedral to mark The Queen's official birthday on 17th June 2006. After the service there was a dinner at the Mansion House hosted by the Lord Mayor of London, when Her Majesty took the opportunity to celebrate two other important anniversaries of 2006 – the 50th year of the Duke of Edinburgh's Award, and the 30th birthday of The Prince's Trust. The Queen said the organisations' achievements were a tribute to the drive and energy of her husband and her eldest son, and said: "I am very happy to take this opportunity to draw attention to their achievements and to thank them both for all the support they give me each and every day."

An important part of the Royal Family's role is to offer support and sympathy in times of crisis or national challenge, and in October 2006 The Prince and The Duchess led the tributes to the victims of the Bali terrorist bombing when they unveiled a memorial in London to the 202 victims of the 2002 atrocity. Their Royal Highnesses followed the unveiling by attending a reception for 600 friends and relatives of those who died.

In June 2006, The Prince gave a reception at Highgrove for the families of the people killed and some of those severely injured, in the terrorist attacks in London on 7th July 2005.

The work of the Royal Family also includes supporting the UK's tourist industry, and in March 2007 The Prince of Wales visited the Tower of London as Patron of the very first British Tourism Week. His Royal Highness toured the royal palace and in a speech to launch the new initiative he said he also hoped that "every effort" would be made to remind British people of the wonderful opportunities they had for holidaying at home. Later, The Prince boarded a boat for a cruise up the River Thames past some of London's most popular attractions, on his way back to Westminster Pier.

The Prince and The Duchess also take part in visits to the UK by overseas Heads of State, and last year His Royal Highness attended a state banquet for the President of Ghana.

### Wales

In recognition of his special relationship with Wales, His Royal Highness pays regular visits to the Principality. One of the annual highlights is the week each Summer that The Prince and The Duchess spend attending engagements and events in Wales.

During last year's week in Wales Their Royal Highnesses visited Cardigan Castle where The Prince's Regeneration Trust had been advising the local building renovation trust on developing a plan for long-term sustainable use of the castle. Another of The Prince's charities to feature during the week was PRIME-Cymru, which supports businesses and self-employment for over-50s. In a visit to the village of Southgate, Their Royal Highnesses stopped by Jewels by the Sea, a bead shop set up by Marianne Merrick with the help of PRIME-Cymru, where they met other beneficiaries of the charity's work in Wales.

The Prince and The Duchess also attended the Llangollen International Musical Eisteddfod, one of Wales's main national music festivals. Continuing the arts theme on the same day, The Prince was presented with a new £150,000 gold leaf harp made by the renowned Italian harp maker Victor Salvi. The harp will be used by His Royal Highness's Official Harpist, Claire Jones.

In March 2007, The Prince visited the National Botanic Garden of Wales in Llanarthne, Carmarthenshire, as part of British Tourism Week. On the same day His Royal Highness paid a visit to Llwynywerwd, the farm in Myddfai, West Wales, that the Duchy of Cornwall has acquired for The Prince and The Duchess to use as a home during their regular visits to Wales. As well as staying there, The Prince also intends to offer the property as occasional holiday lets for visitors and as a venue for some of his charities for business meetings and seminars.

In February 2007, for the first time Prince William attended a rugby international in his capacity as Vice Royal Patron of the Welsh Rugby Union, watching Wales meet Ireland at the Millennium Stadium in Cardiff. Welsh rugby legend JPR Williams said Prince William's association with the national team would benefit the sport. "I met The Prince of Wales when he first came to Cardiff Arms Park 38 years ago, and it's good to continue that link," he said.

### Scotland

The Prince and The Duchess share a special relationship with Scotland, and spend a good deal of time there every year, both working on engagements and spending time at their home at Birkhall in Aberdeenshire.

While His Royal Highness's work in Scotland is wide-ranging, last year there was a specific focus on developing the work of his charities and initiatives, especially in the area of regeneration of the built environment and heritage.



ABOVE FROM TOP TO BOTTOM  
The Prince of Wales launches Pleasure in the Extreme, the second part of his North Highland Initiative based on promoting tourism in the area.

The Prince of Wales, unveils a cloth of the estate of James IV at Rothesay Castle on the Isle of Bute.

# THE UNITED KINGDOM AND OVERSEAS

## CONTINUED

Among the highlights were The Prince's speech at the "Inspiring Cities" conference organised by Edinburgh World Heritage, a reception at the Scottish Parliament to mark 30 years of The Prince's Trust in Scotland, and the launch of the second phase of his North Highland Initiative (NHI) in Caithness.

At the NHI event at the Castle of Mey in August 2006, representatives from more than 150 hotels, B&Bs and other organisations from the North Highlands gathered for the launch of "Pleasure in the Extreme", a new brand to promote tourism in what is one of the most northerly areas of Scotland.

The tourism initiative follows the successful launch in 2005 of Mey Selections, a food brand introduced to sell beef, lamb and cheese from the region. The NHI was set up by His Royal Highness to help the North Highlands' economy by raising the profile of the area through its food and drink products, its tourism and the quality of its heritage buildings.

Another highlight of the year in Scotland was a visit by The Duke of Rothesay (as His Royal Highness is known in Scotland) to the Bute Agricultural Show on its 200th anniversary. At the show he toured the judging rings, met competitors and presented rosettes to winners, before paying a visit to Rothesay Castle, established by James IV as a Summer retreat for the Royal Family in the 16th century.



### Northern Ireland

In May 2006, Their Royal Highnesses visited the Musgrave Park Hospital in South Belfast to open Northern Ireland's first dedicated Brain Injury Unit. After touring the new state-of-the-art rehabilitation facilities, The Prince and The Duchess met volunteers from the National Osteoporosis Society's Belfast Support Group.

Their Royal Highnesses also joined 2,500 guests in the grounds of Hillsborough Castle for a garden party hosted by the Northern Ireland Secretary Peter Hain. At the event, The Prince and The Duchess met representatives of Northern Ireland's health sector, including practitioners of integrated medicine.



During their two-day May visit to the province Their Royal Highnesses also granted a special audience to Anna Earls, an eight-year-old girl from the Dundonald area of Belfast. Anna, who has a malignant tumour, sent a painting to the Make-a-Wish Foundation in 2005 explaining that it was her dream to meet the Royal Couple. Later in the day, The Prince and The Duchess visited traditional Irish cheesemakers at Fivemiletown Creamery in County Tyrone.

### Overseas

Every year Their Royal Highnesses' duties take them abroad representing the country's interests, and in 2006-07 they undertook two main official tours together, the first to Pakistan in November 2006 and the second to four Gulf States in February 2007. The Prince also undertook a tour on his own, to West Africa, also in November 2006, and he visited the United States of America with The Duchess in January 2007, where they attended engagements in Philadelphia and New York.

These visits are organised with the Foreign and Commonwealth Office to promote and protect Britain's overseas interests.

#### ABOVE FROM TOP TO BOTTOM

The Duchess of Cornwall takes a closer look at the goats at the Fivemiletown Creamery in County Tyrone, Northern Ireland.

The Prince speaks with local residents affected by the Himalayan earthquake in Pattika, Pakistan.



During Their Royal Highnesses' overseas tour to the Gulf in February 2007, The Duchess of Cornwall met female members of the Upper and Lower Houses of Parliament in Bahrain. During her visit, The Duchess was told about the democratic reforms taking place in Bahrain and the growing role of women in Bahraini legislature and government. Among the parliamentarians she met was Dr Nada Haffadh, a member of the Shura council, who in 2004 was appointed to the cabinet as Minister of Health.

The visit was one of a number of engagements on the tour which The Duchess undertook on her own, mostly focusing on education and the care of women and children. Places visited by Her Royal Highness during the tour included the Al Noor Training Centre for Children with Special Needs in Dubai, and The Centre for Child Evaluation and Teaching in Kuwait.

The aim of the tour to Pakistan was to support the breadth of the partnership between the two countries, with a particular focus on the themes of inter-faith relations, education and youth entrepreneurship, and sustainable development. During the week-long trip Their Royal Highnesses visited Lahore, Pakistan-administered Kashmir, northern mountain villages, and Islamabad, where The Prince held a meeting with President Pervez Musharraf.

At the meeting the President thanked the UK for the support it offered to Pakistan after the devastating earthquake of October 2005. The Prince and The Duchess were able to see the country's reconstruction work for themselves when they visited the town of Pattika, which had been devastated by the quake.

The second main tour of 2006-07 took Their Royal Highnesses to Kuwait, Qatar, Bahrain and, in the United Arab Emirates, Abu Dhabi and Dubai. As with previous visits to the Middle East, the main purpose of the trip was to strengthen the UK's political, defence, commercial and cultural relations in the region. The 10-day tour included meetings with local Ruling Families, engagements to support youth opportunity, and events which emphasised the importance of education and inter-faith dialogue.

The third overseas tour of the year was undertaken by The Prince of Wales to Sierra Leone and Nigeria. He visited Sierra Leone to highlight the country's emergence from many years of civil war, and to meet members of the British Armed Forces training the country's army. Later in the same week The Prince spent three days in Nigeria, where he helped to celebrate the success of the country's longest unbroken period of democratic rule.

In addition, Their Royal Highnesses visited the USA in January 2007. The trip was arranged in response to requests from the Foreign and Commonwealth Office for The Prince and The Duchess to follow up their successful 2005 visit to the USA.

ABOVE

The Duchess of Cornwall meets female members of the Bahrainian Parliament in Manama, Bahrain.

The main purpose of the 10-day tour of Gulf states was to strengthen the UK's relations with the region.

# THE ARMED SERVICES

The Prince of Wales's relationship with the Armed Services is based on four themes: promoting the role of the Forces within national life, through operational visits and ceremonial duties; focusing on the professionalism and excellence of training; supporting the welfare of service personnel and their families; and helping to maintain and enhance Britain's unique regimental system through links with veterans' and regimental groups.



## THE PRINCE OF WALES'S MILITARY APPOINTMENTS

The Prince of Wales currently holds the ranks of Admiral in the Royal Navy, General in the Army and Air Chief Marshal in the Royal Air Force. The Prince of Wales maintains a special relationship with the following:

- The Welsh Guards
- The 22nd (Cheshire) Regiment
- The Parachute Regiment
- The Royal Gurkha Rifles
- Army Air Corps
- The Royal Dragoon Guards
- The Queen's Own Yeomanry
- The Queen's Dragoon Guards
- The Black Watch, 3rd Battalion
- The Royal Regiment of Scotland
- 51st Highland, 7th Battalion
- The Royal Regiment of Scotland

The Prince is also Honorary Air Commodore of Royal Air Force Valley, Commodore-in-Chief of the Royal Naval Command, Plymouth, Air Commodore-in-Chief of the Royal New Zealand Air Force, Colonel-in-Chief of the Royal Australian Armoured Corps and he maintains a special relationship with eight Commonwealth regiments as their Colonel-in-Chief.

The Prince's commitment to the Armed Services is matched by that of his wife and sons. The Duchess of Cornwall has two official military associations – she is Royal Colonel of the 4th Battalion The Rifles, and Commodore-in-Chief of Naval Medical Services.

It was as Colonel-in-Chief of the Parachute Regiment that The Prince, accompanied by his wife, visited the 3rd Battalion of the Paras at Hyderabad Barracks in Colchester, Essex, in November 2006. The occasion was to present members of the regiment who had just returned from Afghanistan with operational service medals, and to meet privately the families of three soldiers from the 3rd Battalion who had been killed in action. During the visit, Their Royal Highnesses also met primary school children from the local garrison schools and soldiers' families.

Although The Prince and The Duchess regularly visit military units in the UK, when travelling on official overseas tours they also take the opportunity where possible to meet with British forces stationed abroad. During their tour of the Gulf States in February 2007, Their Royal Highnesses visited British and Commonwealth Airforce personnel at the Al Udeid Airbase in Qatar. The base provides vital support for British troops serving in Iraq and Afghanistan, and serves as the home for a permanent Tornado, VC10 and C130 aircraft presence.

On their way back from the Gulf tour The Prince and The Duchess stopped off to celebrate St David's Day with the Welsh Guards stationed in Bosnia and Herzegovina. The 1st Battalion Welsh Guards, who made up a large part of the British forces in Bosnia, had just heard that they would be the last UK regiment to serve as EUFOR peacekeepers in the region. As tradition dictated they were presented with leeks by The Prince, who is the regiment's Colonel, and The Duchess.

One of the key duties of members of the Royal Family is to celebrate and commemorate the service and sacrifice of Armed Forces veterans of past wars and conflicts. One of the most poignant occasions last year came when Their Royal Highnesses joined thousands of people in France in July 2006 to honour the 125,000 British soldiers who were killed on the battlefields of the Somme in World War One.

The Prince and The Duchess laid a wreath of poppies at the Thiepval Memorial, and then met Henry Allingham, at 110 the oldest surviving veteran of the Great War. He said of his presence at the ceremony: "I am here not because of me, I am here because of those men that I knew so well, I'm here on their behalf, for their sakes."



**CLOCKWISE FROM LEFT TO RIGHT**  
The Prince of Wales, Colonel of the Welsh Guards, meets troops during a visit to Bosnia.

The Prince of Wales and The Duchess of Cornwall attend the 90th anniversary commemorations of the Battle of the Somme.

Their Royal Highnesses meet RAF and Commonwealth personnel when they visit the Al Udeid US Airbase outside Doha in Qatar.

The Duchess of Cornwall takes a ride in a Bulldog armoured personnel carrier during her first visit to the 4th Battalion The Rifles as Royal Colonel.

The Prince of Wales, Colonel-in-Chief of the Parachute Regiment, meets Lance Corporal Stuart Hale, Corporal Stuart Pearson and Fusilier Andy Barlow, who were wounded in Afghanistan, during a visit to Hyderabad Barracks.

**FAR LEFT**  
The Prince shares a joke with guests including Private Johnson Beharry VC at a reception for the 150th anniversary of the Institution of the Victoria Cross and the 50th anniversary of the Victoria Cross and George Cross Association in St James's Square.

Another notable anniversary last year was the 150th year of the Victoria Cross, the UK's highest medal of valour. In his capacity as President of the Victoria Cross and George Cross Association, The Prince was joined by his wife in a special service at Westminster Abbey and a reception in St James's Square in June 2006. To mark the anniversary, a three-part television series on the history of the VC was broadcast on Channel 5, introduced by His Royal Highness.

The Duchess of Cornwall's links to the military extend to her own family, and in November 2006 she hosted a lunch at Clarence House for veterans of the 12th Royal Lancers, the regiment her father, Major Bruce Shand, served with during World War Two. Major Shand died in June 2006, aged 89, at his home in Dorset.

In her capacity as Royal Colonel, Her Royal Highness visited the 4th Battalion The Rifles in February 2007 at its barracks in Bulford, Wiltshire, prior to its deployment to Iraq. During her visit, The Duchess went for an impromptu ride in a newly-modified Bulldog armoured personnel carrier, before having lunch with some of the soldiers and their families. The battalion's Commanding Officer, Lieutenant Colonel Patrick Sanders, said it was a huge honour to have The Duchess as their Royal Colonel. "She is so interested in what we are doing. She has got such a fantastic touch with everyone in the regiment – the families, the children and the men."

Prince William and Prince Harry are both serving officers in the British Army. In April 2006, Prince Harry passed out from the Royal Military Academy Sandhurst and was commissioned as a Cornet (2nd Lieutenant) in The Blues and Royals. He is currently serving as an armoured reconnaissance troop leader in the Household Cavalry regiment. In December 2006, Prince William completed his officer training at Sandhurst and was also commissioned into The Blues and Royals. As with his younger brother, Prince William's Commissioning parade was taken by The Queen, and attended by The Prince of Wales and The Duchess of Cornwall.





## CHARITABLE ENTREPRENEUR

For more than 30 years The Prince of Wales has been a leader in identifying unmet charitable need and setting up and driving forward charities to meet it. From the early days of The Prince's Trust in the mid-1970s his charitable interests have grown to the point where today his 18 core charities represent, as a group, the largest multi-cause charitable enterprise in the UK. Such is the scale of their work, that in 2006-07 The Prince's Charities required His Royal Highness to assist directly or indirectly with raising just over £119m to support their activities.

### LEFT

The Prince of Wales speaks to the crowd at The Prince's Trust's 30th birthday party at the Tower of London, while The Duchess of Cornwall and Prince William look on.

## £119 MILLION FOR CHARITY

As a charitable entrepreneur, The Prince of Wales is perhaps best known for setting up The Prince's Trust, a charity which helps young people to overcome the obstacles they face and to make a success of their lives. In many ways the Trust, which was established 31 years ago, provides a blueprint for His Royal Highness's approach to charitable entrepreneurship. He first identifies a need, then sets up a charity to fill the gap, before going on to oversee its strategy and management and raise money to fund its activities. In 2006-07, The Prince helped raise, directly or indirectly, just over £119 million to support the work of his 18 core charities.



Details of the 18 charities, along with contact details and website information, can be found on page 56 of this Review.

Since the establishment of The Prince's Trust in 1976, His Royal Highness has founded or become President of 18 organisations which focus on areas that are central to how people live: homes and communities, health, education, work, the environment and the arts. Their activities range from pioneering work with young people, to restoring and nurturing a healthy environment, and promoting social responsibility among the world's business leaders.

While each charity is an independent entity with a separate Board of Trustees, all 18 organisations work together within The Prince's Charities group headed by Sir Tom Shebbeare. They operate closely on matters such as corporate governance, fundraising, planning, communications, human resources and research so as to maximise their efficiency and cost-effectiveness.

In addition to the core operating organisations, there are two funding charities, the UK Prince's Charities Foundation and the US Foundation, both managed by The Prince of Wales's Office.

Established by The Prince of Wales in 1979, The Prince's Charities Foundation was until 2006 known as The Prince of Wales's Charitable Foundation. The Prince's Charities Foundation is partly funded by the profits of Duchy Originals, the food company which His Royal Highness launched in 1992. The Duchy Originals Group donates all profits to The Prince's Charities Foundation.



In March 2007, The Turquoise Mountain Foundation became the 18th member of The Prince's Charities. Set up by The Prince of Wales and President Hamid Karzai of Afghanistan, the charity aims to help preserve some of Afghanistan's rich architectural and cultural heritage amid the rapid pace of redevelopment.

At the heart of the project is the creation of the country's first centre for Traditional Arts and Architecture in Murad Khani, one of the oldest districts of Kabul. The school teaches courses such as tile-work, lattice woodwork, masonry and ceramics, which as well as preserving traditional building skills will also help in the development of Afghan crafts markets. The aim is not just to save historic architecture for future generations but also to boost employment, housing conditions and economic development through the continuation of living traditions that enhance the Afghan identity and culture.

Further income is derived from the Foundation's other trading companies which act as the vehicles for special projects. A further trading company, Traditional Arts Limited, is developing for sale products based on the intellectual property of The Prince's School of Traditional Arts. Also, his charitable enterprises benefit from royalties from the sale of lithographs of The Prince of Wales's watercolours, from charitable donations, from retail sales at the Highgrove Shop and from books written by His Royal Highness, such as "The Elements of Organic Gardening".

The Prince's Charities Foundation receives an ever-increasing number of requests for assistance, which are considered on a regular basis by The Prince of Wales and the Trustees. Donations are made from his Charities Foundation to charitable causes across the UK, and from his Duke of Cornwall's Benevolent Fund to charitable causes within Cornwall and other areas where the Duchy of Cornwall has an interest.

More than 200 charitable programmes benefited from the £6.4 million donated to the Charities Foundation in the year 2006-07. Donations are made to a wide range of charities including organisations working with environmental issues, health and hospices, community and welfare, education and training, heritage and the built environment, charities supporting servicemen and women and those helping people affected by natural disasters.

ABOVE  
Abdul Hedy, Master Woodworking  
Ustad, creates a wooden screen at  
the Turquoise Mountain Foundation  
in Kabul.

# OPPORTUNITY AND ENTERPRISE

The Prince of Wales has for many years tried, through his charities, to help people fulfil their talent and potential, whether by supporting disadvantaged young men and women through the work of The Prince's Trust, or providing assistance to older people through his charity PRIME (The Prince's Initiative for Mature Enterprise), the only national organisation dedicated to helping people aged over 50 set up in business.

The Prince's Trust is His Royal Highness's oldest and best-known charity. He set up the organisation in 1976 with the £7,400 severance pay he received on leaving the Royal Navy. Its aim is to help 14 to 30 year-olds realise their potential and transform their lives by offering practical support including training and mentoring, as well as financial assistance for young entrepreneurs.



Every year, The Prince of Wales attends a wide range of engagements, receptions and meetings for the Trust. Events related to the charity's work are regularly included in the programmes for His Royal Highness's regional visits, including in 2006-07 trips to Glasgow, Newcastle, Birmingham and Dagenham.

There was a sporting theme to the visits in Newcastle and Birmingham due to the work the Trust does with football and cricket clubs in using sport to engage with young people. During two days of engagements in the North East in November 2006, The Prince and The Duchess visited St James's Park, the home of Newcastle United, where they met staff and players who have helped local young people through The Prince's Trust Football Initiative, which celebrates its 10th anniversary in 2007.



As well as meeting star player Michael Owen and former England captain Alan Shearer, Their Royal Highnesses spoke to youngsters who that morning had been receiving a talk on health and fitness from the club's nutritional experts. The Prince used the occasion to launch his Trust's report on the impact of social exclusion on the health of young people, "Fit for the Future?".

In Birmingham in September 2006, it was cricket's turn to show how it has helped The Prince's Trust reach out to young people. During a visit to the Edgbaston cricket ground, The Prince and The Duchess witnessed how, with the help of the Professional Cricketers' Association, more young unemployed Asians were being encouraged to join the 12-week programme offered by the Trust.

In the past The Prince of Wales has taken his sons with him on visits to Trust projects, and in April 2006 Prince Harry joined his father in Glasgow to meet participants in the ShaRed Road Project in Govanhill, which aims to bring together youngsters from the asylum seeker, refugee and indigenous communities in northern Glasgow.

ABOVE FROM TOP TO BOTTOM  
The Prince takes a shot at goal during a visit to St James's Park, the home of Newcastle United Football Club.

His Royal Highness meets young people at a Prince's Trust programme in Dagenham which is helping those who have been excluded from school.



In 2002, at a meeting at Highgrove The Prince of Wales brought together representatives from his charities to see if it would be possible to get young people to design, plan and then build their own community youth centre.

Five years later, the vision became reality when in March 2007 a new facility in Birmingham called The Pump opened its doors to local young people, 30 of whom had worked on its construction after completing building skills apprenticeships.

The Pump is now the hub of youth work in the area, giving teenagers access to support services and leisure facilities, including a cybercafé, a recording studio and a dance studio. As Their Royal Highnesses discovered when young trainees proudly pointed out which parts of the centre they had worked on during their visit to the centre in 2006, the project proved to be a transformative experience for all involved.

In March 2007 during a visit to Dagenham in East London The Prince met young people from The Vibe community centre who had been benefitting from the Trust's "xl" programme, which helps teenagers who have been excluded from school. At The Vibe His Royal Highness met youngsters who had been teaching sports to school children to help improve their own communication skills. Jamie Ambrose, 16, a young offender, explained how the "xl" programme had helped him. He said: "I thought it would be boring and I didn't like it at first but now I enjoy it. It gives us more ideas, instead of just being out there on the streets."

Young people who have served time in prison are one of the key target groups for the work of The Prince's Trust, and in December 2006 His Royal Highness hosted a meeting at Clarence House of senior members of the criminal justice system and young offenders aimed at finding ways to reduce recidivism rates in the UK. Since the summit, young offenders have been working more closely with probation boards, a mentoring scheme run by ex-offenders has been piloted, and Government agencies have been referring more young people to Prince's Trust programmes.

May 2006 saw the culmination of the celebrations of The Prince's Trust's 30th birthday with a concert at the Tower of London, attended by The Prince of Wales, his wife, and his two sons. At the end of the concert, which helped to raise £3 million for the Trust, The Prince went on stage to thank all those who had participated and the Trust's own staff and volunteers. He told the crowd: "We have seven or eight thousand volunteers around the country. They make it happen; they are the ones who make all the difference to the young people we've been trying to help."

ABOVE  
The Pump community centre  
in Birmingham.

# HEALTH

The Prince of Wales has long been involved with a wide variety of healthcare organisations which he helps with personal support, funding and regular visits to hospitals and hospices. He has long advocated an integrated approach to healthcare. This means placing an emphasis on prevention and on tackling the social and environmental causes of ill-health, as well as using proven complementary therapies alongside conventional medicine.

In May 2006, His Royal Highness took the opportunity to emphasise the benefits of an integrated approach to healthcare when he was invited to speak at the World Health Assembly in Geneva. The Prince told delegates, who included health ministers from around the world, that he believed “a proper mix of proven complementary, traditional and modern remedies, which emphasise the active participation of the patient, can help to create a powerful healing force for our world.”



His Royal Highness also said that in treating illnesses it was important to deal with external factors such as housing, the environment and agriculture: “I believe most strongly that we should not view poor health as something that exists in isolation, but which forms as a direct consequence of our communities, our cultures, our lifestyles and the way we interact with our environments. The state of our health reflects the food we eat, the exercise we take, the water we drink, the air we breathe and the quality of our housing and sanitation.”



Working with cancer charities has always been a priority for His Royal Highness, and in February 2007 The Prince and The Duchess visited the Christie Hospital in Manchester, a specialist cancer hospital which won an award from The Prince’s Foundation for Integrated Health (FIH) in 2003 for its growing complementary therapy services. His Royal Highness founded the FIH in 1993 to promote and support the provision of integrated healthcare and encourage better research into, and regulation of, complementary health practices.

ABOVE FROM TOP TO BOTTOM  
The Duchess meets Tess McGregor at Great Ormond Street Hospital.

His Royal Highness meets patients at the Christie Hospital in Manchester.

During their visit to the Christie, Their Royal Highnesses met an aromatherapy specialist investigating how some essential oils might lower the risk of infections, and visited the hospital’s Relaxation Room, talking to patients receiving reflexology and acupuncture to help ease the nausea, pain, anxiety and insomnia associated with cancer.

The Prince of Wales is a long-standing supporter of a number of charities working to support those affected by cancer. In December 2006, The Prince, as Patron of Breakthrough Breast Cancer, visited the UK's first dedicated breast cancer research centre to meet with scientists working to understand the causes of breast cancer and the potential for new treatments.

The Breakthrough Tony Robins Breast Cancer Research Centre in West London has embarked on a ground-breaking 40-year project that will study the genes, hormones and lifestyles of 100,000 women.

During his visit, His Royal Highness discussed the potential benefits of an integrated approach to patients' care. The Centre's initial research has revealed that 60 per cent of breast cancer patients use some form of complementary therapy to relieve symptoms such as fatigue or nausea while receiving treatments.



Great Ormond Street Hospital for Children was another well-known British medical institution visited by The Prince and The Duchess during the year. In November 2006, they went to the new £61 million Octav Botnar wing to see how the hospital was making its facilities more family-friendly. As they toured one of the wards and a brightly coloured playroom, Their Royal Highnesses met children undergoing treatment, including 17-month-old Tess McGregor as she sat in a toy car. Her mother told The Duchess that the hospital had been fantastic in helping Tess deal with her illness.

Like her husband, The Duchess of Cornwall works closely with a number of health charities, and is probably best known for her presidency of the National Osteoporosis Society (NOS). It was in this role that she hosted a reception in the garden at Clarence House in June 2006 to mark the charity's 20th anniversary. Her Royal Highness has been involved with the NOS for many years, having seen both her grandmother and mother die as a result of the bone disease. In its 20th anniversary year, The Duchess directly helped to raise more than £250,000 for the NOS.

The Prince of Wales's two sons also support health charities in their own right. Prince William is President of the Royal Marsden Hospital in London, a position previously held by his mother, Diana, Princess of Wales, while Prince Harry is the first ever Royal Patron of WellChild, a Cheltenham-based charity supporting the individual needs of chronically sick children and their carers.

ABOVE  
The Prince visits the Breakthrough Tony Robins Breast Cancer research centre.

# EDUCATION

Two of the main objectives of The Prince of Wales's working life – his ambition to help young people realise their full potential and his desire to promote investment in the country's future – come together in his support for improving educational provision and opportunities in the UK. This backing is evident across many of His Royal Highness's main charities and his patronage of several educational causes.

One of the most high-profile of The Prince's initiatives in recent years has been his Education Summer School, a charity he set up to give state school teachers of English and History the opportunity to meet together annually with leading writers and academics to discuss the essential elements of their subjects and find new inspiration for their teaching.

After four hugely successful years, with teacher demand for spaces on the Summer School far outstripping supply, in 2006 the decision was taken to progress the charity from an annual four-day seminar to a permanent educational charity based at Cambridge University that will offer year-round training.

Announcing the establishment of The Prince's Teaching Institute at the June 2006 Summer School at Robinson College Cambridge, His Royal Highness said he hoped it would help re-inspire teachers and encourage them to pass on to the next generation of young people not only their deep knowledge of literature and history but also the value of education itself. The Institute, which has received a small grant from the Government's Training and Development Agency for schools, will run an annual residential course, provide support for regional events, operate an alumni network and offer one-day courses and seminars

One of the teachers who attended last year's Summer School, Kate Swann from Hounslow in Middlesex, summed up the work of the School when she described the 2006 event as an inspiration. "It reminded me why I had gone into the profession in the first place," she said.

Every year The Prince visits schools and universities on a regular basis so that he can remain informed of current educational issues. Among those visited in 2006-07 were The Millfields Community School in Hackney, Stocksfield Avenue Primary School in Newcastle, which had been participating in the "StoryQuest" storytelling project run by The Prince of Wales Arts & Kids Foundation, and Robert Clack Comprehensive in Dagenham.



ABOVE  
The Prince is greeted by enthusiastic pupils during a visit to Millfields Community School in Hackney, East London.



In March 2007, The Prince of Wales visited Millfields Community School in Hackney, a primary school known for embracing a healthy eating ethos and winner in 2006 of the Soil Association's 'Food for Life School of the Year Award' in recognition of serving fresh, organic food and using local suppliers.

Millfields' headteacher Dame Anna Hassan believes that good food can transform and enhance the culture of a school, and improve the performance of its pupils. During the visit, Dame Anna explained to The Prince how pupils and parents were involved in planning school menus and how pupils were encouraged to consider healthy choices and learn about food through farm visits, running their own roof garden and a community fruit tuck shop, and attending food-tasting events.

The visit to Robert Clack in March 2007 was to celebrate the remarkable turnaround in the school's fortunes, from one that in 1995 was close to being designated a failing school, to one rated "outstanding" by educational inspectors. His Royal Highness had been following the school's progress for several years, ever since its head teacher had attended the 2003 Education Summer School.

During the visit, The Prince sat in on a history lesson, talked about Shakespeare with pupils during an English class, and discussed climate change and carbon footprints with science students. In their guest's honour, the young scientists set off a 'gun salute' to The Prince with rockets made with hydrogen and oxygen in water bottles.

The Duchess of Cornwall also undertakes education-related engagements in her own right, and in September 2006 Her Royal Highness visited Monks Coppenhall Primary School in Crewe to see pupils being taught about healthy cooking as part of the Focus on Food Campaign, a unique project which takes mobile kitchens around the country's schools. The Duchess later travelled to the nearby Reaseheath Agricultural College where the students had helped local primary school children create an award-winning vegetable garden.

ABOVE  
The Prince is offered an apple crisp by a pupil at Millfields Community School.

"It reminded me why I had gone into the profession in the first place."

A teacher talking about the 2006 Education Summer School.

## RESPONSIBLE BUSINESS



### ABOVE FROM TOP TO BOTTOM

The Duchess of Cornwall enjoys a chat with Aib King during a visit to the Deptford Churches Centre in South East London, where disadvantaged people can go for social support.

Meanwhile The Prince of Wales shares a joke with Ruth Adjei during the same visit.

With his long-standing interest in community affairs and close ties to leading figures from the business world, The Prince of Wales is well-placed to use his position to support the development of corporate social responsibility initiatives throughout the UK and abroad. He believes that the private sector has the ability to make a real difference to many of the issues and problems facing communities.

One of the highlights of the year was The Prince's attendance with the Chancellor of the Exchequer, Gordon Brown, at a summit on corporate responsibility at the Treasury.

In his speech to the summit, Mr Brown congratulated The Prince's Trust on its 30th birthday, and praised His Royal Highness's long-standing commitment to helping others and to promoting responsible business. He said: "I know that the greatest satisfaction The Prince will have is not from the congratulations of us here, but from the many lives that have been changed, the many families whose prospects have been transformed and the many communities that have been renewed as a result of his vision."

The Prince also addressed the gathering, which included senior figures from the public, private and voluntary sectors. He told them that no one sector could by itself tackle problems in society. "None of you has a monopoly of skills, resources or time," he said. "But, working co-operatively, the difference that can be made is remarkable."

At the summit His Royal Highness explained how Business in the Community, one of The Prince's largest charities whose 750-plus member companies work together to improve their impact on society, was launching a new standard called the Community Mark. The standard will recognise organisations from public, private and voluntary sectors which make a real difference in their communities.

The efforts of the public sector to tackle environmental problems was recognised by His Royal Highness in March 2007 when he visited Woking to see first-hand how the local council had been working to reduce the Surrey town's carbon emissions. As well as hearing of the award-winning initiatives developed by Woking Borough Council, during his visit The Prince launched Business in the Community's travelling Climate Change Exhibition at the town's main shopping centre, brought together local authorities from around the country for a seminar to learn from the Woking experience, and introduced Al Gore's film "An Inconvenient Truth" to local business leaders.

In February 2007, The Prince of Wales's Business and the Environment Programme (BEP) lecture was given by Lee Scott, Chief Executive of Wal-Mart, the world's largest retailer. In front of an audience of politicians, business executives and many of the BEP's alumni who had gathered at the Banqueting House in Whitehall, London, Mr Scott explained how he had introduced a major sustainability programme at Wal-Mart after being profoundly affected by Hurricane Katrina.

His Royal Highness, who had invited Mr Scott to give the lecture, described the Wal-Mart Chief Executive as occupying a hugely important position because of his company's enormous size and influence on the rest of the retail world. The Prince finished his opening remarks by issuing a challenge to all the business leaders in the room, asking them: "What are you going to be first at? Where can you, and your organisation, lead the way on sustainability? What are the biggest environmental and social impacts from your sector, and how could you systematically reduce them?"

One of the BEP's most effective initiatives is its Corporate Leaders Group on Climate Change (CLG), which The Prince of Wales set up to act as a powerful voice in the environmental debate. In June 2006, the CLG met the Prime Minister to discuss how business could work with the Government to strengthen British leadership on climate change. In their discussions, the 14 members of the Group offered the Prime Minister support in taking bolder steps to prevent climate change, in particular, taking action to stimulate investment in low-carbon technology.

Encouraging the business sector to help the homeless in their communities has long been a key part of The Prince's work, and in December 2006 His Royal Highness and The Duchess of Cornwall visited the main depot of FareShare in South London. FareShare is a national food charity that redistributes surplus food donated by businesses to organisations working with the homeless and vulnerable people in the UK. Many of the country's biggest retailers, including Marks & Spencer, Sainsbury's, Waitrose and Tesco, participate in the scheme.

After the visit to FareShare, Their Royal Highnesses went with representatives from Business in the Community to visit the Deptford Churches Centre, a project supported by local companies which works with homeless and vulnerable people in the community. During the visit The Prince and The Duchess toured the centre and joined regular clients and volunteers for a cup of tea and a chat.

"I know that the greatest satisfaction The Prince will have is... from the many lives that have been changed, the many families whose prospects have been transformed and the many communities that have been renewed as a result of his vision."

Chancellor of the Exchequer Gordon Brown at a summit on corporate responsibility at the Treasury.

# THE NATURAL ENVIRONMENT



#### ABOVE FROM TOP TO BOTTOM

The Prince of Wales, Prime Minister Tony Blair and Dr Richard Chartres, The Bishop of London at the launch of Accounting for Sustainability at St James's Palace.

The Prince of Wales laughs with BBC wildlife presenter Kate Humble, at a reception to celebrate The Wildfowl and Wetlands Trust's 60th Anniversary at Clarence House in London.

The Prince of Wales has provided leadership on environmental issues for decades. The main themes to which he most often returns are the need for sustainable development, for responsible stewardship of our natural resources and for global co-operation to protect our environmental heritage.

With the threat posed by climate change receiving widespread media coverage, The Prince's main efforts during the year were focused on highlighting the practical differences businesses and ordinary people can make to reduce the negative impact of their activities on the environment.

One of the biggest events of the year was the launch at St James's Palace in December 2006 of The Prince's Accounting for Sustainability project, which is aimed at encouraging sustainable practices in businesses and other organisations by developing systems to help them measure more effectively the environmental and social costs of their actions.

Before an audience of senior politicians from all the main political parties, top business executives and faith leaders, The Prince said the world was running up "the biggest global credit card debt in history. We are consuming the resources of our planet at such a rate that we are, in effect, living off credit and living on borrowed time."

To reduce our reliance on that environmental 'credit', the project aims to provide tools and measures to allow organisations to put sustainability at the heart of their decision-making process and to report their environmental performance more clearly and consistently.

The Prince's own company, Duchy Originals, is leading the way in this regard by beginning to quantify how much greenhouse gas is emitted during the production of its goods. Once the data has been collected, Duchy Originals hopes to include it in an accessible form on its product labelling to enable consumers to make better-informed decisions.

As well as doing what he can to tackle the issue of climate change, The Prince is also keen to help conserve natural habitats for animals and plant life. Last year he helped celebrate the 60th birthday of the Wildfowl and Wetlands Trust (WWT), an organisation of which he has been President for almost half of his life. Hosting a reception at Clarence House in December 2006, His Royal Highness recalled as a 10 year-old visiting Slimbridge in Gloucester with The Queen, where Sir Peter Scott founded the WWT, describing the visit as one of the early inspirations for his interest in the environment.

The Prince's long track record of leading on environmental matters earned recognition in January 2007 when he received the 10th Global Environmental Citizen Award from Harvard Medical School at a ceremony in New York. The previous winner of the award, former Vice-President Al Gore, presented the prize, jointly with the actress Meryl Streep. Mr Gore described The Prince of Wales as a leader who had "brought people together to think and then act."

# DUCHY ORIGINALS

The Prince of Wales launched his food company, Duchy Originals, in 1992 with its first product, the Oaten biscuit, made from wheat and oats grown organically on the Home Farm at Highgrove. Since then, the company has become one of the UK's leading organic and natural food and drink brands, with over 200 different products, now generating well over £1 million in profit for The Prince of Wales's Charities Foundation each year.

Duchy Originals embodies The Prince of Wales's commitment to what he calls a "virtuous circle" of providing natural, high-quality organic and premium products, while helping to protect and sustain the countryside and wildlife. A core part of his philosophy has been to encourage the wider adoption of organic (or sustainable) farming and food production. As the company has grown, it has been able to extend from food into many other areas of sustainable production, including body and hair care products and garden tools.

Duchy Originals had a successful 2006-07 with the value of retail sales rising from £46 million to £53 million, generating a profit of over £1 million. This latest annual profit takes the total amount delivered by Duchy Originals to The Prince of Wales's Charities Foundation to over £7 million.

One of the highlights of the year for Duchy Originals was the Summer opening by The Prince of Wales of its first production facility. Situated in Launceston, Cornwall, the Duchy Originals Food factory enables the company to launch a range of premium organic pastry products.

Another key event during the year was a first venture into publishing with the launch of the Duchy Originals cookbook in September 2006. The book contains over 100 recipes and visits the farmers and producers behind Duchy Originals, including The Prince's own Home Farm in Gloucestershire where Duchy Originals was founded, the Amiss family in Devon who rear the company's geese, and the Walker family in Scotland who produce Duchy Originals' biscuits including the Oaten biscuit. Almost 30,000 copies of the cookbook have already been sold in the UK.

Duchy Originals also embarked on its first national sampling campaign during the year, using a marquee with facilities to feature a huge selection of its food products both for sampling and sale. Over 140,000 consumers sampled Duchy Originals products in 2006-7 at shows including the Royal Windsor Horse Trials and the Organic Food Festival.



ABOVE  
Ayrshire dairy cows at Home Farm.  
The native breed cows produce milk  
for Duchy Originals.  
*Courtesy of Andrew Lawson.*



A wide range of information about  
Duchy Originals can be found on:  
**[www.duchyoriginals.com](http://www.duchyoriginals.com)**

# THE BUILT ENVIRONMENT

His Royal Highness's desire to protect and sustain the natural environment is matched by his interest in the built environment and how it affects the quality of people's lives. The Prince believes more can be done in the future to create urban areas that encourage a sense of community and pride of place, and which foster the well-being of those who live there and alleviate social problems.

His Royal Highness started his Architectural Summer Schools in the 1980s, and then in 1992 he set up his Institute of Architecture, which six years later evolved into The Prince's Foundation for the Built Environment to provide consultancy and education services for large-scale urban development and regeneration projects.

The best-known project is at Poundbury in Dorset where for the past 17 years The Prince has overseen the development on Duchy of Cornwall land of an urban extension to Dorchester. The Duchy has helped build a sense of local community in Poundbury by integrating private and social housing, designing pedestrian-orientated streets, alleviating commuting pressures by integrating office, commercial, and light industrial facilities in residential areas, and designing buildings that reflect local character and architectural tradition.

The Foundation maintains an educational presence at Poundbury and has gone on to apply the principles in numerous projects across the UK, serving as master planner and urban designer. For several years the Foundation has been working with English Partnerships at Upton, an urban extension to the town of Northampton, where the first two phases are now being occupied. Upton features mixed-income housing, sustainable urban drainage, green housing and convenient public transport.

Similar features are being taken forward by the Foundation at Sherford near Plymouth, where the new master plan calls for a sustainable town of 5,500 homes with what promises to be Britain's first true high street in over 50 years. Sherford will be built around a 'green' infrastructure of environmentally friendly buildings, and will derive half of its energy from renewable sources. A mix of market-rate and social housing will be built from local materials, and its residents will have the benefit of a rapid bus service, a local food strategy and schools, health clinics and employment integrated into the fabric of the town.

A similar approach is also being applied to a town extension being developed on Duchy of Cornwall land in Newquay, and at both locations one of the main ambitions has been to create a community that is healthier for its residents and better for the environment.

For example, in January 2007, 11 new Eco Homes were completed in Poundbury, each with half the energy running costs of an average home, and a month later the Duchy published a sustainability strategy for the Newquay development. The green plan prompted the local paper, *The Western Morning News*, to hail it as "cementing The Prince's place and that of the Duchy as pioneers of a way of living more of us will aspire to in the coming years. It could even help to save the planet."



#### ABOVE FROM TOP TO BOTTOM

The Prince of Wales chats to members of the public during a visit to Lincoln city centre. He was visiting the area as President of The Prince's Foundation for the Built Environment, the charity responsible for the redevelopment masterplan which aims to turn Lincoln into a modern, sustainable city.

His Royal Highness is greeted by market traders during a visit to Walthamstow market.



On the site of the former BP oil refinery at Llandarcy, Port Talbot, a new 1,300 acre development is being built to provide some 4,000 homes in Wales' first urban village. Coed Darcy will be a walkable community with local amenities, a mix of different housing, and a strong emphasis on local building and architectural tradition.

The Prince's Foundation for the Built Environment designed the master plan for Coed Darcy and it is being created with BP and local and national government bodies.

Applying the principles that have worked elsewhere in the UK, the Foundation's master plan has created sufficient commercial value to persuade a developer to clean up the site and transform it, without the need for substantial public subsidy, into an urban village. It is hoped that the development will become an example to others of how to convert redundant former industrial sites into thriving residential and business communities.

The work of the Foundation has also been evident on the other side of the country in Lincoln where the charity has helped the city draw up a redevelopment master plan. The design plan for a sustainable city provides a strategy for delivering around 20 projects over 30 years which will together reconnect fragmented areas of the city, creating vibrant, enduring streets and public spaces. The Prince of Wales went to view the plans for himself in May 2006 during a visit to Lincoln, walking through the city centre to see first-hand the areas that will be improved by the redevelopment.

In March 2007, His Royal Highness visited Walthamstow in London to see another area where his Foundation was working to improve the lives of local people. In partnership with the London Development Agency and the Borough of Waltham Forest, the Foundation has drawn up three options for the redevelopment of Walthamstow's town centre, focusing on providing much-needed housing and employment while reducing greenhouse gas emissions from the built environment.

Last year saw the relaunch of The Prince's Regeneration Trust following the merger of two of His Royal Highness's charities, the Phoenix Trust and Regeneration Through Heritage. The regeneration and conversion of historic buildings cannot be done sympathetically without craftsmen who possess the requisite skills, and The Prince has encouraged for some years more teaching in the UK of traditional building craft skills. To further this end, in October 2006 His Royal Highness launched a nationwide master craftsman apprentice scheme. The Prince of Wales's Building Crafts Apprentices Programme, based at the Foundation for the Built Environment, will offer an eight-month training programme for up to 40 students a year.

ABOVE

A computer-generated image of the master plan for Coed Darcy.

In January 2007, 11 new Eco Homes were completed in Poundbury, each with half the energy running costs of an average home.

## THE ARTS

For many years, The Prince of Wales has believed strongly that supporting excellence in the arts is a vital facet of a diverse and civilised society. As well as his own main arts charities – Arts and Business, The Prince of Wales Arts & Kids Foundation, The Prince’s Drawing School and The Prince’s School of Traditional Arts – The Prince is President or Patron of over 60 major arts organisations, while The Duchess of Cornwall has six arts patronages.

Every year His Royal Highness works hard to sustain the arts organisations with which he has a direct connection – by attending their concerts, giving receptions for their supporters, and encouraging their development programmes. Also, The Prince personally sponsors young artists and musicians, such as his Official Harpist, and does what he can to help young people experience what is best in the UK arts.



ABOVE  
The Prince of Wales discussing one of the paintings at the Art for the Nation exhibition of maritime paintings in Greenwich, London.

One of the highlights of last year was the 30th Anniversary gala for The Prince’s Arts and Business charity hosted by The Prince and The Duchess at Windsor Castle in December 2006. Leaders of the arts and business communities gathered to celebrate the work of the charity, which encourages companies to support the arts and the arts world to inspire business people. The evening featured performances by Welsh National Opera, the Mariinsky Theatre Trust, the Elmhurst School of Dance and musicians from the South Bank Sinfonia.

The Elmhurst School of Dance in Birmingham enjoyed a visit from The Prince and The Duchess earlier in the year when, in September 2006, the Royal Couple helped the school celebrate its new links with the Birmingham Royal Ballet (BRB), of which The Prince is President. The school’s students benefit greatly from the association, with BRB artists frequently teaching classes at Elmhurst, and sixth form students from the school given opportunities to perform with them. The Duchess of Cornwall is also a keen supporter of the arts, and after her visit to Elmhurst was appointed the school’s Royal Patron.

As a former Naval officer who regularly paints watercolours, The Prince of Wales particularly enjoyed opening the “Art for the Nation” exhibition of maritime paintings in November 2006 in Greenwich, London. The show featured works by renowned British artists such as Turner, Hogarth and Gainsborough.



In 1985, The Prince of Wales reintroduced the tradition of taking an artist on overseas tours, primarily to encourage young artists and to help them with their careers.

The artist James Hart Dyke first accompanied The Prince of Wales abroad in 1998, to Nepal, Bhutan and Sri Lanka. He had always enjoyed painting landscapes, but says that trip “triggered off a more adventurous side of me”. He has been back to Nepal a further seven times, working with a Nepalese charity to improve healthcare in the region, promote environmental sustainability and preserve the landscape.

James has since travelled to the Middle East, Sierra Leone and Nigeria with The Prince, and says it has been an amazing opportunity. “Some of the things I have been able to experience, and to illustrate, have been once in a lifetime opportunities,” he explains.

Every year Their Royal Highnesses help raise money for the arts, and in November 2006 they hosted a gala evening at Buckingham Palace to thank benefactors of the campaign to fund the redevelopment of the South Bank Centre, one of London’s greatest arts complexes. The event featured performances by the opera singer Danielle de Niese and the famed Spanish flamenco guitarist Paco Pena.

In September 2006, Their Royal Highnesses helped celebrate the centenary of the birth of the poet Sir John Betjeman by attending a gala concert in London’s West End. The concert featured readings of Betjeman poems by the actors Hugh Grant, Bill Nighy and Stephen Fry, and helped to raise more than £100,000 for the mental health charity SANE. Not only did The Prince know Betjeman well during his life, he was the subject of one of his poems: the then Poet Laureate’s 1974 work the “Ballad of the Investiture 1969” about the investiture of The Prince of Wales.

Poetry figured in another highlight last year when, in October 2006, The Prince marked National Poetry Day by reading Robert Byron’s prose poem, “All These I Learnt” on BBC Radio 4’s Today programme. The poem celebrates the diversity of the British countryside and the natural world and the passing on of this knowledge from father to son.

“If I have a son, he shall salute the lords and ladies who unfurl green hoods to the March rains, and shall know them afterwards by their scarlet fruit... He shall see June red and white with ragged robin and cow parsley and the two campions. He shall tell a dandelion from sow thistle or goat’s beard. He shall know the field flowers, lady’s bedstraw and lady’s slipper, purple mallow, blue chicory and the cranesbills – dusky, bloody, and blue as heaven.”

ABOVE  
Sheikh Zayed Mosque in Abu Dhabi, by James Hart Dyke, painted during Their Royal Highnesses’ tour of five Gulf States in February 2007.





## PROMOTING AND PROTECTING

As well as supporting The Queen in her royal duties and acting as a charitable entrepreneur, The Prince of Wales also seeks to promote and protect the country's enduring traditions, virtues and excellence. Among other things, this work involves highlighting achievements or issues that, without his support, might otherwise receive little exposure, supporting Britain's rural communities, encouraging sustainable farming, and promoting tolerance and greater understanding between different faiths and communities.

### LEFT

The Prince of Wales, The Bishop of London, Dr Richard Chartres, and Chief Rabbi, Sir Jonathan Sacks at the official opening of 'The Tent' at St Ethelburga's Centre for Reconciliation and Peace. The multi-faith sanctuary is located in the garden of the former medieval St Ethelburga's Church which was destroyed by the IRA Bishopsgate bomb in 1993.

# RAISING ISSUES

During the past year, The Prince of Wales, with the support of The Duchess of Cornwall, has once again sought to promote and protect what is best about Britain and its people. This will often involve The Prince acting personally as a catalyst to achieve change, to generate debate, or to raise neglected issues.

## Achievement and service

Their Royal Highnesses regularly participate in events to recognise the work of the emergency services. In June 2006, His Royal Highness visited the site of Europe's biggest peacetime explosion at Buncefield in Hertfordshire to thank the fire service, the police and others who had tackled the enormous blaze at the oil depot in December 2005.

During his visit The Prince described the efforts of the emergency services as "remarkable" and praised the resilience of the local community. More than 2,000 people were forced from their homes and many of the 630 businesses employing 16,500 people were destroyed or badly damaged in the explosion.

Their Royal Highnesses also participate in engagements that highlight the work of volunteers throughout the UK. In March 2007, The Prince hosted a reception at Clarence House for volunteers who support Age Concern. Volunteers of all ages attended the event, which celebrated the charity's work and, in particular, its projects aimed at breaking down barriers between the generations through activities such as sport, history and cookery.

His Royal Highness described Age Concern's inter-generational initiatives as essential. He said: "I really do salute the work you do because it's crucial to go on ensuring that the generations can learn from each other. It's vital that we find a way of preserving and fostering the links with not only our parents' generation but also our grandparents' as well."

Another group of volunteers whose work was celebrated last year by a visit from The Prince of Wales were the young people helping the National Trust restore Tyntesfield House in North Somerset. As President of the National Trust, His Royal Highness was keen to see the ongoing restoration of the 19th century gothic revival mansion and say thank you to the volunteers from local schools and the Tyntesfield Youth National Trust Experience who were helping to restore the house.

## Rural communities, farming and food

As a farmer himself, The Prince cares deeply about the British countryside and the welfare of those who live and work in it. Maintaining a healthy agricultural sector is vital to the country, not just because the landscape



ABOVE  
The Prince of Wales meets Barbara Windsor and Age Concern volunteers at a Clarence House reception.



At a reception to mark five years of his Pub is the Hub initiative, The Prince of Wales said that local village pubs were a “special and unique” part of British life but warned that they were under threat.

Traditional ales were served at the reception, held at Clarence House in March 2007, which celebrated five years of Pub is the Hub helping rural pubs, owners, licensees and communities support local needs by using pubs as a base for necessary services that might otherwise be lost to the area.

The Prince met Ian and Sue Huntley, from the King’s Head in Tealby, Lincolnshire, who had with them the van they use to deliver home-made meals to their village’s primary school.

Mr Huntley said: “Village shops and services are just dying a death so it’s great if people can diversify into these areas and keep the village spirit going.”

relies on the accumulated knowledge of farming communities for its continued stewardship, but also because the social fabric of the countryside depends on a strong farming base.

Last year was the fifth anniversary of The Prince’s “Pub is the Hub” initiative, which was set up in 2001 through Business in the Community’s Rural Action programme to encourage breweries, pub owners, licensees and local communities to retain and enhance rural services, such as shop and post offices, in pubs, the traditional heart of many villages and hamlets.

To celebrate the initiative’s birthday, His Royal Highness gave a reception for pub owners and industry figures at Clarence House in March 2007. In its first five years Pub is the Hub has been involved with more than 300 projects, including 100 post offices, 80 community shops and 30 computer training centres.

In November 2006, The Prince and The Duchess spent a day in Northumberland visiting farms and towns. Among the engagements were a visit to an organic farm in Bellingham where over tea Their Royal Highnesses discussed the future of the North East’s rural economy with local business leaders, a meeting of farmers in the Holly Bush pub in Greenhaugh, and the official re-opening of the refurbished Jubilee Institute village hall in Rothbury. The Prince has long been working to help provide affordable housing in rural areas, and in December 2006, 10 of the UK’s biggest water companies responded to a call for action from His Royal Highness to set up a pilot project to develop new homes. As sizeable land owners in rural areas, the water companies are in a strong position to work with parish councils, local authorities and housing associations to find suitable sites for new affordable housing.

ABOVE  
The Prince meets Ian and Sue Huntley outside Clarence House.

# RAISING ISSUES

## CONTINUED

In September 2006, His Royal Highness paid tribute to the “power and majesty” of the Book of Common Prayer and credited it with “instilling in English culture the essential virtues of resilience and balance”.

To read the entire speech

The Prince of Wales gave at The Prayer Book Society’s annual conference, please visit:

[www.princeofwales.gov.uk/speeches](http://www.princeofwales.gov.uk/speeches)

As an advocate of healthy eating and locally sourced British food, The Prince of Wales held a reception with The Duchess of Cornwall at Clarence House in February 2007 to pay tribute to those school cooks and head teachers who are helping to provide better food for the country’s children. Joined by the television chef Jamie Oliver, Their Royal Highnesses chatted with cooks and teachers about their work to improve the diet of British schoolchildren.

In November 2006, The Prince hosted a dinner at Clarence House for some of Europe’s top chefs and restaurateurs to promote the quality of British beef and improve the export market. Chef James Martin provided the menu, and as a strong supporter of British farming, His Royal Highness ensured the beef for the evening’s menu came from four traditional British breeds; Aberdeen Angus; South Devons; Sussex; and Welsh Black Cattle.

### **Faith and ethnic communities**

Encouraging tolerance in Britain of other faiths and communities has long been a feature of The Prince’s work. In May 2006, His Royal Highness opened “The Tent”, a Bedouin-style tent dedicated to inter-faith dialogue and learning, at St Ethelburga’s Centre in London. After the opening, which was attended by representatives of nine different faiths, The Prince addressed faith leaders including The Bishop of London, The Rt Reverend Richard Chartres, Chief Rabbi Sir Jonathan Sacks and representatives of the Muslim, Hindu, Sikh, and Buddhist faiths.

St Ethelburga’s inter-faith credentials date back long before its current use. The Reverend John Rodwell, the rector of St Ethelburga’s from 1843 to 1900 was responsible for publishing the first reliable version of the Koran in English, and during his visit The Prince unveiled a plaque commemorating the Reverend Rodwell.

In September 2006, His Royal Highness paid tribute to the “power and majesty” of the Book of Common Prayer and credited it with “instilling in English culture the essential virtues of resilience and balance.” The Prince was speaking as Patron of The Prayer Book Society on the 450th anniversary of the martyrdom of the Book of Common Prayer’s author, Thomas Cranmer.

The Society exists to promote and preserve the use of the Book of Common Prayer and introduce it to young people, trainee priests and church councils. His Royal Highness praised this work, saying that it created an important “generational link” ensuring that the traditional values contained within it remained at the forefront of modern Anglican worship.



CLOCKWISE FROM LEFT TO RIGHT  
The Prince of Wales and The Duchess of Cornwall meet school cooks at a Clarence House reception.

Holocaust survivor Leon Greenman points to his late wife Else's wedding dress, as he shares his memories with The Prince of Wales at the Jewish Museum in Finchley, North London.

The Prince of Wales gives the inaugural address at The Prayer Book Society's Annual Conference at Lady Margaret Hall in Oxford, Oxfordshire.

The Prince jokes with young volunteers at Tyntesfield House.

His Royal Highness jokes with chef James Martin before a dinner hosted by The Prince to promote the quality of British beef to some of Europe's top chefs and restaurateurs.  
*Courtesy of the Daily Telegraph.*

The Prince of Wales has worked for years to help the Muslim community in the UK, and last year saw the launch of the first Young Muslim Leadership Programme (YMLP) at the Oxford University's Centre for Islamic Studies. His Royal Highness proposed the idea of the YMLP, which each year will offer 25 young Muslims the chance to attend an intensive two-week course aimed at improving their knowledge, confidence and skills to help them realise their full potential in mainstream British life.

In the first YMLP, participants were encouraged to learn more about how the British political system functions, and the course included a day in London with visits to the House of Commons and Buckingham Palace, while senior politicians, representatives from non-governmental organisations and journalists visited the group in Oxford.

In February 2007, The Prince of Wales and The Duchess of Cornwall visited the Jewish Museum in London to celebrate its organisation's 75th birthday. Their Royal Highnesses were given a guided tour of the museum in Camden, which was founded in 1932 and tells the story of Jewish life in Britain. The Prince became Patron of the museum in 2006 and visited its Finchley site in June, meeting Auschwitz survivor Leon Greenman.

**Correspondence and meetings**

As well as raising issues publicly to bring attention to matters that might otherwise be overlooked, His Royal Highness, as a Privy Counsellor himself, also privately corresponds with, and meets, Government ministers, business leaders and other people of influence on a variety of subjects that have been brought to his notice or which concern him as a result of many meetings and visits all over the UK and abroad. In doing so, The Prince is always careful to avoid party political and politically contentious issues.





## INCOME, EXPENDITURE AND STAFF

This section describes how The Prince of Wales's and The Duchess of Cornwall's activities and Office are financed and outlines the responsibilities of their senior staff. The cost of staff and the majority of official and charitable activities are paid for from His Royal Highness's private income from the Duchy of Cornwall.

**LEFT**

Clarence House – the official London residence of The Prince of Wales and The Duchess of Cornwall.

# INCOME AND EXPENDITURE ACCOUNT

Year to 31st March	2007 £000s	2006 £000s
<b>Income and funding</b>		
Duchy of Cornwall	15,174	14,067
Grants-In-Aid	2,026	1,584
Government Departments	428	489
<b>Total income and funding</b>	<b>17,628</b>	<b>16,140</b>
<b>Expenditure</b>		
Official duties and charitable activities	7,260	6,587
Grants-In-Aid:		
London office and official residence	461	355
Official travel by air and rail	1,485	1,149
Communications support	80	80
	<u>2,026</u>	<u>1,584</u>
Overseas tours and military secondees	428	489
Official expenditure	<u>9,714</u>	<u>8,660</u>
<b>Surplus after Official Costs</b>	<b>7,914</b>	<b>7,480</b>
Taxation on surplus	3,434	3,296
Non-official expenditure	2,614	2,181
<b>Operating surplus</b>	<b>1,866</b>	<b>2,003</b>
Capital expenditure less depreciation, loan repayments and transfer to reserves	(1,671)	(1,867)
<b>Net cash surplus</b>	<b>195</b>	<b>136</b>

## INCOME AND FUNDING

	Emillions
<b>Duchy of Cornwall</b>	<b>15.174</b>

### Duchy of Cornwall

As explained on pages 6 and 7, The Prince of Wales's private income comes from the Duchy of Cornwall, an estate comprising agricultural, commercial and residential property mostly in the South West of England. The Duchy also has a financial investment portfolio.

His Royal Highness chooses to use the majority of his income from the Duchy to meet the cost of his and The Duchess of Cornwall's public and charitable work. The 7.9 per cent increase in the Duchy's surplus in 2006-07 was mostly due to growth in income from the commercial property portfolio and financial investments, although this was partially offset by a significant increase in repairs and maintenance expenditure.

The Duchy of Cornwall's annual accounts are published by The Stationery Office (TSO) and can be ordered by; mail at TSO, PO Box 29, Duke Street, Norwich NR3 LGN, online at [www.tso.co.uk/bookshop](http://www.tso.co.uk/bookshop), and by telephone on 0870 600 5522. They are also available at [www.duchyofcornwall.org](http://www.duchyofcornwall.org).

	Emillions
<b>Grants-In-Aid</b>	<b>2.026</b>

The Prince of Wales and the Duchess of Cornwall do not receive money from the Civil List, but the Grants-in-Aid paid to The Queen's Household are used, in part, to support their official activities.

Funding to meet official costs incurred by or in support of The Queen as Head of State is provided by Parliament in return for the surrender of the revenue from the Crown Estate. This funding is provided in three ways: (i) a Civil List for The Queen and a Parliamentary Annuity for The Duke of Edinburgh, (ii) Grants-In-Aid, and (iii) costs met directly by Government Departments. The Prince of Wales and The Duchess of Cornwall do not receive a Civil List or Parliamentary Annuity, but the Grants-In-Aid paid to The Queen's Household are used, in part, to support their official activities.

There are three Grants-In-Aid: the Property Services Grant-In-Aid, which meets the costs of maintaining official residences and offices used by Members of the Royal Family and their staff; the Royal Travel by Air and Rail Grant-In-Aid, which meets the cost of official journeys undertaken by Members of the Royal Family and their staff by air and rail; and the Royal Communications and Information Grant-In-Aid, which is considerably smaller than the other two and meets some official communications costs incurred on behalf of Members of the Royal Family.

Annual accounts are published for the three Grants-In-Aid. Copies are reproduced on [www.royal.gov.uk](http://www.royal.gov.uk) or may be obtained from the Deputy Treasurer to The Queen, Buckingham Palace, London SW1A 1AA.

	Emillions
<b>Government Departments</b>	<b>0.428</b>

For The Prince of Wales and The Duchess of Cornwall, Government Departments meet expenditure in respect of the provision of staff on secondment from the Armed Services (£220,829 spent by the Ministry of Defence in 2006-07) and some costs of official overseas visits undertaken at the request of the Foreign and Commonwealth Office (£207,158 spent by the Foreign and Commonwealth Office in 2006-07).

## EXPENDITURE

	£millions
<b>Official duties and charitable activities</b>	<b>7.260</b>

Over 60 per cent of The Prince of Wales's after-tax income from the Duchy of Cornwall was spent on official and charitable duties. Of the £7.260 million, staff costs accounted for £4.8 million, or 66 per cent. An analysis of official expenditure is given on page 53.

The Prince of Wales employs 136.5 full-time equivalent staff. Of these, 106.5 support Their Royal Highnesses, including Prince William and Prince Harry, in undertaking official duties and charitable activities, and 30 are personal, garden and farm staff.

The table on page 48 lists the official staff by Household department and also gives the total cost, including salaries and other expenditure, of each department.

	£millions
<b>Grant-in-Aid: London office and official residence</b>	<b>0.461</b>

Clarence House is the London office and official residence for The Prince of Wales, The Duchess of Cornwall, Prince William and Prince Harry. It is used for official dinners, receptions and meetings, as well as for offices for Their Royal Highnesses' official staff. The principal rooms, which are on the ground floor of Clarence House, are open to the public from August until October annually, although closed for a few days during this period while The Prince and The Duchess are in residence. More than 2,500 people were entertained officially at Clarence House during the year, and there were 29,000 paying visitors. The Household also has offices in other parts of St James's Palace. The Property Services Grant-in-Aid meets the cost of the maintenance of Clarence House and of the other offices at St James's Palace.

	£millions
<b>Grant-in-Aid: Official travel by air and rail</b>	<b>1.485</b>

An important part of The Prince of Wales's role as Heir to The Throne is, with The Duchess of Cornwall, to bring together people in different parts of the UK, to act as a focal point for national life and to represent the country overseas. This involves a significant amount of travel that needs to be undertaken in a way which meets efficiency, security and presentational requirements. In 2006-07, Their Royal Highnesses travelled 52,268 miles to and from official engagements in the UK and overseas. This figure includes 31,500 miles of overseas travel. The cost of these journeys, excluding travel by car, amounted to £1.485 million in 2006-07 and was met by The Royal Travel by Air and Rail Grant-in-Aid.

This figure includes the variable costs only for journeys undertaken using 32 Squadron, The Queen's Helicopter and the Royal Train. This is because the fixed costs are incurred irrespective of whether the aircraft and train are used and do not result from undertaking specific journeys. For a full explanation, see the Grant-In-Aid for Royal Travel by Air and Rail Annual Report 2006-07 – available on [www.royal.gov.uk](http://www.royal.gov.uk).

In 2006-07, Their Royal Highnesses travelled more than 52,268 miles to and from official engagements in the UK and overseas. This figure includes 31,500 miles of overseas travel.

Emillions

**Grant-In-Aid: Communications support** 0.080

The Prince of Wales's Office incurs expenditure developing and running an overall communications programme, maintaining a Press Office, updating and developing its website and providing general and educational information to the press and public.

The Prince of Wales's Office incurs expenditure developing and running an overall communications programme, maintaining a Press Office, updating and developing its website, providing general and educational information to the press and public, and providing Press Officers to assist the media at official engagements and visits. The majority of these costs are met by The Prince of Wales personally. However, costs incurred in assisting the media at engagements throughout the country, referred to as communications support, have traditionally been met from the Royal Communications and Information Grant-In-Aid.

Emillions

**Military secondees and overseas tours** 0.428

The Equerries (one full-time and one part-time) and two of the four Orderlies are seconded from the Armed Forces to assist The Prince of Wales and The Duchess of Cornwall in undertaking official duties. The role of the Equerries is explained on page 49. The cost to the Ministry of Defence in 2006-07 was £220,829.

The Foreign and Commonwealth Office meets the cost of Official Visits abroad by The Prince of Wales and The Duchess of Cornwall (except for travel costs which are met from the Royal Travel by Air and Rail Grant-In-Aid). In 2006-07, His Royal Highness undertook official tours to Pakistan, four Gulf States (Kuwait, Qatar, Bahrain, and the United Arab Emirates), Sierra Leone, Nigeria and the United States of America. These visits are undertaken at the request of the Foreign and Commonwealth Office to build on and strengthen the good relations which the UK enjoys with countries throughout the world. The cost of these visits to the Foreign and Commonwealth Office amounted to £207,158 in 2006-07.

Emillions

**Tax** 3.434

The Prince of Wales pays income tax voluntarily on the surplus of the Duchy of Cornwall, applying normal income tax rules and at the current 40 per cent rate, and pays income tax on all other income and capital gains tax like any private individual. Tax for the year includes VAT.

Emillions

**Non-official expenditure** 2.614

In addition to paying for the official duties of The Prince of Wales and The Duchess of Cornwall, and Prince William and Prince Harry, some charitable activities and The Prince's income tax liability, the income from the Duchy of Cornwall is used to meet non-official expenditure of The Prince of Wales and his family.

Non-official expenditure includes the salary cost of 12.5 full-time equivalent staff, including personal secretaries and accounts and personnel staff, chefs, valets, chauffeurs and staff for The Duchess of Cornwall and Prince William and Prince Harry. In addition, there are 17.5 full-time equivalent estate, farm, garden and stable staff. Personal expenditure also includes, as the single largest item, the appropriate share of the cost of Highgrove House and Birkhall, and of maintaining the estate and garden at Highgrove. The garden is a valuable charitable asset visited every year, free of charge, by more than 20,000 people.

The results of Home Farm, The Prince's organic farm on the Highgrove Estate, are included under this heading. Home Farm is a working farm established by The Prince of Wales to demonstrate the commercial and environmental benefits of organic farming. It is visited by approximately 2,000 people annually to learn about organic farming.

## STAFF

As at and for the year to 31st March 2007

	Full-time equivalent staff	Official Costs £000s
<b>Principal Private Secretary and Assistants</b>	3.5	
Private Secretaries' Office		
Private Secretary	1.0	
Deputy and Assistant Private Secretaries	7.2	
Office of Prince William and Prince Harry	1.9	
Equerries	1.5	
Programme and Travel Co-ordinators	4.0	
Research and Administrative Staff	10.4	
Correspondence	3.6	
	<b>33.1</b>	<b>1,944</b>
<b>Finance, Personnel and Administration</b>		
Treasurer and Assistant	2.0	
Finance and Inventory	8.5	
Personnel	5.7	
Archives	3.0	
IT Systems Manager	1.0	
	<b>20.2</b>	<b>1,684</b>
<b>Communications</b>		
Communications Secretary and Assistant	2.0	
Press Secretary	1.0	
Assistant Press Secretaries	2.0	
Press Officers and Website Editor	4.0	
	<b>9.0</b>	<b>689</b>
<b>Master of the Household's Department</b>		
Master of the Household and Assistants	3.0	
Butlers	2.0	
Chefs and Kitchen Porters	6.2	
Orderlies	5.0	
Reception	2.1	
Chauffeurs	2.5	
House Managers and Housekeepers	6.8	
Valets and Dressers	1.5	
Orchard Room staff	0.7	
Gardeners and Estate Workers	8.0	
	<b>37.8</b>	<b>2,943</b>
<b>The Prince's Charities</b>		
Director and Assistants	3.0	
Deputy Director	0.6	
Head of Development	1.0	
Adviser	0.8	
Analyst	1.0	
	<b>6.4</b>	<b>-</b>
<b>Total Official Staff as at 31st March 2007</b>	<b>106.5</b>	
<b>Total cost of official duties and charitable activities year to 31st March 2007</b>		<b>7,260</b>

In addition to the above, The Prince's Charities Foundation employs four people working on The Prince's Accounting for Sustainability Project on a temporary basis.

## Offices

The principal office of The Prince of Wales and The Duchess of Cornwall and of Prince William and Prince Harry, where most of their staff work, is in Clarence House and other rooms at St James's Palace in central London. The cost of maintaining the fabric of Clarence House, as well as of utilities and fixed-line telephones (but not other costs for the London office), is met from the Property Services Grant-In-Aid (see page 46). There are also offices for official staff at Their Royal Highnesses' private residences of Highgrove and Birkhall to assist The Prince with his continuing work. Some costs incurred at Highgrove and Birkhall are, therefore, charged to the 'Official duties and charitable activities' expenditure category, although most costs incurred at these two residences are allocated to 'Personal expenditure.'

## STAFF AND OFFICE ORGANISATION

### The Principal Private Secretary

The Principal Private Secretary is the senior member of The Prince of Wales's and The Duchess of Cornwall's Household and is responsible for all aspects of running the Household and for overseeing His Royal Highness's charitable and other organisations.

### The Private Secretaries' Office

The Private Secretary is responsible for the day-to-day running of the Private Secretaries' Office. The Private Secretary and Deputy and Assistant Private Secretaries facilitate and support The Prince of Wales's and The Duchess of Cornwall's official duties, engagements and charitable activities. They compile Their Royal Highnesses' diary, organise their domestic and overseas programme of visits, arrange briefing sessions, receptions and other functions, administer correspondence, and coordinate research and briefing to support their work. Each Private Secretary is responsible for specific areas and for liaising with certain of The Prince's and The Duchess's organisations. These responsibilities, as well as those of other senior staff, are listed in the Appendix (see pages 54 and 55). They also ensure that His Royal Highness is kept informed about topical issues, and provide him with background information for letters he writes to ministers and other leading figures, and prepare drafts for his speeches and articles. The Private Secretaries are supported by researchers, personal assistants and administrative staff, and work closely with their colleagues in The Queen's Private Secretaries' Office.

The Private Secretary is responsible for the Equerry's Office, which coordinates the programme of engagements for The Prince of Wales and The Duchess of Cornwall. The Equerry's Office manages Their Royal Highnesses' diaries on a daily basis, providing an interface between staff, Police and outside organisations, and plan the longer-term programme. The Equerry's Office also manages the logistical and transport arrangements for official visits at home and abroad. There are usually several overseas tours a year. The Equerry is a serving military officer seconded from the Armed Forces to the Household for a period of approximately two years.

The Equerry and Temporary Equerry also provide a point of contact for military and defence issues. The Prince of Wales maintains close links with the Armed Forces, not just in Britain but also in the Commonwealth.

Each year The Prince and The Duchess receive thousands of invitations from a wide range of public and private sector organisations. Each is given careful consideration by Their Royal Highnesses and their staff. The Equerry liaises with the Private Secretaries, the Press Office, and key organisations to ensure that each year in their visits The Prince and The Duchess cover a broad range of interests and meet a wide cross-section of people in as many parts of the country as possible.

The Equerry and Temporary Equerry also provide a point of contact for military and defence issues. The Prince of Wales maintains close links with the Armed Forces, not just in Britain but also in the Commonwealth. The Prince also holds the rank of Admiral in the Royal Navy, General in the Army and Air Chief Marshal in the Royal Air Force.

The Prince of Wales maintains a special relationship with 12 regiments. He is also Honorary Air Commodore of Royal Air Force Valley, Commodore-in-Chief of the Royal Naval Command, Plymouth, Air-Commodore-in-Chief of the Royal New Zealand Air

Force, Colonel-in-Chief of the Royal Australian Armoured Corps, and he maintains a special relationship with eight Commonwealth regiments as their Colonel-in-Chief.

The Prince of Wales conducts Investitures at Buckingham Palace each year (he conducted six in 2006-07), and also attends state functions on behalf of The Queen. The Equerry's Office is responsible for the arrangements for these engagements.

The Prince of Wales, The Duchess of Cornwall, Prince William and Prince Harry receive a large number of letters each year. In 2006-07, for example, they received 31,853 letters. People from all over the world write to Their Royal Highnesses, although the majority of the letters are from the UK.

Letters cover a wide range of subjects and are often prompted by current issues and debates. Their Royal Highnesses see a wide selection of the correspondence and The Prince personally wrote 2,134 letters in 2006-07. The Duchess of Cornwall personally wrote 1,503, and they jointly wrote 53. Their Royal Highnesses ensure that letters not answered by themselves or their Private Secretaries are replied to by the Correspondence Section on their behalf. Where appropriate, the Correspondence Section will include with replies information about The Prince's, The Duchess's and Prince William's and Prince Harry's charitable work, interests and activities, as well as historical and other background information for schools and young people. In addition, The Prince and The Duchess receive many requests from a wide range of charities and other organisations for donations or items for auction. Requests for donations are dealt with by the Finance Section, while requests for items to auction are handled by the Correspondence Section. While it is not possible to respond to all the many requests for items to auction, His Royal Highness donates items such as lithographs of his watercolours, signed books and tours of the garden at Highgrove. In 2006-07, items donated for auction raised in excess of £180,000 for charity.

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### **The Office of Prince William and Prince Harry**

The Private Secretary to Prince William and Prince Harry is responsible for the day-to-day running of their office, including official engagements and charitable work. The office also supports, plans and advises with respect to the Princes' military and longer-term careers, and deals with personal administrative matters.

### **Finance, Personnel and Administration**

The Finance, Personnel and Administration Department is responsible for financial and personnel management, information systems and general administration across the Household. The department is headed by the Treasurer, assisted by the Financial Controller and the Head of Personnel and Administration.

The Finance Section exercises financial control through a combination of annual budgets, monthly management accounts and a series of accounting systems and procedures, particularly for the authorisation of expenditure. It is also responsible for achieving best value for money and maintains an inventory of Their Royal Highnesses' gifts and assets.

The Treasurer has financial and administrative responsibility for The Prince of Wales's Charities Foundation in the UK and the US Charitable Foundation. She is also responsible for one of the UK Foundation's trading subsidiaries, A. G. Carrick Limited, which receives the income from the sale of lithographs of The Prince's paintings and from royalties from the publication of books. The annual income of the two Foundations is in excess of £6 million. In addition, the Treasurer monitors the financial affairs of The Prince's key charities and is responsible for publishing, contractual and legal matters.

The Household seeks to provide a fulfilling work environment and to maximise individuals' contribution and job satisfaction. The Personnel Section manages the achievement of these objectives including staff recruitment, remuneration, training and career development, internal communications and employee relations. It also arranges secondments, national and international appointments and work experience placements.

The majority of the Household's information technology systems are provided and supported by the Information Systems Management section at Buckingham Palace. The IT Systems Support Manager is responsible for the daily operation of these systems.

Three Archivists are responsible for managing all the papers and files relating to the public life of The Prince of Wales since the late 1960s. The Senior Archivist also manages requests for The Prince and The Duchess to become Patron or President of organisations, as well as existing patronages and presidencies.

### Communications

As Heir to The Throne, there is extensive public and media interest in the activities of The Prince of Wales, as well as in The Duchess of Cornwall, and Prince William and Prince Harry.

As Heir to The Throne, there is extensive public and media interest in the activities of The Prince of Wales, as well as in The Duchess of Cornwall, and Prince William and Prince Harry. The Press Office's role is to provide information and facilitate a better understanding, for a wide audience, of The Prince of Wales's work and activities. The Press Office also handles media enquiries for The Duchess of Cornwall and the two Princes, and liaises closely with colleagues in the Buckingham Palace Press Office in respect of general issues to do with the Monarchy as a whole.

The Communications Secretary is responsible for the Press Office, which consists of a Press Secretary, two Assistant Press Secretaries, two Press Officers, an Assistant Press Officer, a Website Editor and a departmental PA.

The Press Office handles media enquiries about all aspects of The Prince of Wales's work and role, as well as those of The Duchess of Cornwall and Prince William and Prince Harry, dealing each year with more than 40,000 telephone calls from local, national and international media. The department arranges media facilities for all of Their Royal Highnesses' public engagements in the UK and overseas, and issues hundreds of press releases, announcements, media statements and operational notes each year.

Maintaining The Prince of Wales's website – [www.princeofwales.gov.uk](http://www.princeofwales.gov.uk) – is also part of the Press Office's role. In 2006-07 the website was redesigned, and following the relaunch it was attracting an average of more than 1 million page impressions per month, and it remains a popular information resource for the media, researchers and the public from the UK and overseas. In addition to the latest news about Their Royal Highnesses' engagements, the site provides information about their work and charitable activities, as well as recent speeches, historical details, articles and a picture gallery. Information and news about Prince William and Prince Harry are also available on the site. Among the new elements of the redesigned site is a video facility, and the launch film featuring a day of engagements in Birmingham by Their Royal Highnesses was viewed almost 64,000 times in the first week it was available.

Among the new elements of the redesigned official website is a video facility, and the launch film featuring a day of engagements in Birmingham by Their Royal Highnesses was viewed almost 64,000 times in the first week it was available.

### Master of the Household's Department

The Master of the Household and his department are responsible for Their Royal Highnesses' residences, offices and gardens, for personal staff and for the overall supervision of receptions and entertaining. Official entertaining is an important part of The Prince of Wales's and The Duchess of Cornwall's role. Last year they entertained 8,532 guests at Clarence House and other Royal residences. These occasions range from receiving official guests and foreign dignitaries to giving dinners and concerts to thank those involved with The Prince's and The Duchess's charities. In 2006-07, Their Royal Highnesses gave 75 receptions, seminars, lunches and dinners.

Most of the staff who manage and organise these occasions are required on duty seven days a week, including most evenings, with a week on/week off rota. The cost of staff who assist The Prince and The Duchess in a private capacity is allocated to personal expenditure. Butlers act as 'front of house' for Their Royal Highnesses, meeting guests, organising refreshments and setting up rooms. They work closely with the house managers, who oversee all the domestic and cleaning arrangements, as well as with the chefs. For larger receptions and dinners, the event managers oversee the planning and administrative and catering arrangements. One butler is on duty at all times.

The Prince of Wales has valets and travelling orderlies, working in pairs one week on and one week off, to assist him with his official clothing and uniforms, and with his personal clothing. The Duchess has two members of staff who perform a similar function for her.

The Prince of Wales and The Duchess of Cornwall use their private home at Highgrove, and in particular the Orchard Room within its grounds, for official engagements and entertaining. The Orchard Room was designed and built by The Prince specifically to entertain official guests. In 2006-07, it was used for 11 receptions, seminars and briefings for almost 1,200 guests, and all visitors to the garden have tea or coffee there.

Last year, The Prince and The Duchess invited more than 24,000 people to go round the garden at Highgrove, finishing with refreshments in the Orchard Room. In the Summer, up to 9 tours of 25 people can take place each day, amounting to just over 1,000 tours a year. The visitors between them voluntarily donated £163,704 to The Prince's charitable organisations. In addition, those attending Summer official receptions normally look around the garden. Committed to conserving Britain's natural heritage, The Prince uses the garden as a conservation area for endangered varieties of plants, flowers and trees, and hopes that those who visit enjoy seeing the benefits of natural land management and organic gardening.

Visitors to the garden include charitable and gardening groups, and gardening students and researchers work in the garden throughout the year. No charge is made for the tour or refreshments, but visitors are able to buy items from the Highgrove Shop which donates all its profits to The Prince's Charities Foundation.

The Prince employs a team of gardeners. Because the garden is mainly used for visits by members of the public, the majority of the costs of the garden are allocated to official expenditure (although official as well as personal costs are met from His Royal Highness's private income). The balance, which is assumed to relate to The Prince's and The Duchess's personal enjoyment of the garden, is allocated to personal expenditure. The Master of the Household's Department also includes Orderlies (who maintain office equipment and are responsible for office supplies, stationery and office cars), and Receptionists, and it has responsibility for health and safety, and with the Police, for maintaining security.

## Charities

The Charities Office is managed by the Director of Charities, supported by the Deputy Director. The costs of the Charities Office are met by The Prince's Charities Foundation.

The Office's primary responsibility is to provide support and advice to The Prince of Wales's Charities, in particular the core 18 organisations, on matters such as corporate governance, donations policy and fundraising, planning and communications. In the past two years, the Charities Office has published a comprehensive set of operating guidelines for use by all of the organisations, created a shared identity for them – they are collectively known as "The Prince's Charities" – and published various material to explain their work and achievements.

The Charities Office also facilitates liaison and synergy between the charities, helps with the appointment of chairmen and trustees, and oversees the development of new ideas and initiatives. It has also set up a new trading company to support various one-off projects, such as the "Concert for Diana" that Prince William and Prince Harry are organising in memory of their mother, "The Friendship Cup" cricket match between India and Pakistan, and the "Stairway to Heaven" television documentary. A separate company, Traditional Arts Limited, has also been established to develop and sell products based on the designs from students and alumni of The Prince's School of Traditional Arts. The Charities Office also manages The Prince's Accounting for Sustainability project.

## ANNUAL VISITS

The Prince and The Duchess make a number of visits to Scotland and Wales every year, and in addition stay for a working week at the Palace of Holyroodhouse in Scotland and for a series of official engagements in Wales. The cost of these longer annual visits, which principally relates to receptions and dinners, amounted to £30,479 in 2006-07, and is included in 'official entertaining' expenditure.

## OFFICIAL COSTS ANALYSED BY EXPENDITURE CATEGORY

Expenditure has been analysed and explained in the preceding sections by department. The following table analyses official duties and charitable activities expenditure by category.

Year to 31st March	£000s 2007	£000s 2006
Staff costs	4,800	4,374
Training, recruitment and staff welfare	159	109
Travel and subsistence (including vehicle costs)	221	252
External consultancy and professional fees	188	167
Official entertaining and receptions	391	387
Donations and gifts	50	42
Utilities	162	103
Residences and offices not paid for from the Grant-in-Aid	417	395
Press and information services	114	110
Stationery and office equipment	215	135
Computers and information systems	195	192
Housekeeping and office cleaning	106	101
Insurance	46	42
Gardens	41	41
Depreciation	155	137
<b>Total</b>	<b>7,260</b>	<b>6,587</b>

Some of the differences between current and prior-year expenditure are explained below.

### Salaries

The staff costs of £4.8 million relate to the 106.5 official staff and include salaries, National Insurance contributions, pension contributions and other benefits. During the course of the year, additional staff have been employed to strengthen the management team and to staff Clarence House.

### Travel and subsistence

The decrease in travel and subsistence costs does not reflect any particular trend, but rather the nature of the business undertaken during the year.

### External consultancy and professional fees

External consultancy and professional fees include legal and audit fees.

### Official entertaining and receptions

Official entertaining includes receptions, lunches and dinners that take place at Clarence House, the Orchard Room at Highgrove, Holyroodhouse and a number of other locations. The costs include the maintenance, upkeep and rent of the Orchard Room.

### Residences and offices

The increase in expenditure reflects a normal increase in budgeted spending.

# APPENDIX

## PORTFOLIOS OF THE SENIOR MANAGEMENT

### **Sir Michael Peat**

*Principal Private Secretary*

- Overall responsibility for the Household and Office
- Constitutional, state and ceremonial matters
- The Church (including the Roman Catholic Church)
- Chairman of The Prince's Charities Foundation
- The Duchy of Cornwall
- Duchy Originals Limited
- The Private Estates
- The Prince's Accounting for Sustainability Project

### **Elizabeth Buchanan**

*Private Secretary*

- Overall supervision of the Private Secretaries' Office
- Overall supervision of the programme and diary
- Responsible business, including Business in the Community and In Kind Direct
- Agriculture and rural affairs
- The natural environment, including The Prince's Business & the Environment Programme, and fishing
- The Police

### **Sir Malcolm Ross**

*Master of the Household, assisted by Andrew Farquharson,  
Deputy Master of the Household*

- Overall supervision of receptions and entertaining
- Personal and domestic staff
- All residences and gardens
- Security and confidentiality
- Social Responsibility
- Duchy Home Farm

### **Virginia Carington**

*Assistant Master of the Household*

- The Royal Collection
- Personal letters and private engagements

### **Leslie Ferrar**

*Treasurer, assisted by Gary Atack, Assistant Treasurer and Financial Controller, Mimi Watts, Head of Personnel and Administration, and David Hutson, Assistant Treasurer and Records Manager*

- Overall responsibility for all financial, accountancy and investment matters
- Personnel
- Information technology
- Inventory
- Archives and records management
- Publishing, commercial, contractual and legal matters
- AG Carrick
- Duchy Originals' company secretary
- Overall financial supervision of The Prince's Charities, with the Director, The Prince's Charities
- US Charitable Foundation

### **Paddy Harverson**

*Communications Secretary, assisted by Patrick Harrison,  
Press Secretary*

- All media matters for The Prince of Wales, The Duchess of Cornwall, Princes William and Harry and the Duchy of Cornwall

### **Sir Tom Shebbeare**

*Director, The Prince's Charities, assisted by Ann Chant,  
Deputy Director and Oliver Brind, Director of Development*

- Strategy for and overall co-ordination of The Prince's Charities, including, in particular, fundraising and governance
- Managing Director of The Prince's Charities Foundation

### **Mark Leishman**

*Deputy Private Secretary*

- Scotland, including The Prince of Wales's Scottish organisations
- Health, including The Prince's Foundation for Integrated Health
- Education, including The Prince's Teaching Institute
- Disability
- The elderly, including PRIME

**Manon Williams**

*Deputy Private Secretary*

- Wales
- The built environment, including The Prince's Foundation for the Built Environment
- Heritage, including The Prince's Regeneration Trust
- The Prince's Drawing School
- The Arts, including Arts & Business and The Prince of Wales's Arts & Kids Foundation
- PRIME-Cymru

**Clive Alderton**

*Deputy Private Secretary*

- Foreign affairs, including overseas tours
- International development, including The Prince of Wales's International Business Leaders Forum
- Ethnic and faith communities
- The Prince's School of Traditional Arts

**Amanda MacManus**

*Assistant Private Secretary (part-time)*

- Organisation and co-ordination of The Duchess of Cornwall's engagements, charitable work and diary

**Joy Camm**

*Assistant Private Secretary (part-time)*

- Organisation and co-ordination of The Duchess of Cornwall's engagements, charitable work and diary

**Katy Golding**

*Assistant Private Secretary*

- Organisation and co-ordination of The Duchess of Cornwall's engagements, charitable work and diary

**Jamie Lowther-Pinkerton**

*Private Secretary to Prince William and Prince Harry*

- Advising the Princes on their careers, charitable patronages and other matters, and organising official engagements

**Anita Kumar**

*Assistant Private Secretary*

- The Commonwealth
- Sustainable development in India, including The Bhumi Vardaan Foundation

**Jonathan Hellewell**

*Assistant Private Secretary*

- The Prince's Trust
- Northern Ireland
- Correspondence Department, managed by Claudia Holloway, Head of Correspondence

**Squadron Leader Jayne Casebury**

*Equerry*

- The Armed Forces and Veterans
- Programme, diary, travel and logistics
- Investitures
- The Emergency Services (excluding the Police)
- Sport, explorers and adventurers

## THE PRINCE'S CHARITIES

'The Prince's Charities' is a group of not-for-profit organisations of which The Prince of Wales is President; 16 of the 18 charities were founded personally by The Prince.

The group is the largest multi-cause charitable enterprise in the UK, raising just over £119 million annually. The organisations are active across a broad range of areas including opportunity and enterprise, health, the built environment, responsible business and education.

The charities reflect The Prince of Wales's long-term and innovative perspective, and seek to address areas of previously unmet need.



### OPPORTUNITY AND ENTERPRISE

#### The Prince's Trust

[www.princes-trust.org.uk](http://www.princes-trust.org.uk) Tel: +44 (0) 20 7543 1234

#### The Prince's Scottish Youth Business Trust

[www.psybt.org.uk](http://www.psybt.org.uk) Tel: +44 (0) 141 248 4999

#### PRIME

[www.primeinitiative.org.uk](http://www.primeinitiative.org.uk), [www.primebusinessclub.com](http://www.primebusinessclub.com)

Tel: +44 (0) 20 8765 7833

#### PRIME – Cymru

[www.prime-cymru.co.uk](http://www.prime-cymru.co.uk) Tel: +44 (0) 1550 721 813

### EDUCATION

#### The Prince's Drawing School

[www.princesdrawingschool.org](http://www.princesdrawingschool.org) Tel: +44 (0) 20 7613 8568

#### The Prince's School of Traditional Arts

[www.princessschooltraditionalarts.org](http://www.princessschooltraditionalarts.org) Tel: +44 (0) 20 7613 8500

#### The Prince's Teaching Institute (University of Cambridge)

[www.princesti.org.uk](http://www.princesti.org.uk) Tel: +44 (0) 20 3170 7926

### HEALTH

#### The Prince's Foundation for Integrated Health

[www.fih.org.uk](http://www.fih.org.uk) Tel: +44 (0) 20 3119 3100

### THE BUILT ENVIRONMENT

#### The Prince's Foundation for the Built Environment

[www.princes-foundation.org](http://www.princes-foundation.org) Tel: +44 (0) 20 7613 8500

#### The Prince's Regeneration Trust

[www.princes-regeneration.org](http://www.princes-regeneration.org) Tel: +44 (0) 20 7462 6440

#### Turquoise Mountain Foundation

[www.turquoisemountain.org](http://www.turquoisemountain.org) Tel: +44 (0) 1764 650 888

### RESPONSIBLE BUSINESS AND THE NATURAL ENVIRONMENT

#### Business in the Community

[www.bitc.org.uk](http://www.bitc.org.uk) Tel: +44 (0) 870 600 2482

#### The Prince of Wales's Business and the Environment Programme

[www.cpi.cam.ac.uk/bep](http://www.cpi.cam.ac.uk/bep) Tel: +44 (0) 1223 342 100

#### Scottish Business in the Community

[www.sbcscot.com](http://www.sbcscot.com) Tel: +44 (0) 131 451 1100

#### The Prince of Wales International Business Leaders Forum

[www.iblf.org](http://www.iblf.org) Tel: +44 (0) 20 7467 3600

#### In Kind Direct

[www.inkinddirect.org](http://www.inkinddirect.org) Tel: +44 (0) 20 7714 3930

### THE ARTS

#### Arts & Business

[www.AandB.org.uk](http://www.AandB.org.uk) Tel: +44 (0) 20 7378 8143

#### The Prince of Wales Arts & Kids Foundation

[www.artsandkids.org.uk](http://www.artsandkids.org.uk) Tel: +44 (0) 20 7940 6692



[www.princeofwales.gov.uk](http://www.princeofwales.gov.uk)

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Ink:	100% made from vegetable oil
Press solvents:	95% cleaned and reused
Dry Waste:	90% recycled
IPA used:	0%

All production systems are registered to ISO 14001:2004, ISO 9001:2000 and EMAS. Beacon Press is a CarbonNeutral® company, holds Forestry Stewardship Council (FSC) Chain of custody SGS-COC-0620 and has been awarded the Queen's Award for Enterprise: Sustainable Development. This is a carbon neutral printing with carbon emissions from the print production being fully offset. Carbon emissions were reduced by over 68% in the printing of this report.