



The Prince of Wales and The Duchess of Cornwall  
ANNUAL REVIEW 2013



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## £139m

Raised for charity



16 NOVEMBER 2012

The Prince of Wales walks past steam rollers during a visit to the Canterbury A & P Show in Christchurch, New Zealand.

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AND ACTIVITIES



05 JUNE 2012

The Queen travels by carriage to Buckingham Palace with The Duchess of Cornwall and The Prince of Wales after a Diamond Jubilee celebration lunch at Westminster Hall.





14 FEBRUARY 2013  
The Prince of Wales and The Duchess of Cornwall have a cup of tea during a visit to Borough Market to mark its official re-opening.



28 JUNE 2012  
The Bomber Command memorial unveiling ceremony in London's The Green Park.

## THE ANNUAL REVIEW COVERS THE YEAR TO 31 MARCH 2013 AND AIMS TO PROVIDE AN OVERVIEW OF THEIR ROYAL HIGHNESSES' WORK AND ROLES.

It includes information about their official ceremonial and charitable work, their visits across the UK and throughout the world, and key Household statistics including financial and environmental data.

The financial data also includes those official costs of The Duke and Duchess of Cambridge and Prince Harry for which The Prince of Wales is responsible.

While there is no established constitutional role for The Heir to the Throne, The Prince of Wales seeks, with the support of his wife, The Duchess of Cornwall, to do all he can to make a difference for the better in the UK and internationally. The way His Royal Highness does so can, in simple terms, be divided into two parts: undertaking official Royal duties in support of The Queen and on behalf of Her Government and supporting his own and others' charitable and civil causes that promote positive social and environmental outcomes. All of these activities are targeted across the UK and overseas.

More information on all aspects of Their Royal Highnesses' roles and work can be found at [www.princeofwales.gov.uk](http://www.princeofwales.gov.uk).

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## INCOME, EXPENDITURE AND STAFF

# SUMMARY

## AN EXCEPTIONAL YEAR

2012 was an exceptional year for the UK with both The Queen's Diamond Jubilee celebrations in June and the Olympics in July and August. Their Royal Highnesses lent their support to both. As well as attending key moments such as the Jubilee Service of Thanksgiving at St Paul's Cathedral and the Opening Ceremony of the Games, The Prince and The Duchess undertook a programme of related 'build-up' engagements. These included a visit to the Whitechapel Bell Foundry where The Prince saw a peal of eight new Royal Jubilee Bells which had been cast to take pride of place at the Thames Diamond Jubilee Pageant and were later installed at the Church of St James Garlickhythe, in the City of London. The Prince and The Duchess also met volunteers producing costumes for the Opening and Closing Ceremonies of the Olympics, and community groups and conservationists at the Olympic Park itself. In Swindon, The Duchess launched a nationwide competition for school children to create a special menu fit for The Queen. The competition – called Cook for The Queen – was The Duchess's own idea and culminated in pupils from four winning schools being invited to Buckingham Palace in June where they helped Royal Chef Mark Flanagan and his team create canapés for The Queen. Her Majesty met some of the children, who also

got to meet television chefs Jamie Oliver and Rick Stein, together with The Duchess's son – and food writer – Tom Parker Bowles.

Their Royal Highnesses were present at a number of other significant national events during the year including accompanying The Queen at the official opening of the new Bomber Command Memorial in June and attending the world premiere of the 50th anniversary James Bond movie – Skyfall – at the Royal Albert Hall in October. His Royal Highness, as Royal Patron of the Intelligence Services, asked that the proceeds from the premiere benefitted charities which support members of the three intelligence agencies – the Secret Intelligence Service (MI6), the Security Service (MI5) and GCHQ. In March 2013, Their Royal Highnesses attended the enthronement of the new Archbishop of Canterbury at Canterbury Cathedral.

As in previous years, Their Royal Highnesses focused on some key themes including encouraging youth opportunity and enterprise, supporting both urban and rural communities, promoting literacy and encouraging sustainability. Highlights included a visit to Croydon to see how The Prince's Charities were helping post-riot recovery in the area, The Duchess reading her favourite children's book – Hairy Maclary – to a group of primary school children

in Clarence House and a trip aboard a marine fishing vessel to meet fish and chip friers and promote the sustainable sourcing of fish.

The Prince continued to draw attention to the overconsumption of our finite natural resources and climate change and once again The Prince of Wales's Charitable Foundation's International Sustainability Unit (ISU) played a prominent role in activities aimed at finding solutions to some of the planet's key environmental challenges (see page 11).

Supporting military personnel and their families (page 21) remained a top priority for The Prince and The Duchess, as did their commitment to the Commonwealth and Realms (see pages 16 and 17).

Flooding was a consistent problem for communities during the year, and The Prince lent his support and thanked emergency services and volunteers in some of the areas worst affected, including Devon, North Wales, West Yorkshire and Wiltshire.

In carrying out their public duties, The Prince and The Duchess travelled the length and breadth of the United Kingdom, including a visit to Northern Ireland in April and a week of engagements in both Scotland and Wales. Their Royal Highnesses also visited the Channel Islands.



23 OCTOBER 2012  
The Prince of Wales and The Duchess of Cornwall meet James Bond actor Daniel Craig and Dame Judi Dench at the world premiere of Skyfall.



100

Towns and cities in the British Isles visited by Their Royal Highnesses



## INCOME AND EXPENDITURE

Year to 31 March	2013 £000s	2012 £000s
Income from Duchy of Cornwall	19,051	18,288
Funding from the Sovereign Grant and Government Departments	1,150	2,194
<b>Total income and funding</b>	<b>20,201</b>	<b>20,482</b>
<b>Official expenditure*</b>	<b>10,952</b>	<b>12,025</b>
<b>Surplus after official costs</b>	<b>9,249</b>	<b>8,457</b>
Tax (including VAT)	4,426	4,496
Non-official expenditure	2,452	2,609
Other expenditure including capital expenditure and transfer to reserves and funding for the official activities of The Duke and Duchess of Cambridge and Prince Harry*	2,088	1,118
<b>Net cash surplus</b>	<b>283</b>	<b>234</b>

\* In 2011-12 funding for the official activities of The Duke and The Duchess of Cambridge and Prince Harry was included in the cost of official duties and charities activities. In 2012-13 these costs are included in other expenditure.

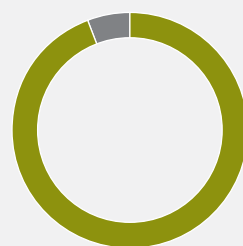
## SUSTAINABILITY ACCOUNT

Year to 31 March	2013 Tonnes	2012 Tonnes
<b>CO<sub>2</sub> equivalent emissions**</b>		
Attributable to the Household	1,499	1,465
Official overseas travel	1,638	1,023
The Home Farm	2,067	2,058

\*\* The method for calculating emissions has changed this year, so the numbers above are not comparable with previously published numbers. See page 36 for further details.

## Income and Funding

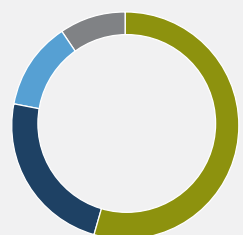
(Total £20.201m)



- £19.051m Income from Duchy of Cornwall
- £1.150m Funding from the Sovereign Grant and Government Departments

## Expenditure and Tax

(Total £19.918m)



- £10.952m Official expenditure
- £4.426m Taxation
- £2.452m Non-official expenditure
- £2.088m Other expenditure including capital expenditure and transfer to reserves and funding for the official activities of The Duke and Duchess of Cambridge and Prince Harry



# ENGAGEMENTS AND ACTIVITIES

In 2012-13, The Prince of Wales undertook a total of 657 official engagements, of which 154 were overseas, and The Duchess of Cornwall undertook 277 engagements, of which 122 were overseas.

A full listing of this year's engagements and activities can be found at [www.princeofwales.gov.uk](http://www.princeofwales.gov.uk)



**15 JUNE 2012**  
The Queen and The Duchess of Cornwall meet pupils at a reception at Buckingham Palace.



**24 JANUARY 2013**  
The Prince of Wales poses for photographs with young people from Kennington, London, who are taking part in Prince's Trust activities.



**10 JULY 2012**  
The Prince of Wales talks to pupils from the Priory School, Brecon, Wales.



**22 MAY 2012**  
Canadian Prime Minister Stephen Harper, The Prince of Wales and The Duchess of Cornwall attend a military ceremony at Fort York in Toronto.

**58,495**



Miles travelled to and from official engagements in the UK and overseas





THE PRINCE OF WALES HAS UNDERTAKEN  
OVER 6,000 ENGAGEMENTS IN THE LAST  
10 YEARS



21 MARCH 2013  
Archbishop of Canterbury Justin Welby with  
The Prince of Wales and The Duchess of  
Cornwall after his enthronement ceremony.

7,415

Guests attended events  
at Royal residences



36,923

Letters received from  
the public



24 JULY 2012  
The Prince of Wales meets children  
in Seahouses, Northumberland during  
a two day visit to the north-east coast.



08 MAY 2012  
The Duke of Rothesay has a fish frying  
demonstration from Zohaib Hussain, winner  
of the 2012 Young Fish Frier of the Year, and  
runner-up Carlyn Johnston.



19 MARCH 2013  
The Prince of Wales and The Duchess  
of Cornwall are welcomed by pupils  
of the British School, Muscat, Oman.

37,174

Visitors to Highgrove Gardens which  
in itself is a valuable charitable asset.



04 JUNE 2012  
The Prince of Wales and The Duchess of  
Cornwall join The Queen and performers  
on stage at the Jubilee Concert.

108

Receptions, seminars,  
lunches and dinners



185

Meetings and briefings



## THE PRINCE'S CHARITIES

Inspired by HRH The Prince of Wales's values of harmony and sustainability, The Prince's Charities work to transform lives and build sustainable communities. For more than 35 years The Prince of Wales has been a leader in identifying charitable need and setting up and driving forward charities to meet it. There are 17 Prince's Charities and the focus of their work falls into four categories: The Built Environment; Responsible Business and Enterprise; Young People and Education; and Global Sustainability. Together they represent the largest multi-cause charitable enterprise in the UK.



**16 MAY 2012**  
Her Majesty The Queen gives a speech about the work of The Prince's Charities in Burnley.



**17 SEPTEMBER 2012**  
The Prince of Wales visits the In Kind Direct warehouse in Telford, Shropshire.

### IN KIND DIRECT

(Responsible Business and Enterprise)  
In Kind Direct redistributes surplus goods from manufacturers and retailers to UK charities working at home and abroad.

Founded by The Prince in 1996, In Kind Direct has redistributed goods to the value of £130 million from almost 900 companies to almost 6,000 voluntary and community organizations.

A 2012 impact report carried out by the Office for Public Management showed that 67 per cent of respondents agreed that In Kind Direct had helped their charity to remain sustainable. There was 40 per cent growth in the number of charities receiving products in 2012 compared to 2011.





**11 FEBRUARY 2012**  
The Prince of Wales at the fifth anniversary of the British Asian Trust, Windsor Castle.

#### THE BRITISH ASIAN TRUST (Global Sustainability)

On Monday 11th February His Royal Highness welcomed guests to Windsor Castle to celebrate the fifth anniversary of The British Asian Trust, a charity founded in 2007 by British Asian business leaders at the suggestion of The Prince.

Since its inception The Trust has worked with South Asian NGOs to touch the lives of one million disadvantaged people by tackling various issues including mental health, girls' education, youth employability, child abuse and providing business start-up training for illiterate rural women.



**12 FEBRUARY 2013**  
The Prince of Wales talks to six year old Kenadee in her home on a tour of Highbury gardens in North London.

#### THE PRINCE'S FOUNDATION FOR BUILDING COMMUNITY (The Built Environment)

The Prince's visit to Highbury Gardens, a new mixed income housing development in North London, highlighted how his Foundation for Building Community (PFBC) is bringing together residents and property developers to build places where people really want to live.

PFBC played a key part in involving local residents in the design process and helped select the architects, ensuring the final plans complemented the surrounding Georgian and Victorian conservation areas but still provided high quality, affordable and modern living space. The charity believes that sustainably planned, built and maintained communities improve the quality of life of everyone who is part of them and help with the broader global challenges of urbanization and climate change.



**11 DECEMBER 2012**  
The Prince of Wales visits the Pimlico Academy to mark the 10th anniversary of the Prince's Teaching Institute and education summer schools.



**FURTHER INFORMATION**  
A full listing of The Prince's Charities can be found on the inside back cover of this publication.

#### THE PRINCE'S TEACHING INSTITUTE (Young People and Education)

The Prince's Teaching Institute (PTI) provides professional development courses that bring together and inspire teachers from secondary state schools. It believes that all children, irrespective of background or ability, deserve a rich subject-based experience at school – both within and beyond the examination curriculum.

The charity has welcomed teachers from over 20 per cent of schools in England and Wales, and during 2012, The Prince helped PTI celebrate its 10th anniversary.

To date, PTI has welcomed 3,300 teachers from 1,025 schools to its events and 300,000 students have experienced a more enriching education as a result.

Past speakers at PTI events have included Sir Tom Stoppard, Michael Palin and Stephen Fry.



**26 MARCH 2013**  
The Prince of Wales with Afsana Benozir, 20, who was awarded the Samsung Young Achievers Celebrate Success award, with actors Damian Lewis and Helen McCrory.

**£139m**

The amount of money raised by  
The Prince's Charities this year



# THE DUCHESS'S CHARITIES

Health, literacy, helping those in need, animal welfare and heritage and the arts are among the key themes of The Duchess of Cornwall's charitable work. In recent years, The Duchess has also concentrated on the sensitive issue of sexual assault.

21 FEBRUARY 2013

The Duchess of Cornwall meets father and daughter Kabir Miah and Shakira Begum, four, during a visit to West Greenwich Library in London.



## GET DADS READING CAMPAIGN

In February, The Duchess of Cornwall visited the West Greenwich Library in south-east London to launch a new 'Get Dads Reading' campaign, organized by the charity Booktrust, of which Her Royal Highness is Patron. During the event, The Duchess assisted best-selling author James Patterson with his reading of the classic tale *Where The Wild Things Are*

to a group of children by acting out the story with a hand puppet. Her Royal Highness also read the famous poem by AA Milne about changing the guard at Buckingham Palace. Before she started, she joked with her young audience and their parents, telling them: "It's a poem my father used to read to me – that was about 100 years ago."



20 FEBRUARY 2013

The Duchess of Cornwall holds Charlie, a black Labrador puppy who will be trained to detect Type 1 diabetes.

## TACKLING DIABETES

In June, The Duchess became President of JDRF, the type 1 diabetes charity and visited a clinical research facility in Cambridge to learn about JDRF funded research aimed at finding a cure.

During her visit, The Duchess talked to young sufferers about how they live with the condition. In November, in support of the charity and World Diabetes Day 2012, Clarence House was turned blue at night to raise awareness of the disease.



27 FEBRUARY 2013

The Duchess of Cornwall and author Francesca Simon during a visit to the Discover Children's Story Centre as part of World Book Day 2013.





**29 NOVEMBER 2012**  
The Duchess of Cornwall shakes hands with Joyce Webb, during a reception for Diamond Champions.



**28 JUNE 2012**  
The Duchess of Cornwall with Alice Hanrahan at the Queensway Ice Rink, London.



**05 FEBRUARY 2013**  
The Duchess of Cornwall talks to Mia James during a reception in support of victims of rape and sexual abuse, at Clarence House.

#### THE ICE-SKATING PENSIONER

The Duchess of Cornwall, together with The Prince of Wales, is Patron of the WRVS's Diamond Champions initiative which in 2012 honoured nearly 500 volunteers, all over the age of 60, in celebration of the Diamond Jubilee. One such unsung hero was 78-year-old Alice Hanrahan who has spent hundreds of hours to help organize tests for young ice-skaters. In June, The Duchess of Cornwall went to the Queensway Ice Rink in central London to meet her.

Mrs Hanrahan, who travels up and down the country and overseas to train youngsters said: "Ice-skating relies on people giving up their time to help teach young people. It is so rewarding for me to see young people, who have a passion for skating, develop their skills and to flourish."

#### SUPPORT FOR THE VICTIMS OF RAPE AND SEXUAL ABUSE

Over the past few years, The Duchess of Cornwall has travelled the country meeting victims of sexual violence and listening to personal accounts of their experiences during visits to Rape Crisis and Sexual Assault Referral Centres around the UK.

These visits, which began with the Rape and Sexual Assault Support Centre in Croydon in 2009, have provided Her Royal Highness with an opportunity to learn about the services and support provided by professionals who work in this area, many of whom offer a lifeline to vulnerable people who have been victims of rape and sexual abuse.

Hearing experiences first-hand from victims has left The Duchess with a real desire to help raise awareness about the issues facing those affected. In February this year, she convened a reception at Clarence House to bring together, for the first time, key decision makers including the Home Secretary, police and health

service representatives, campaigners and experienced carers. In a keynote speech, Her Royal Highness reflected:

"I have spoken to so many of these victims whose bravery in speaking out and sharing their stories has been truly humbling – this, as many of you here know, is, both for the speaker and for the listener, a harrowing experience."

In cooperation with a network of organizations, Her Royal Highness is working towards ending the social taboo that surrounds this complex and emotive issue.

In addition to helping to raise awareness, The Duchess is also keen to make a practical difference where she can. For example, listening to the experiences of those affected by sexual violence led The Duchess to come up with the idea of providing victims with a washbag of toiletries which could be used after forensic examinations. A two-year pilot project, based in London, is now under way.



## DUMFRIES HOUSE

Since acquiring Dumfries House with a consortium of charities in 2007, The Prince of Wales has endeavoured not only to save the beautiful 18th-century house and its priceless contents for the Nation, but also to use the unique heritage as a means to regenerate the surrounding area and create opportunities for the local community. The historic estate buildings are being converted and re-used as training, educational and catering facilities and this year two new buildings are being constructed: a hospitality training centre and a bunkhouse and outdoor centre for young people.



### THE ROYAL RESTORATION DOCUMENTARY

Presented by Alan Titchmarsh, this ITV documentary went behind the scenes and followed The Prince of Wales during his efforts to restore stately home Dumfries House to its former glory and to help kickstart the economic fortunes of the local area of Cumnock, East Ayrshire.

Broadcast in May 2012, it follows The Prince and his team as they tackle key elements of the project against a background of financial pressure. Alan Titchmarsh hears from The Prince about his reasons for taking on the project, how he deals with the challenges it presents, his efforts to regenerate the local community and make his own personal contribution to achieving its goals.





OVER 40 PER CENT OF ENERGY  
AT HIGHGROVE NOW COMES  
FROM ON-SITE RENEWABLES

## OUR ENVIRONMENT

The Prince of Wales regards environmental sustainability as one of the most important challenges we face. Concerned about how human activities are placing unsustainable demands on Earth's natural assets, The Prince passionately believes that solutions can be found whereby people work with Nature, rather than in tension with or, worse still, directly against the grain of the natural world.



**LLWYNYWERMOD**  
The Prince of Wales and The Duchess of Cornwall's Welsh house, Llwynywermod, where 90 per cent of the energy used comes from renewable heat from a biomass boiler.



**21 NOVEMBER 2012**  
The Prince of Wales shakes hands with staff on his visit to officially open the Anaerobic Digester and Biomethane to Grid Plant at Rainbarrow Farm, Dorchester.



**22 JUNE 2012**  
The Prince of Wales meets pupils from Wolsey Junior School.



**29 NOVEMBER 2012**  
The Prince of Wales talks during a meeting of international leaders to discuss curbing world deforestation.



**05 JULY 2012**  
The Prince of Wales, President of WWF-UK, meets school children who are involved in the WWF-UK Green Ambassador scheme.

### CARBON EMISSIONS

This year, the Household's own carbon emissions rose by 2 per cent as a result of increased supporting travel for overseas trips. Energy emissions fell despite colder weather due to the increased use of renewable energy. The Household continues to take steps to reduce its emissions to the extent possible, by reducing fossil fuel use and increasing use of renewable energy.

### RENEWABLE ENERGY

About a third of office and domestic energy came from on-site renewables including biomass boilers, solar panels and heat pumps. Adding electricity and gas purchased from renewable sources increases this to 60 per cent. The latest addition is a pair of wood pellet boilers at Highgrove that are expected to save about 90 tonnes of carbon dioxide emissions per year.

### INTERNATIONAL SUSTAINABILITY UNIT (ISU)

Established by The Prince of Wales in January 2010, The Prince's International Sustainability Unit (ISU) is working to facilitate consensus on how to resolve some of the key environmental challenges facing the world, specifically those concerning food security, ecosystem resilience and the depletion of natural capital. The ISU currently has three work programmes covering tropical rainforests, marine fisheries and agriculture. The Prince of Wales has been working to help tackle the destruction of the world's rainforests for many years. In November, he co-hosted with the ISU a high-level meeting at Clarence House to discuss progress. Attended by Heads of State and other senior figures from rainforest

countries, together with representatives from the private sector and civil society, the meeting formed part of a long-term approach by the ISU to facilitate joint working and coincided with an announcement by the Governments of the UK, Norway, the USA, Germany and Australia to commit to 'practical action'. Earlier in the year, in May, The Prince addressed the World Fisheries Congress in Edinburgh. In a keynote speech he warned of the "dire social and economic consequences" of failing to manage the world's fish stocks sustainably. The ISU's Marine programme, launched last year, aims at building a global consensus to address the issue. While in Edinburgh, The Prince further raised awareness by visiting Marine Scotland's research vessel Scotia in Leith Harbour where he met the winner and

runner-up of the 2012 Young Fish Frier of the Year Award, Zohaib Hussain and Carlyn Johnson, as well as representatives from leading fish wholesale companies. The ISU's work on agriculture this year was mainly research based, with researchers seeking to understand how the global food system can be made more resilient, both to specific shocks and to long-term shifts. Much of this work has focused on synthesizing existing research and speaking with experts across a diverse set of disciplines. The ISU has also commissioned new research into the economics of agriculture production systems to understand better the efficiency of different models as well as the role of public subsidies and levels of environmental impact.



SINCE 1985 THE PRINCE OF WALES HAS BEEN  
ENCOURAGING BUSINESSES TO ENGAGE IN  
CORPORATE SOCIAL RESPONSIBILITY

# BEST OF BRITISH

This year, as Britain continues to face challenging economic circumstances, The Prince of Wales made it a priority to highlight examples of British manufacturing excellence. He also called for more apprenticeship schemes and opportunities so that we might continue to invest in the future.

22 FEBRUARY 2013

The Prince of Wales during a tour of the Shirt Manufacturing Division of Turnbull & Asser to commemorate the tenth anniversary of the factory.



In January, The Prince spent two days visiting British manufacturers, starting at Jaguar Land Rover's Halewood Plant on Merseyside where he launched 'Industrial Cadets', a national initiative backed by the Department for Communities and Local Government to build awareness among young people of the opportunities in the manufacturing industry. On the same day, The Prince announced that his charity, Business in the Community, was expanding its Business Class programme which pairs businesses (including Jaguar Land Rover) with schools in some of the UK's most deprived areas, allowing those schools to benefit from the help and expertise of specific businesses, such as employees mentoring pupils. Other businesses

visited by The Prince included Harrison Rods, in Liverpool, a small family-run company making carbon fibre fishing rods, and ATG Access, an engineering company in Haydock near St Helens which designs and manufactures bollards and other road safety devices. The Prince also visited traditional shoemakers Crockett & Jones, a fifth generation family managed business based in Northampton since 1879 and employing 350 staff. In December, The Prince visited Tata Steel Works in Port Talbot to commemorate the £185 million rebuilding of a blast furnace and where he was introduced to a new super-strength steel which could be used to armour-plate troop carriers and tanks.



22 JANUARY 2013

The Prince of Wales visits footwear manufacturers Crockett & Jones.

"AS A COUNTRY, WE ARE RIGHTLY PROUD OF OUR INDUSTRIAL HERITAGE, BUT WE SHOULD ALSO CELEBRATE OUR CONTINUED SUCCESS AS THE STANDARD BEARER OF QUALITY MANUFACTURING AND ENGINEERING THROUGHOUT THE WORLD. FROM CAR PRODUCTION TO QUALITY SHOEMAKING, FROM PRECISION ENGINEERING TO TRADITIONAL CRAFT-SKILLS, BRITAIN IS TRULY A GLOBAL LEADER."

THE PRINCE OF WALES



21 JANUARY 2013

The Prince of Wales launches the 'Industrial Cadets' initiative at Jaguar Land Rover.





THE PRINCE RECORDED AND NARRATED  
'THE EARTH IN BALANCE', HIS FIRST  
ENVIRONMENTAL FILM, IN 1990



09 MARCH 2013  
25th anniversary edition of BBC's rural affairs programme, Countryfile.

"WHAT PRINCE CHARLES HAS DONE... IS JUST INCREDIBLE."

ROBERT REDFORD  
President and Founder of  
the Sundance Institute



28 APRIL 2012  
The Prince of Wales meets Robert Redford at the first Sundance London film and music festival at the O2 Arena, London.

## FILM & TELEVISION

Throughout his adult life, The Prince of Wales has contributed to documentary films and television projects, and this year was no exception.



08 SEPTEMBER 1960  
The Queen, The Duke of Edinburgh, Prince Charles, Princess Anne and a baby Prince Andrew pose for a family photograph at Balmoral, Scotland.

APRIL 2012

The Prince attended the world premiere of his film 'Harmony' at the prestigious Sundance Film Festival in London's O2 Arena. Narrated by and starring The Prince, the film tells the story of how His Royal Highness has worked with environmental activists, government and business leaders, artists, architects and visionaries to address the global environmental and economic crisis and seek a more sustainable, spiritual and harmonious relationship with the planet.

This is the second film The Prince has made about the environment. 'The Earth in Balance' was first broadcast in 1990 on British television and featured The Prince interviewing, among others, Al Gore.

JUNE 2012

The Prince made a very touching film tribute to his mother, The Queen, in celebration of her Diamond Jubilee. Drawing on archive news reels and never-before-seen home movies and photographs, The Prince reflected on Her Majesty's 60-year reign – both as the Nation's Queen and as his own mother. In one sequence, taken on a family holiday in Norfolk, we see a young Prince Charles and Princess Anne playing and being buried in the sand at Holkham beach.

"I remember my Mama coming, you know, up, when we were being bathed as children, wearing the crown. It was quite funny – practising," said The Prince, recalling how The Queen practised wearing the Coronation crown.

The Prince tells his audience: "My Mama takes great pride in her family, from being a young mother at the start of her reign, to now being a great-grandmother twice over."

MARCH 2013

The Prince guest edited the 25th anniversary edition of BBC's rural affairs programme, Countryfile. In this special episode, The Prince talks about the importance of the countryside as well as his love of it. The programme follows The Prince around his organic farm in Gloucestershire as well as looking at the impact of some of his rural initiatives, such as the help given to Paul and Jennifer Johnson, who raise sheep in Upper Teesdale in County Durham – one of the harshest landscapes in the country.





## JUBILEE WEEKEND

A number of key events from Saturday 2 to Tuesday 5 June were the culmination of the celebrations to mark The Queen's 60 years as Sovereign. The Thames Diamond Jubilee Pageant, of which The Prince of Wales was Patron, consisted of 1,000 boats from across the United Kingdom, the Commonwealth and around the world travelling together down the River Thames, with the Royal Barge forming the centrepiece of the flotilla.

03 JUNE 2012

From left to right: The Prince of Wales, The Duke of Edinburgh, Queen Elizabeth II, The Duchess of Cornwall, The Duchess of Cambridge, The Duke of Cambridge and Prince Harry onboard the Spirit of Chartwell during the Diamond Jubilee Pageant on the River Thames in London.



03 JUNE 2012

Members of the public wait to catch a glimpse of The Prince of Wales and The Duchess of Cornwall.



03 JUNE 2012

The Prince of Wales and The Duchess of Cornwall attend the 'Big Jubilee Lunch' in Piccadilly, London, ahead of the Diamond Jubilee River Pageant.

04 JUNE 2012

A network of 2,012 Beacons was lit by communities and individuals throughout the United Kingdom, as well as the Channel Islands, the Isle of Man and the Commonwealth. In front of Buckingham Palace, a host of star performers from Gary Barlow to Paul McCartney came together to put on a special Jubilee concert, ending with a spectacular fireworks display and a speech from The Prince of Wales.





MORE THAN 70 COUNTRIES TOOK PART  
IN BIG JUBILEE LUNCHES TO CELEBRATE  
THE QUEEN'S 60-YEAR REIGN



COUNCILS RECEIVED ALMOST 9,500  
ROAD CLOSURE APPLICATIONS FOR  
DIAMOND JUBILEE STREET PARTIES



"THIS JUBILEE CELEBRATION HAS LIFTED  
THE SPIRIT OF THE NATION. IT CREATES A  
SENSE OF COHESION AND CAMARADERIE...  
WE ARE PROUD TO BE PART OF THIS  
NATION AND APPRECIATE ALL THAT YOU  
AND YOUR FAMILY DO FOR OUR COUNTRY."

LETTER TO THE PRINCE OF WALES



04 JUNE 2012  
Diamond Jubilee celebrations with  
a Concert at Buckingham Palace.

10,000

Ballot winners were treated to a picnic  
in Buckingham Palace Gardens



05 JUNE 2012

The weekend concluded on Tuesday  
with a day of celebrations in central  
London, including a service at St Paul's  
Cathedral, a Carriage Procession to  
Buckingham Palace and a balcony  
appearance, Flypast and Feu de Joie.



# THE QUEEN'S REALMS

In The Queen's Diamond Jubilee year, Members of the Royal Family paid visits to all 16 Realm countries of which she is Head of State. The Prince of Wales and The Duchess of Cornwall took the lead, visiting the four largest Realms: Canada, Australia, Papua New Guinea and New Zealand. In each country, large crowds came out to welcome the Royal couple as they carried out programmes which mixed celebration with charitable endeavour and historical ties.



**05 NOVEMBER 2012**  
The Duchess of Cornwall holds a baby kangaroo called Ruby Blue as she visits the Stockman's Hall of Fame, Australia.



**14 NOVEMBER 2012**  
The Prince of Wales and The Duchess of Cornwall meet wellwishers during a walkabout along the Wellington Waterfront, New Zealand.

## AUSTRALIA

The Prince and The Duchess took part in a series of community-led celebrations of The Queen's Diamond Jubilee, acknowledged the remarkable service of the Australian Defence Force and attended the world-famous Melbourne Cup. Farmers, members of the emergency services, and young people all featured in a busy six-day programme which took Their Royal Highnesses to Queensland, Victoria, South Australia, Tasmania, New South Wales and the Australian Capital Territory.

In Melbourne, The Duchess of Cornwall highlighted the tireless work by Osteoporosis Australia and the importance of understanding more about the condition which affects 1.2 million Australians. On Bondi Beach, The Prince of Wales saw the National Rugby League's 'Dream Believe Achieve' Mentoring Programme in action.

## NEW ZEALAND

In New Zealand, the Royal couple attended events and celebrations in Auckland, Wellington and Christchurch as well as making a brief stop in Manawatu. The programme focused on New Zealand excellence and innovation, including sport, agriculture and business. The itinerary also reflected The Duchess's long-standing

interests such as children's literacy and nutrition, community service, and animal health. The Royal couple celebrated The Prince's 64th birthday on 14 November in Wellington.

Her Royal Highness, a keen promoter of literacy, is a fan of New Zealand author Lynley Dodd's Hairy Maclary books, which she regularly reads to her young grandchildren. In Auckland, Her Royal Highness attended a theatrical performance based on the books, together with the author and hundreds of Auckland school children.

The Prince and The Duchess spent their last day in New Zealand in Christchurch, which is still recovering from the earthquake that devastated large parts of the city on 22 February 2011 when 185 people lost their lives. Their Royal Highnesses saw both residential and business areas affected by the earthquake, meeting residents and volunteers. They also visited the Cashel Street Mall, a temporary shopping precinct, and had a dance on the public Dance-o-Mat, created in response to the loss of many of the dance studios and performance spaces around the city.



**09 NOVEMBER 2012**  
The Duchess of Cornwall with 150 members of the Royal Australian Corps of Military Police after The Duchess was appointed their Colonel-in-Chief.



**16 NOVEMBER 2012**  
The Prince of Wales and The Duchess of Cornwall dance with members of the public during a visit to the Dance-O-Mat in the centre of earthquake-devastated Christchurch, New Zealand.



**03 NOVEMBER 2012**  
The Prince of Wales and The Duchess of Cornwall arrive at Jackson's International Airport, Port Moresby in Papua New Guinea at the start of a three day tour.





THE PRINCE OF WALES HAS OVER HIS LIFETIME PAID A TOTAL OF **38 VISITS** TO AUSTRALIA, CANADA, NEW ZEALAND AND PAPUA NEW GUINEA.



**08 NOVEMBER 2012**  
The Prince of Wales is accompanied by Stud Manager Brent Thornbury during a visit to the Leenavale Sheep Stud in Sorell, Tasmania.

#### THE CAMPAIGN FOR WOOL

The Prince's Campaign for Wool, which began in 2008 when he convened a diverse group of stakeholders with a connection to wool – from sheep experts to marketers, fashion designers to carpet manufacturers – is now an international campaign aimed at promoting wool. During his visit to Australia and New Zealand, The Prince undertook several engagements in support of the wool industry including a farm visit in Tasmania and showcases in both Sydney and Auckland.



**14 NOVEMBER 2012**  
The Prince of Wales cuts his 64th birthday cake with The Duchess of Cornwall and Governor General of New Zealand Sir Jerry Mateparae and his wife Lady Janine Mateparae.

The Prince of Wales and His Excellency the Governor-General celebrated their birthdays with 64 other New Zealanders who were all born on the same day at a special party in the Ballroom of Government House, Wellington. Open to applications from all adult New Zealanders born on 14 November, over 1,500 eligible people applied for an invitation to attend the party.



**22 MAY 2012**  
The Prince of Wales visits Yonge Street Mission and UforChange Canada.



**21 MAY 2012**  
The Prince of Wales and The Duchess of Cornwall pose with new citizens following a citizenship ceremony in St John, New Brunswick, Canada.

#### PAPUA NEW GUINEA

This was The Prince of Wales's fourth visit to Papua New Guinea, having visited first in 1966 on a field trip while studying in Australia. The Prince of Wales returned for Independence celebrations in 1975 and again to open Parliament House in 1984. In a varied programme, visits to a youth programme and women's refuge were included alongside military and ceremonial occasions, Diamond Jubilee celebrations and a visit to a traditional fishing village.

The Prince and The Duchess visited Boera village to show their support for traditional communities and to highlight the importance of restoring the mangrove swamps.

Greeted by local school children and then welcomed with a traditional war dance, The Prince and The Duchess visited a new Aid Post, met village elders, viewed children singing traditional songs and performing dances, and saw examples of traditional arts and skills including painting, weaving, pottery and fishing. They also met villagers and WWF workers involved in replanting coastal mangroves.

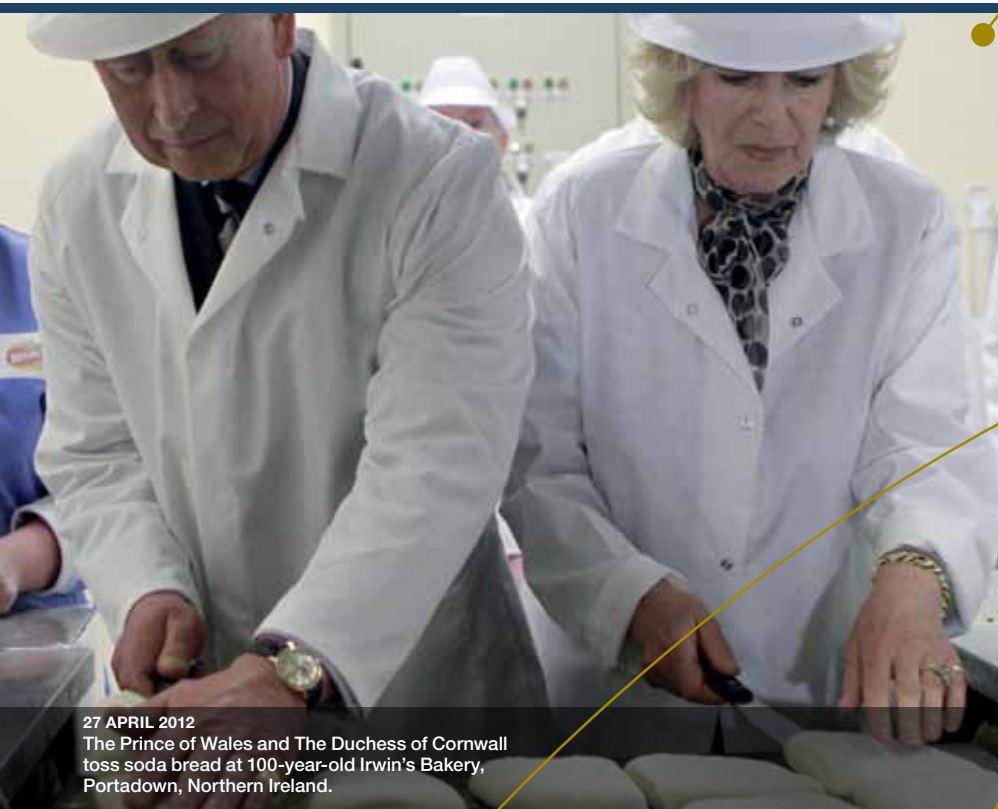
#### CANADA

In May, The Prince and The Duchess visited Canada, the first of the Realms to host a Diamond Jubilee visit. Beginning with celebrations of Victoria Day – The Queen's official birthday in Canada – the itinerary included conducting a citizenship

ceremony in St John, visiting the First Nations University in Saskatchewan, presenting Diamond Jubilee medals, meeting Canadian athletes preparing for the 2012 London Olympics and Paralympic Games, opening a new IT centre in a school in New Brunswick, touring Ryerson University's Digital Media Zone with young entrepreneurs, and undertaking a number of regimental visits, including to the Canadian Forces Base in Gagetown and Her Royal Highness's own The Queen's Own Rifles in Canada regiment, of which she is Colonel-in-Chief.

# TOWNS AROUND THE BRITISH ISLES

Every year, The Prince of Wales and The Duchess of Cornwall visit communities the length and breadth of the British Isles. This year was no different, with Their Royal Highnesses between them undertaking visits in 44 counties, including 100 towns and cities. Events ranged from supporting local businesses and community initiatives, to attending celebrations and offering sympathy in times of crisis, including to people affected by severe flooding in Cumbria, Devon and Wales.



**27 APRIL 2012**  
The Prince of Wales and The Duchess of Cornwall toss soda bread at 100-year-old Irwin's Bakery, Portadown, Northern Ireland.



**04 JULY 2012**  
The Prince of Wales and The Duchess of Cornwall meet 105-year-old Mary Fox during a visit to Lostwithiel, Cornwall.



**10 MAY 2012**  
The Prince of Wales presents the weather in the BBC Scotland News Studio.

**10 MAY 2012**

The Prince of Wales and The Duchess of Cornwall created television history as the first Members of the Royal Family to present the weather forecast on television. The moment, which immediately went viral across social media channels, occurred while Their Royal Highnesses were touring BBC Scotland Headquarters in Glasgow where they met staff to celebrate 60 years of BBC Scotland Television.





12,566 MILES TRAVELLED  
IN THE UK IN 2012-13



**03 DECEMBER 2012**  
The Prince of Wales talks to flooded home owners during a visit to St Asaph, North Wales.



**27 MARCH 2013**  
The Duchess of Cornwall meets dance students during her visit to the Brit School for Performing Arts in Croydon, south London.

100



Towns and cities across the British Isles visited by Their Royal Highnesses



**24 JULY 2012**  
The Prince of Wales enjoys a drink with the locals in the Olde Ship Inn, Northumberland during his tour of the North East.

**JULY 2012**

Staying as a guest of The Duke and Duchess of Northumberland at Alnwick Castle, The Prince made his first ever visit to the historic Northumberland coast. In coastal locations including Warkworth, Amble, Lindisfarne, Bamburgh and Seahouses, The Prince met charity and community volunteers, fishermen, artists, lifeboat crew and RAF personnel as well as visiting a number of family-run businesses.

Among the businesses visited were a third generation blacksmith, Stephen Lunn, who creates steel artwork in the forge first set up by his grandfather in the 1920s and Susan Green who set up the award-winning 'The Proof of the Pudding' company in her own farmhouse kitchen. The Prince also spent time visiting the Holy Island of Lindisfarne, a centre of pilgrimage for Christians from all over the world as well as a place of tranquillity and scenic beauty.



THE PRINCE OF WALES HAS  
MADE 98 OFFICIAL OVERSEAS  
TRIPS IN THE PAST TEN YEARS

# INTERNATIONAL

Every year, The Prince of Wales and The Duchess of Cornwall undertake overseas visits at the request of the British Government. This year, in addition to their Diamond Jubilee celebration visits to Canada, Papua New Guinea, Australia and New Zealand, Their Royal Highnesses went on a nine-day official visit to Jordan, Qatar, Saudi Arabia and Oman.



**13 MARCH 2013**  
The Prince of Wales meets Syrian refugees in the King Abdullah Refugee Camp on the Syrian border during his tour of Jordan.



**31 OCTOBER 2012**  
The Prince of Wales with Indonesian President Susilo Bambang Yudhoyono and his wife Ani Bambang Yudhoyono during a State Visit.



**24 JANUARY 2013**  
The Prince of Wales talks to His Excellency the High Commissioner for Australia Mike Rann, during a reception at Clarence House.

The Middle East tour aimed to strengthen the United Kingdom's bilateral relations with key partners in the region, relations which are underpinned by the close personal friendships that exist between Their Royal Highnesses and the Royal Families in each country. The visits also aimed to support UK economic interests as well as military collaboration, opportunities for women in society, inter-faith dialogue, education and environmental sustainability.

In addition to overseas tours, The Prince of Wales regularly receives international leaders at his London residence, Clarence House. Notable visitors over the past 12 months have included, among others, The Dalai Lama, Aung San Suu Kyi, King Abdullah II of Jordan, President Karzai of Afghanistan and the Prime Ministers of Jamaica and Haiti.

In January, The Prince hosted a tea for the High Commissioners from all the Realm countries and in February he attended a reception for the Australians and New Zealanders of the year.

The Prince has several long-standing patronages of Australian, Canadian and New Zealand-based organizations. As well as his Campaign for Wool initiative, The Prince's Charities are also actively nurturing corporate social responsibility and business innovation, addressing youth disadvantage, preserving traditional skills, arts and trades, promoting harmony and understanding between cultures and faiths, and enhancing the sustainability of the natural and built environment.



**21 JUNE 2012**  
The Prince of Wales and The Duchess of Cornwall welcome Aung San Suu Kyi to Clarence House.



06 DECEMBER 2012  
The Prince of Wales presents Operational Service Medals as he welcomes home the 1st Battalion Welsh Guards who have recently returned from Afghanistan.



## THE ARMED FORCES

Both The Prince of Wales and The Duchess of Cornwall have a special relationship with a number of regiments within the British and Commonwealth Armed Forces. Each year, Their Royal Highnesses attend ceremonial events, such as medal parades, as well as visiting families and support staff at regimental bases.



29 JANUARY 2013  
The Duchess of Cornwall meets soldiers from R Company 4th Battalion, The Rifles, at Ward Barracks, Wiltshire.

The Armed Forces' continued presence in Afghanistan inevitably shaped some of the military events this year both in the UK and overseas. In the small Scottish town of Forfar, in April, The Prince attended a medals parade for three of his units whose troops had only recently returned from Afghanistan. During the year, he also met a battalion of Gurkhas as they were about to be deployed and presented campaign medals to a returning battalion of the Welsh Guards. Overseas, The Prince and The Duchess visited regiments in Canada, Australia and New Zealand. As in previous years, both The Prince and The Duchess took time to meet injured service personnel undergoing

rehabilitation and treatment and in September they opened the Jubilee Rehabilitation Ward and treatment facility at Headley Court in Surrey.

Their Royal Highnesses also paid tribute to previous service and sacrifice, attending a Service and Reception for the Victoria Cross and George Cross Association (of which His Royal Highness is President) in May and joining The Queen at the unveiling and dedication ceremony for the National Monument to Bomber Command. In July, The Prince unveiled memorials to both GCHQ and the Parachute Regiment & Airborne Forces at the National Memorial Arboretum in Staffordshire.

# PLACE STRATEGY

The Place Strategy aims to deliver positive benefits to some of the most disadvantaged communities in the UK through the collaboration of The Prince's Charities and local partners. Work is currently focused on six Places: Burnley, Tottenham, Redcar/Middlesbrough and Stoke (Burslem) in England, East Ayrshire in Scotland, and Llandoverly in Wales. The Prince regularly visits these areas to support the army of volunteers and charities who are helping to transform lives and build sustainable communities.

22 JANUARY 2013  
The Prince of Wales walks inside an old bottle kiln during a visit to the Middleport Pottery in Stoke-on-Trent.



16 MAY 2012  
The Queen, The Duke of Edinburgh and The Prince of Wales make their way along the Leeds and Liverpool canal on the barge 'Pride Of Sefton', during a trip to Burnley, Lancashire.



10 MAY 2012  
The Prince of Wales visits the Sawmill Traditional Building Skills Centre and views dry stone-walling workshop.

“I HAVE BEEN INTERESTED TO LEARN TODAY ABOUT THE WORK UNDERTAKEN BY THE PRINCE’S CHARITIES TO TRANSFORM LIVES AND BUILD SUSTAINABLE COMMUNITIES. BY JOINING FORCES WITH LOCAL GROUPS HERE IN BURNLEY, THEY HAVE HELPED TO MAKE A CONSIDERABLE DIFFERENCE TO THE TOWN AND ITS PEOPLE...”

HER MAJESTY THE QUEEN, BURNLEY 16 MAY 2012

12

Prince's Charities delivering expertise and services together



## THE PLACE REGENERATION SUMMIT, MAY 2012

When The Queen and The Duke of Edinburgh visited Burnley in May, as part of their Jubilee Tour, The Prince of Wales's Charities convened a Place Regeneration Summit to highlight the challenges and successes of the 'Place' Regeneration Strategy that has been in development since 2008.

Over 100 delegates attended the summit, which was chaired by Baroness Andrews of English Heritage and took place at Victoria Mill and Slaters Terrace in Burnley – currently part of a major regeneration project in the heart of the Weavers' Triangle.

The delegates were mainly from the six Place Teams where The Prince's Charities are engaged in collaborative

working and they represented groups including local councils, businesses and community groups.

Published the same day, an independent evaluation of the Burnley Project by the Cass Business School highlighted that “no other group of charities could have played the same role or achieved as much as The Prince's Charities”.



"SINCE LEAVING SCHOOL, MY SISTER HAS STRUGGLED NOT ONLY WITH FINDING EMPLOYMENT BUT ALSO WITH POOR SELF-ESTEEM AND A LACK OF CONFIDENCE. THE 12 WEEKS SHE SPENT WITH THE PRINCE'S TRUST HAS COMPLETELY TRANSFORMED HER. LAST WEDNESDAY, I WATCHED PROUDLY AS SHE GAVE A SHORT SPEECH ON WHAT SHE HAD ACHIEVED... I JUST WANTED TO SAY THANK YOU."

LETTER TO THE PRINCE OF WALES

"WE KIWIS LOVED HAVING YOU AND MIRRORED BACK THE LOVE, FUN AND JOY YOU TWO GENERATED. WHEN ARE YOU COMING BACK?..."

LETTER TO THE PRINCE OF WALES  
AND THE DUCHESS OF CORNWALL  
FOLLOWING THEIR VISIT TO  
NEW ZEALAND

"HOW VERY MOVING IT WAS TO WATCH YOUR TRIBUTE TO THE QUEEN TONIGHT..."

LETTER TO THE PRINCE OF WALES  
FOLLOWING THE TELEVISION BROADCAST  
OF HIS JUBILEE TRIBUTE TO THE QUEEN.

04 JUNE 2012  
Fireworks above Buckingham Palace  
during the Diamond Jubilee Concert.



11,137

Letters and cards from  
the public were received by  
The Prince of Wales



## LETTERS

Every year, The Prince of Wales and his immediate family receive a large amount of mail from around the world. Last year, 36,923 letters and cards were received. Over 3,000 letters were replied to personally by Their Royal Highnesses and nearly 20,000 letters were responded to by Clarence House staff.

"THANK YOU FOR YOUR WONDERFUL ENCOURAGEMENT THROUGH YOUR SPEECH AND VISIT TO HOSPICE MALAYSIA, SYMPTOMATIC OF YOUR INSPIRING COMMITMENT TO CHILDREN AND THOSE IN NEED OF PALLIATIVE CARE..."

LETTER TO THE DUCHESS  
OF CAMBRIDGE

"MY SON HAS JUST RETURNED FROM BASTION SO I KNOW EXACTLY WHERE YOU ARE AND HOW THINGS ARE. JUST KNOW MOST OF US, ESPECIALLY ARMY MUMS, ARE IMMENSELY PROUD OF YOU."

LETTER TO PRINCE HARRY



22 JANUARY 2013  
Captain Wales at a mission briefing in the British controlled flight-line in  
Camp Bastion in southern Afghanistan, where he is serving as an Apache  
Helicopter Pilot/Gunner.

# INCOME EXPENDITURE AND STAFF

This section describes how the official and private activities of The Prince of Wales and The Duchess of Cornwall are financed. The majority of staff and official and charitable activities, including the official offices of The Duke and Duchess of Cambridge and Prince Harry, are paid for from His Royal Highness's private income from the Duchy of Cornwall.

## INCOME AND EXPENDITURE ACCOUNT

Year to 31 March	2013 £000s	2012 £000s
<b>Income and funding</b>		
Duchy of Cornwall	19,051	18,288
Sovereign Grant	856	1,811
Government Departments	294	383
<b>Total income and funding</b>	<b>20,201</b>	<b>20,482</b>
<b>Expenditure</b>		
Official duties and charitable activities*	9,802	9,831
London office and official residence	212	431
Official travel by air and rail	644	1,318
Communications support	—	62
	856	1,811
Overseas tours and military secondees	294	383
Official expenditure	10,952	12,025
<b>Surplus after Official Costs</b>	<b>9,249</b>	<b>8,457</b>
Tax (including VAT)	4,426	4,496
Non-official expenditure	2,452	2,609
<b>Operating surplus</b>	<b>2,371</b>	<b>1,352</b>
Other expenditure including capital expenditure and transfer to reserves and funding for the official activities of The Duke and Duchess of Cambridge and Prince Harry*	2,088	1,118
<b>Net cash surplus/deficit</b>	<b>283</b>	<b>234</b>

\* In 2011-12 funding for the official activities of The Duke and The Duchess of Cambridge and Prince Harry was included in the cost of official duties and charities activities. In 2012-13 these costs are included in other expenditure.

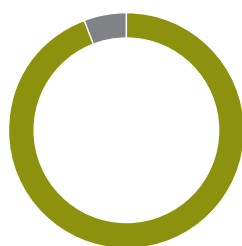




## INCOME AND FUNDING

### Income and Funding

(Total £20.201m)



- **£19.051m** Income from Duchy of Cornwall
- **£1.150m** Funding from the Sovereign Grant and Government Departments

### Duchy of Cornwall

£millions

**19.051**

The Prince of Wales's private income comes from the Duchy of Cornwall, an estate comprising agricultural, commercial and residential property mostly in the south-west of England. The Duchy also has a financial investment portfolio. His Royal Highness chooses to use the majority of his income from the Duchy to meet the cost of his, The Duchess of Cornwall's, The Duke and Duchess of Cambridge's and Prince Harry's public and charitable work. The four per cent rise in income was due primarily to increased property rental income arising from significant recent capital investment within the estate. The Duchy of Cornwall's annual accounts can be obtained at [www.duchyofcornwall.org](http://www.duchyofcornwall.org).

### Sovereign Grant funding

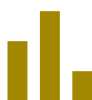
£millions

**0.856**

A small amount of funding, which comes from the Sovereign Grant, covers two specific areas of official costs incurred in support of The Queen as Head of State: Property Services and Travel. All other expenditure for The Prince of Wales, The Duchess of Cornwall, The Duke and Duchess of Cambridge and Prince Harry is met by The Duchy of Cornwall funding as explained above. Introduced by Parliament this year, the Sovereign Grant is set at 15 per cent of the profits of the Crown Estate two years previously and consolidates the funding previously provided through the Civil List and other grants. More details about the Sovereign Grant are available at [www.royal.gov.uk](http://www.royal.gov.uk) or may be obtained from the Deputy Treasurer to The Queen, Buckingham Palace, London SW1A 1AA.

**£139m**

The amount of money raised by  
The Prince's Charities this year



### Government Departments

£millions

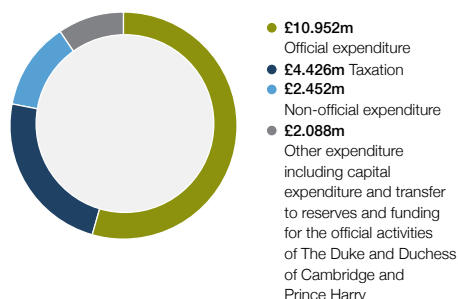
**0.294**

For The Prince of Wales and The Duchess of Cornwall, Government Departments meet expenditure in respect of the provision of staff on secondment from the Armed Services (£255,492 spent by the Ministry of Defence in 2012-13) and some costs of official overseas visits undertaken at the request of the Foreign and Commonwealth Office (£38,485 spent by the Foreign and Commonwealth Office in 2012-13).

## EXPENDITURE

## Expenditure and Tax

(Total £19.918m)



£millions

## Official duties and charitable activities

9.802

Over 67 per cent of The Prince of Wales's after-tax income from the Duchy of Cornwall was spent on official and charitable duties. Of the £9.802 million, staff costs accounted for £6.3 million, or 64 per cent.

The Prince of Wales employs directly 148.3 full-time equivalent staff. Of these, 125.4 support Their Royal Highnesses in undertaking official duties and charitable activities, and 22.9 are personal, garden and farm staff. The table on page 28 lists the official staff by Household department and also gives the total cost, including salaries and other expenditure, of each department.

£millions

## Sovereign Grant funding: London office and official residence

0.212

Clarence House is the London office and official residence for The Prince of Wales and The Duchess of Cornwall. It is used for official dinners, receptions and meetings, as well as for offices for Their Royal Highnesses' official staff. The principal rooms, which are on the ground floor of Clarence House, are open to the public from August until the end of September annually, although in 2012 The Olympics meant that this was not possible. It will re-open in 2013. In addition, more than 2,600 people were entertained officially at Clarence House during the year. The Household also has offices in other parts of St James's Palace. The Household of The Duke and Duchess of Cambridge and Prince Harry is also based at St James's Palace, although it will shortly be moving to Kensington Palace. The Sovereign Grant meets the cost of the maintenance of Clarence House and of other offices at St James's Palace.

£millions

## Sovereign Grant funding: Official travel by air and rail

0.644

An important part of The Prince of Wales's role as Heir to The Throne is, with The Duchess of Cornwall, to bring people together around the UK, to act as a focal point for national life and to represent the country overseas. This involves a significant amount of travel that needs to be undertaken in a way that meets efficiency, security and presentational requirements. In 2012-13, Their Royal Highnesses travelled 58,495 miles to and from official engagements in the UK and overseas, a figure that includes 45,929 miles of overseas travel both on behalf of the Government and on Diamond Jubilee tours. The majority of the costs of these journeys, amounting to £0.644 million in 2012-13, were met by the Sovereign Grant, although the Realms met many of the travel costs of the Diamond Jubilee tours.

This figure includes the variable costs only for journeys undertaken using 32 Squadron, The Queen's Helicopter and the Royal Train. This is because the fixed costs are incurred irrespective of whether the aircraft and train are used and do not result from undertaking specific journeys. For a full explanation, see the Sovereign Grant Annual Report 2012-13 – available at [www.royal.gov.uk](http://www.royal.gov.uk).

67%

Over 67 per cent of The Prince of Wales's after-tax income was spent on official and charitable duties.





## EXPENDITURE CONTINUED

£millions

**Military secondees and overseas tours****0.294**

Two members of the Equerry's Office and one of the four Orderlies are officially seconded from the Armed Forces to assist The Prince of Wales and The Duchess of Cornwall in undertaking official duties. The cost to the Ministry of Defence in 2012-13 was £255,492.

The Foreign and Commonwealth Office meets the cost of official visits abroad by The Prince of Wales and The Duchess of Cornwall (except for travel costs, which are met by the Sovereign Grant funding for official travel by air and rail). In 2012-13, Their Royal Highnesses undertook an official tour to Jordan, Oman, Qatar and Saudi Arabia at the request and in support of the British Government to build on and strengthen the good relations that the UK enjoys with countries throughout the world. The cost of these visits to the Foreign and Commonwealth Office amounted to £38,485 in 2012-13.

£millions

**Tax****4.426**

The Prince of Wales pays income tax voluntarily on the surplus of the Duchy of Cornwall, applying normal income tax rules and at the 50 per cent rate, and pays income tax on all other income and capital gains tax like any private individual. The £4.426 million includes VAT. If employer's National Insurance contributions and Council Tax are included, the total increases to £5.0 million.

£millions

**Non-official expenditure****2.452**

In addition to paying for the official duties of The Prince of Wales, The Duchess of Cornwall, The Duke and Duchess of Cambridge and Prince Harry, some charitable activities and The Prince's tax liabilities, the income from the Duchy of Cornwall is used to meet non-official expenditure of The Prince of Wales and The Duchess of Cornwall.

Non-official expenditure includes the salary cost of 7.9 full-time equivalent personal staff, including personal secretaries, chefs, valets and staff for The Prince of Wales and The Duchess of Cornwall. In addition, there are 15 full-time equivalent estate, farm, garden and stable staff. Personal expenditure also includes the appropriate share of the cost of Highgrove House in Gloucestershire and Birkhall on the Balmoral Estate in Scotland, and of maintaining the estate and garden at Highgrove. The garden is a valuable charitable asset, and was visited last year by 37,174 people.

The costs of The Home Farm, The Prince's organic farm on the Highgrove Estate, are included under this heading. The Home Farm is a working farm established by The Prince of Wales to demonstrate the commercial and environmental benefits of organic and sustainable farming. It was visited by approximately 1,150 people last year.

**50%**

The Prince of Wales pays income tax voluntarily on the surplus of the Duchy of Cornwall, applying normal income tax rules and at the 50 per cent rate.



## STAFF

As at and for the year to 31 March 2013	Full-time equivalent staff 2013	Official Costs £000s 2013
<b>Principal Private Secretary and Assistants</b>	3.0	
<b>Private Secretaries' Office</b>		
Private Secretary	1.0	
Deputy and Assistant Private Secretaries	7.1	
Research and Administrative Staff	13.5	
Correspondence	2.7	
	<b>27.3</b>	<b>2,323</b>
<b>Treasurer's Department</b>		
Treasurer and Assistants	3.0	
Finance	8.3	
Human Resources	4.0	
Float Secretaries	3.0	
Archives and Inventory	5.8	
	<b>24.1</b>	<b>2,227</b>
<b>Communications</b>		
Communications Secretary and Personal Assistant	2.0	
Assistant Communications Secretary (Press Secretary)	1.0	
Assistant Press Secretaries	2.0	
Press Officers and Online Communications	6.0	
	<b>11.0</b>	<b>1,090</b>
<b>Master of the Household's Department</b>		
Master of the Household and Assistants	5.6	
Equerry	1.0	
Programme and Travel Co-ordinators	4.0	
Butlers	1.3	
Chefs and Kitchen Porters	4.3	
Orderlies	4.3	
Reception	1.0	
Chauffeurs	3.0	
House Managers and Housekeepers	10.8	
Valets and Dressers	2.5	
Gardeners and Estate Workers	20.2	
	<b>58.0</b>	<b>4,162</b>
<b>Charities Office</b>		
Adviser and Assistant	2.0	
Head of Fundraising	1.0	
Risk and Audit Manager	1.0	
Company Secretary	1.0	
	<b>5.0</b>	<b>-</b>
<b>Total Official Staff as at 31 March 2013</b>	<b>125.4</b>	<b>9,802</b>
<b>Charitable Activities based at Clarence House</b>		
International Sustainability Unit	12.4	
Accounting for Sustainability	2.5	
	<b>14.9</b>	<b>-</b>



## Offices

The principal office of The Prince of Wales and The Duchess of Cornwall, where most of their staff work, is in Clarence House and other parts of St James's Palace in central London. The office of The Duke and Duchess of Cambridge and Prince Harry is also in St James's Palace. The cost of maintaining the fabric of the buildings, as well as of utilities and fixed-line telephones (but not other costs for Clarence House and the London office), is met from Sovereign Grant funding (see page 25). There are also offices for official staff at Their Royal Highnesses' residences of Highgrove and Birkhall to assist The Prince with his continuing work. Some costs incurred at Highgrove and Birkhall are, therefore, charged to the 'Official duties and charitable activities' expenditure category.

## STAFF AND OFFICE ORGANIZATION

### The Principal Private Secretary

The Principal Private Secretary is the senior member of The Prince of Wales's and The Duchess of Cornwall's Household and is responsible for all aspects of running the Household and for overseeing His Royal Highness's charitable and other organizations.

### The Private Secretaries' Office

The Private Secretary is responsible for the day-to-day running of the Private Secretaries' Office. He and the other Private Secretaries facilitate and support The Prince of Wales's and The Duchess of Cornwall's official duties, engagements and charitable activities. They are responsible for Their Royal Highnesses' diaries, arrange briefing sessions, receptions and other functions, administer correspondence, and co-ordinate research and briefing to support their work. Each Private Secretary is responsible for specific areas and for liaising with certain of The Prince's and The Duchess's organizations. These responsibilities, as well as those of other senior staff, are listed in the Appendix (see pages 40 and 41). They also ensure that His Royal Highness is kept informed about topical issues, provide him with background information for his communications with Government Ministers and other leading figures, and prepare drafts for speeches and articles. The Private Secretaries are supported by researchers, personal assistants and administrative staff, and work closely with their colleagues in The Queen's Private Secretaries' Office.

The Prince of Wales, The Duchess of Cornwall, The Duke and Duchess of Cambridge and Prince Harry receive a large number of letters each year. In 2012-13, for example, they received 36,923 letters. People from all over the world write to Their Royal Highnesses, although the majority of the letters are from the UK.

Letters cover a wide range of subjects and are often prompted by current issues and debates. Their Royal Highnesses see a wide selection of the correspondence and reply to many of the letters they receive. The Prince personally wrote 1,820 letters in 2012-13. The Duchess of Cornwall personally wrote 1,342. They jointly wrote 16. Their Royal Highnesses ensure that letters not answered by themselves or their Private Secretaries are replied to by the Correspondence Section on their behalf. In addition, The Prince and The Duchess receive many requests from a wide range of charities and other organizations for donations or items for auction. Requests for donations and items to auction are handled by the Charities Office. While it is not possible to respond to all the many requests for items to auction, His Royal Highness donates items such as lithographs of his watercolours, signed books and tours of the garden at Highgrove. Each year, these items raise tens of thousands of pounds for charity.

### **The Treasurer's Office**

The Treasurer's Office is responsible for Finance, Human Resources, Archives and Inventory. The Office is also responsible for information systems across the Household.

The Treasurer is the Executive Director of The Prince of Wales's Charitable Foundation with oversight and responsibility for the Foundation's activities, including its trading subsidiaries. In addition, the Treasurer monitors the financial affairs and activities of The Prince's Charities.

The Treasurer is also responsible for publishing, contractual and legal matters.

The Finance Department exercises financial control through a combination of annual budgets, monthly management accounts and a series of accounting systems and procedures, particularly for the authorization of expenditure. It is also responsible for achieving best value for money and works with the Master's Department on procurement.

The Household seeks to provide a fulfilling work environment and to maximize individuals' contributions and job satisfaction. The Human Resources Department manages the achievement of these objectives including staff recruitment, remuneration, training and career development, internal communications and employee relations. It also arranges secondments, national and international appointments and work experience placements.

Three Archivists are responsible for managing all the papers and files relating to the public life of The Prince of Wales since the late 1960s. The Keeper of the Archives also manages requests for The Prince and The Duchess to become patron or president of organizations, as well as requests relating to existing patronages and presidencies. One inventory controller and two assistants are responsible for the recording and safekeeping of gifts and assets owned by Their Royal Highnesses.

The majority of the Household's information technology systems are provided and supported by the Information Systems Management section at Buckingham Palace, with the Household's cost met by The Prince of Wales.

### **Communications**

As Heir to The Throne, there is extensive public and media interest in the activities of The Prince of Wales, as well as in The Duchess of Cornwall, The Duke and Duchess of Cambridge and Prince Harry. The Press Office's role is to provide information and facilitate a better understanding, for a wide audience, of The Prince of Wales's work and activities. The Press Office also handles media enquiries for The Duchess of Cornwall, The Duke and Duchess of Cambridge and Prince Harry, and liaises closely with colleagues in the Buckingham Palace Press Office in respect of general issues to do with the Monarchy.

The Communications Secretary is responsible for the Press Office, which consists of two Assistant Communications Secretaries (one is the Press Secretary and the other is part-time and responsible for Charities and Marketing), two Assistant Press Secretaries, four Press Officers, one Online Communications Manager and one Online Communications Officer and a departmental PA. The Press Office also has a team which forms part of the Household of The Duke and Duchess of Cambridge and Prince Harry and consists of a Press Secretary, Assistant Press Secretary and Press Officer, together with a departmental PA.



In 2012-13, the re-launched [www.princeofwales.gov.uk](http://www.princeofwales.gov.uk) attracted 10.2 million page visits. It is a popular information resource for the media, researchers and the public from the UK and overseas. In addition to the latest news about Their Royal Highnesses' engagements, the site provides information about their work and charitable activities, as well as recent speeches and articles, biographical details, and extensive pictures. Information and news about The Duke and Duchess of Cambridge and Prince Harry are also available on the site. Videos made in-house by the Press Office are available on the official website and on The Royal Channel on YouTube which is part-managed with Buckingham Palace. The Royal Channel has just over 116,000 subscribers and the 603 videos have been viewed more than 36 million times. Among other forms of popular social media, now fully integrated into the re-launched site, Clarence House has a presence on Facebook as part of the British Monarchy's page, on Twitter, where the Household has 218,000 followers, on the photo-sharing website Flickr, on Google Plus, Storify and Instagram, and on the audio sharing platforms AudioBoo and SoundCloud.

### **Master of the Household's Department**

The Master of the Household is responsible for the programme of engagements for The Prince of Wales and The Duchess of Cornwall, the Equerry's Office, Their Royal Highnesses' residences, offices and gardens, personal staff, receptions and all entertaining, together with security and confidentiality. The Equerry's Office manages Their Royal Highnesses' diaries on a daily basis, providing an interface between staff, police and outside organizations, and plans the longer-term programme. The Equerry's Office also manages the logistical and transport arrangements for official visits at home and abroad. There are usually several overseas visits a year. The Equerry is a serving military officer seconded from the Armed Forces to the Household for a period of approximately two years.

Each year, The Prince and The Duchess receive thousands of invitations from a wide range of public and private sector organizations. Each is given careful consideration by Their Royal Highnesses and their staff. The Equerry liaises with the Private Secretaries, the Press Office and key organizations to ensure that each year in their visits The Prince and The Duchess cover a broad range of interests and meet a wide cross-section of people in as many parts of the country as possible.

The Equerry also provides a point of contact for military and defence issues. The Prince of Wales maintains close links with the Armed Forces, not just in Britain but also in the Commonwealth. Across the three Services, The Prince holds the ranks of Admiral of the Fleet, Field Marshal and Marshal of the Royal Air Force.

The Prince of Wales conducts investitures at Buckingham Palace (ten in 2012-13) and attends state functions on behalf of The Queen. The Equerry's Office is responsible for the arrangements for these engagements.

Official entertaining is an important part of The Prince of Wales's and The Duchess of Cornwall's role. Last year, they entertained 7,415 guests at Clarence House and other Royal residences. These occasions range from receiving official guests and foreign dignitaries to giving dinners and concerts to thank those involved with The Prince's and The Duchess's charities. In 2012-13, Their Royal Highnesses gave 108 receptions, seminars, lunches and dinners.

For larger receptions and dinners, external event managers oversee the planning and administrative and catering arrangements.

Most of the staff who manage and organize these occasions are required to be on duty seven days a week, including most evenings, with a week on/week off rota. The cost of staff who assist The Prince and The Duchess in a private capacity is allocated to non-official expenditure. Butlers act as 'front of house' for Their Royal Highnesses, meeting guests, organizing refreshments and setting up rooms. They work closely with the house managers, who oversee all the domestic and cleaning arrangements, as well as with the chefs.

One butler is on duty at all times. The Prince of Wales has valets and travelling orderlies, working in pairs one week on and one week off, to assist him with his clothing and uniforms, and with the many transport and travelling requirements. The Duchess of Cornwall has two members of staff who perform a similar function.

The Prince of Wales and The Duchess of Cornwall use their home at Highgrove and, in particular, the Orchard Room within its grounds, for official engagements and entertaining. The Orchard Room was designed and built by The Prince specifically to entertain official guests. In 2012-13, it was used for 17 receptions, seminars and briefings for more than 1,400 guests, and visitors to the garden have refreshments there. It also contains one of the three Highgrove shops.

Last year, more than 37,000 people toured the garden at Highgrove, taking the total number of visits since the garden was opened to the public in 1992 to 346,550. Entrance charges generated just over half a million pounds for charity, the proceeds of which were donated to The Prince of Wales's Charitable Foundation. Visitors were also able to buy items from the Highgrove shop, which donates all its profits to the Foundation. In addition, those attending Summer official receptions normally look around the garden. Committed to conserving Britain's natural heritage, The Prince uses the garden as a conservation area for endangered varieties of plants, flowers and trees, and hopes that those who visit enjoy seeing the benefits of natural land management and organic gardening.

Gardening students and researchers work in the garden throughout the year and The Prince employs a team of gardeners. Because the garden is mainly used for visits by members of the public, the majority of the costs of the garden is allocated to official expenditure (although official as well as personal costs are met from His Royal Highness's private income). The balance, which is assumed to relate to The Prince's and The Duchess's personal enjoyment of the garden, is allocated to non-official expenditure.



The Master of the Household's Department also includes Orderlies (who maintain office equipment and are responsible for office supplies, stationery and office cars) and Receptionists, and it has responsibility for health and safety. The Master of the Household, in conjunction with the Metropolitan Police, is also responsible for security and confidentiality.

### The Prince's Charities

The Prince's Charities Office has a primary role to facilitate collaboration within and between the Prince's Charities, and to act as the key liaison between different stakeholder groups. The Charities Office is managed by the Special Advisor. The costs of the Charities Office are met by The Prince of Wales's Charitable Foundation.

The Office's primary responsibility is to provide support and advice to the charities covering corporate governance, donations policy and fund raising, planning, finance and communications.

### ANNUAL VISITS

The Prince and The Duchess make a number of visits to Scotland and Wales every year, and in addition stay for a working week at the Palace of Holyroodhouse in Edinburgh and at their Llwynwernmod home in Wales. The cost of these longer annual visits, which principally relates to receptions and dinners, amounted to £25,168 in 2012-13, and is included in 'official entertaining' expenditure.

### SUMMARY OF OFFICIAL EXPENDITURE

Expenditure has been analysed and explained in the preceding sections by department.

The following table analyses official duties and charitable activities expenditure by category.

#### Summary of official expenditure by category £'000

	2013	2012
Staff costs*	6,345	6,745
Training, recruitment and staff welfare	196	217
Travel and subsistence	328	284
External consultancy and professional fees	256	201
Official entertaining and receptions	397	298
Donations and gifts	100	86
Utilities	186	201
Residence and office not paid for from the Sovereign Grant	683	639
Press and information services	199	130
Stationery and office equipment	196	207
Computers and information systems	356	305
Housekeeping and office cleaning	165	166
Insurance	51	37
Gardens	130	137
Depreciation	214	178
	<b>9,802</b>	<b>9,831</b>

\* In 2011-12 funding for the official activities of Cambridge and Prince Harry was included in the cost of official duties and charitable activities. In 2012-13 these costs are included in other expenditure (see page 24).

SUSTAINABILITY REPORT

Their Royal Highnesses devote much of their lives to environmental and social causes, through the charities and initiatives they support and the engagements they undertake. The front section of the Annual Review includes many highlights of this year’s work.

This section sets out some of the positive contributions the Household makes in support of Their Royal Highnesses. It also sets out its main environmental impacts, which arise from travel, office and domestic energy use, and sustainable farming at Highgrove.

769

Engagements undertaken, supporting people, communities and organizations



SUPPORTING PEOPLE, ORGANIZATIONS AND COMMUNITIES

Support for people, communities and organizations is a major part of The Prince's vision and work and a primary focus for his charities and engagements programme. This year, the Household supported Their Royal Highnesses in undertaking 769 engagements involving nearly 60,000 miles of travel. A total of £9.8 million – over 50 per cent – of pre-tax income from the Duchy of Cornwall was spent on official duties and charitable activities.

Their Royal Highnesses' engagements are intended to cast a light on excellence and achievement in communities across all sectors of society, to bring people together in support of community-based initiatives and endeavours, to promote and protect traditions that are shared and valued by people from many different walks of life and to act as a focal point for local and national unity and cohesion.

Year to 31 March	2013 £m
Funds raised for The Prince's Charities	139
Expenditure on official duties and charitable activities	9.8
Total taxes paid	5.0
Total number of official engagements	769

The Prince's Charities represent, as a group, the largest multi-cause charitable enterprise in the UK. Much of the work of The Prince's Charities is focused on creating, developing and strengthening communities. A total of £139 million was raised by The Prince's Charities this year with support from the Household.

A total of £5.0 million was paid in taxes this year, including income tax, capital gains tax, VAT, employer's national insurance and council tax.



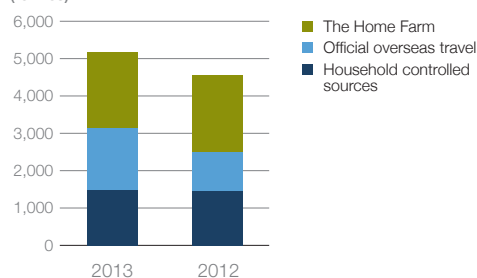
# £5.0m

**Taxes paid; £9.8 million spent on official duties and charitable activities**



## Total CO<sub>2</sub>e emissions

(tonnes)



## THE ENVIRONMENT

### Greenhouse gas emissions

Greenhouse gas emissions arise primarily through the burning of fossil fuels for transport, heat and lighting, and from agriculture at the Home Farm. The Household started measuring and reporting its emissions in 2007 since when it has made significant cuts by reducing fossil fuel use and replacing it with renewable energy.

Year to 31 March	2013	2012 <sup>1</sup>
CO <sub>2</sub> e emissions	Tonnes	Tonnes
Office and domestic energy use <sup>2</sup>	649	688
UK official and other travel	850	777
<b>Household emissions</b>	<b>1,499</b>	<b>1,465</b>
Overseas official travel	1,638	1,023
<b>Total emissions</b>	<b>3,137</b>	<b>2,488</b>
The Home Farm at Highgrove	2,067	2,058

Expenditure	£000s	£000s
Expenditure to balance out emissions <sup>3</sup>	17	22
Investment to reduce emissions <sup>4</sup>	14	37

1 Emissions for 2012 have been restated as the methodology for estimating transport emissions has been updated and emissions relating to the Household of TRH The Duke and Duchess of Cambridge and Prince Harry are excluded. Previously published numbers for earlier years are not comparable. See the travel section and the Carbon Report for more details.

2 Excludes emissions from biofuels, estimated at 469 tonnes (2012: 323 tonnes)

3 Investment in sustainable forestry projects in the UK and overseas.

4 Includes interest payments on Duchy-funded capital projects.

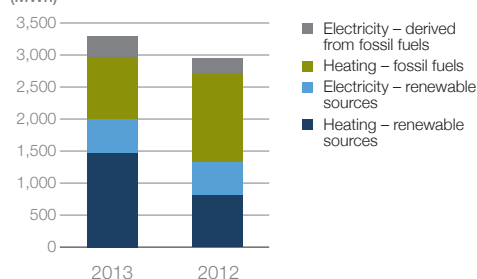
### Office and domestic energy use

The Household is committed to reducing its use of fossil fuels. It does this through a combination of energy-efficiency measures, on-site renewable energy generation and by purchasing 'green' electricity and gas.

The colder weather this year contributed towards an increase in energy use of 12 per cent. However, an increasing proportion – currently a third – is generated on-site from renewable sources. Adding on renewable electricity and gas increases this to 60 per cent.

## Energy use by source

(MWh)



Year to 31 March	2013	2012
Office and domestic energy use	MWh	MWh
Electricity – derived from fossil fuels	337	253
Heating – fossil fuels	970	1,385
<b>Total derived from fossil fuels</b>	<b>1,307</b>	<b>1,638</b>
Electricity – renewable sources	523	511
Heating – renewable sources <sup>1</sup>	1,469	809
<b>Total derived from renewable sources</b>	<b>1,992</b>	<b>1,320</b>
<b>Total energy use</b>	<b>3,299</b>	<b>2,958</b>

	Tonnes	Tonnes
Carbon emissions (gross)	723	686
Green gas certificates <sup>1</sup>	(74)	–
<b>Net carbon emissions</b>	<b>649</b>	<b>686</b>

	£000s	£000s
<b>Expenditure on energy</b>	<b>204</b>	<b>171</b>

1 Renewable sources include green gas certificates (2013: 400MWh) – see the main text for details.

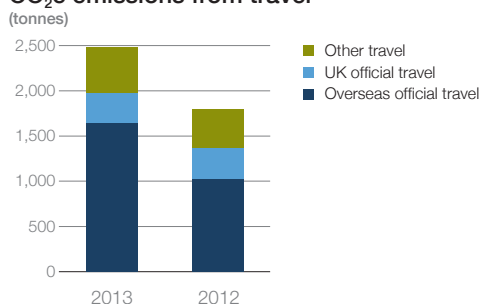
33%

Energy from on-site renewable sources



The most significant project this year was the installation of two wood chip and pellet boilers at Highgrove to heat the house, offices, stables and Orchard Room. Over 40 per cent of energy at Highgrove now comes from on-site renewables, including biomass, ground- and air-source heat pumps and solar panels. Biomass boilers are also used at Llwynywermod and Birkhall. Solar panels also produce green electricity for Clarence House and, separately, the Duchy Home Farm.

In November The Prince of Wales opened an anaerobic digestion and biomethane plant at Rainbarrow near Poundbury that was built and is run as a joint venture between The Duchy of Cornwall and a Dorset farming partnership. The plant produces biomethane from crops and food waste and injects it into the gas distribution network. The Household has purchased 'green gas' certificates from this plant that represent displaced fossil fuel natural gas use.

CO<sub>2</sub>e emissions from travel

## Travel

Travel to and from engagements within the UK and overseas forms a core part of Their Royal Highnesses' lives. The carbon emissions associated with this travel, supporting staff travel and private travel, are considered in planning alongside cost, security and other considerations.

Year to 31 March	2013	2012 <sup>1</sup>
Miles travelled by air and rail	58,495	47,622
Expenditure on official travel	£0.644m	£1.318m
<b>CO<sub>2</sub>e emissions</b>		
Overseas official travel	1,638	1,023
UK official travel	342	342
<b>Subtotal: Official travel<sup>2</sup></b>	<b>1,980</b>	<b>1,365</b>
Other travel <sup>3</sup>	508	435
<b>Total: travel</b>	<b>2,488</b>	<b>1,800</b>

1 Emissions have been restated for 2012 to account for a change in the detailed accounting methodology and to exclude emissions relating to official travel by TRH The Duke and Duchess of Cambridge and Prince Harry – see the 2013 Carbon Report for more details. Previous numbers were: Overseas official travel: 1,206; UK official travel: 375; Other travel: 432.

2 Official travel comprises travel funded by the Sovereign Grant or undertaken on behalf of the Government.

3 'Other travel' includes staff travel, commuting and Their Royal Highnesses' private travel.

60%

Energy from all renewable sources



Total miles travelled increased by 24 per cent this year due mainly to overseas visits as part of the Diamond Jubilee year including long-haul visits to Australia, New Zealand, Papua New Guinea and Canada. These visits are taken on behalf of the Government and are outside of the Household's control. Visits to Realm countries are largely organized and paid for by those countries, reflected in a reduction in Grant expenditure this year. Carbon emissions from overseas travel increased by 60 per cent. Other travel comprises staff travel, commuting and Their Royal Highnesses's private travel and varies each year according to the engagements Their Royal Highnesses undertake. In the Jubilee Year there was more travel in support of overseas trips.

# 58,495

Miles travelled by air and rail, including long-haul visits to Australia, New Zealand, Papua New Guinea and Canada



**“THE HOUSEHOLD ENGAGES WITH OVER 150 ROYAL WARRANT HOLDERS... ISSUES INCLUDING CLIMATE CHANGE, RAINFORESTS, GENETIC MODIFICATION AND LABOUR STANDARDS ARE CONSIDERED.”**

## Water

Year to 31 March  
Measured water use

	2013 m3	2012 <sup>2</sup> m3
Total measured mains water use <sup>1</sup>	9,446	9,417

1 Measured water use excludes water from boreholes or other non-metered supplies.

2 2012 has been restated due to an error in the published number (8,406) last year.

Water use varies each year according to various factors including the number and type of events and the amount of rain. Where possible, alternative sources of water are used such as collected rainwater or water from boreholes. Other measures to reduce water use include the use of dual-flush toilets, low-flow showers and water-free car cleaning products. The Household also uses a range of cleaning products that are designed to reduce their impact on waterways.

## Procurement

The Household's environmental and social impacts extend beyond its own activities and these are considered when choosing goods and services and suppliers.

Businesses that have been granted a Royal Warrant for goods or services supplied to the Household have, since 1990, been required to demonstrate they understand and take a responsible approach to social and sustainability issues. The Household assists with the review process which considers a wide range of issues including climate change, endangered species, labour standards, genetic modification, and rainforests. There are currently over 150 businesses that the Household is able to engage with in this way. The Household also engages with other key suppliers on environmental and social matters.



“THE FARM IS RUN IN A WAY THAT WORKS WITH NATURE, PROTECTING AND ENHANCING NATURE’S CAPITAL.”

#### DUCHY HOME FARM

The Home Farm is a mixed farm in Gloucestershire that has been run on an organic basis for several decades. As well as producing a wide range of food including milk, meat, cereals and vegetables, the farm is used for demonstration and research and was visited by about 1,150 people last year. Highlights of the year include the launch of the ‘Duchy Originals Field Lab’ (part of the Soil Association’s Future Farming Programme) – an opportunity for farmers and growers to discuss and experiment with new and best practices – the annual hedge-laying competition and the filming of a special episode of the BBC rural affairs programme ‘Countryfile’ guest edited by The Prince of Wales. Also this year, a ‘Jubilee’ native woodland was planted that will provide valuable habitat for wildlife and will also act to store carbon as it grows.

The farm is run in a way that works with nature, protecting and enhancing nature’s capital. As with all farms, food production results in a range of environmental and social impacts, often called ‘public goods’, that are not usually accounted for when considering the value of the farm’s output. These include:

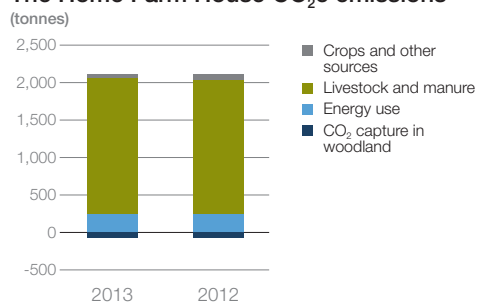
“BIODIVERSITY IS PROMOTED IN MANY WAYS.”

**Biodiversity** covers all living organisms including insects that pollinate crops, clover that adds fertility to the soil and microbes in the soil that help deliver nutrients to the crops. Biodiversity is promoted in many ways, including maintaining a range of habitats, growing traditional crop varieties and raising rare breed livestock to help maintain natural genetic diversity that supports a sustainable and more resilient food supply. Bees are kept to pollinate crops and provide honey.

**Soil management:** a healthy living soil, a key part of nature’s capital, underpins organic agriculture; management practices are focused on protecting and enhancing the soil as it is this that feeds crops rather than artificial fertilizers. These include a traditional crop rotation that uses nitrogen-fixing plants and animal manure to provide vital nutrients and the use of cover-crops to help keep the nutrients in the soil. A healthy soil contributes towards healthy plants, animals and people.

**Animal health and welfare:** is a priority. Pigs are kept outside all year with access to shelter and cattle are put out to pasture for at least half of the year. Grass and forage are used as feed as far as possible. Keeping animals this way helps maintain health, and can reduce the need for acute disease or illness treatment such as the routine use of antibiotics.

**Food security:** The various farming techniques mentioned above, including the focus on using home-grown feed as far as possible, maintaining soil nutrients through the use of natural fertilisers and manure and using biodiversity to help counter pests helps reduce reliance on imported inputs such as artificial fertilisers and cereals. A wide range of crops is produced and the majority go for human consumption.

**The Home Farm House CO<sub>2</sub>e emissions**

**Greenhouse gas emissions** are an unavoidable impact of agriculture; they come mainly from nitrogen in manure and crops and from livestock. The farm is managed to try to minimize emissions through the careful timing of manure applications and the sowing of plants that 'catch' the nitrogen. By incorporating cattle manure and plant matter in the soil, significant quantities of carbon can be stored, reducing net greenhouse gas emissions. Avoiding energy-intensive artificial fertilizers reduces greenhouse gas emissions in the supply chain. Steps are also taken to reduce fossil fuel use. An experimental 'conservation tillage' machine that reduces fuel use by tilling the soil to a shallower depth is being trialled; energy-efficient heat exchangers and solar thermal heating help reduce electricity use in the dairy; and a large array of solar panels produces renewable electricity.

Year to 31 March CO <sub>2</sub> e emissions <sup>1</sup>	2013 tonnes	2012 <sup>2</sup> tonnes
Energy use	288	273
Livestock and manure	1,803	1,786
Crops and other sources	44	67
CO <sub>2</sub> capture in woodland <sup>3</sup>	(68)	(68)
<b>Total emissions</b>	<b>2,067</b>	<b>2,058</b>
<b>Other resource use</b>		
Energy use (MWh)	909	860
Water use ('000s litres)	19,767	18,184

1 Emissions are estimated using a standard methodology and are subject to significant error margins due to the complexity of the factors affecting emissions.

2 Energy use numbers have been restated from 294 tonnes and 1,073 MWh as the scope has been revised to align reporting with the main Household policy.

3 CO<sub>2</sub> capture in woodland is estimated using woodland areas, tree species and age and excludes changes in soil carbon.

Greenhouse gas emissions remain fairly constant in the system established on the farm, fluctuating each year with changes in the number of livestock, the amount of crops harvested and the amount of energy needed to work the soil and dry crops. The weather can make a significant difference. Poor weather can make soils more difficult to till, increasing diesel use and carbon emissions, but can also reduce crop harvest and nitrous oxide emissions. Carbon emissions from energy use have fallen this year due to an increase in renewable electricity from solar panels used on-site. Water use has increased and investigations identified leaks; fixing these is expected to reduce water use next year.

# APPENDIX

## Portfolios of the Senior Management

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### WILLIAM NYE

Principal Private Secretary

- Overall responsibility for the Household and Office
- Constitutional, State and ceremonial matters, including for The Queen's Overseas realms
- The Church of England and other Christian Churches
- Trustee of The Prince of Wales's Charitable Foundation
- The Duchy of Cornwall
- The Private Estates

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### MARK LEISHMAN

Private Secretary

- Management of the Private Office
- Programme policy and supervision of engagements
- Scotland
- Health
- Education

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### WING COMMANDER RICHARD PATTLE

Master of the Household

- Overall supervision of the programme and logistics
- The Equerry's Office
- Overall supervision of receptions and entertaining
- Personal and domestic staff
- All residences and gardens
- Security and confidentiality
- Social responsibility
- The Prince's Charitable Foundation USA

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### ANDREW WRIGHT

Treasurer, assisted by: Polly McGivern, Deputy Treasurer; Clara Pearce, Assistant Treasurer; Samantha Robson, Head of Human Resources; David Hutson, Keeper of the Archives and Secretary, and Gemma Kaza, Inventory Controller

- Overall responsibility for all financial, accountancy and investment matters
- Executive Director of The Prince of Wales's Charitable Foundation
- Human Resources
- Gifts and inventory
- Archives and records management
- Information technology
- Publishing, commercial, contractual and legal matters

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### SALLY OSMAN

Communications Secretary, assisted by: Patrick Harrison, Assistant Communications Secretary and Press Secretary and Kristina Kyriacou, Assistant Communications Secretary, Charities and Marketing

- All communications issues for The Prince of Wales, The Duchess of Cornwall, The Duke and Duchess of Cambridge, Prince Harry and the Duchy of Cornwall
- Co-ordination of central communications for The Prince's Charities

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### SIMON MARTIN

Deputy Private Secretary for Foreign and Commonwealth Affairs

- Foreign and Commonwealth affairs, including overseas tours
- International development
- Minority, ethnic and faith communities
- The Police
- The Prince's School of Traditional Arts
- The Prince's Youth Business International
- The British Asian Trust

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### VACANCY

Assistant Private Secretary

- The natural environment, including the University of Cambridge Programme for Sustainability Leadership
- Food & Agriculture
- Rural Affairs, including The Prince's Countryside Fund

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### EMILY CHERRINGTON (THEA COLEY PROVIDING MATERNITY COVER)

Assistant Private Secretary

- The built environment, including The Prince's Foundation for Building Community
- The Great Steward of Scotland's Dumfries House Trust
- Heritage, including The Prince's Regeneration Trust

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### GRAHAME DAVIES

Assistant Private Secretary

- Wales, including The Prince of Wales's Welsh organizations and charities

Covering the following portfolio areas during Emily Cherrington's maternity leave:

- The Prince's Drawing School
- The Arts, including The Prince's Foundation for Children & the Arts



## The Household of The Duke and Duchess of Cambridge and Prince Harry

### JONATHAN HELLEWELL

Assistant Private Secretary

- The Prince's Trust
- Northern Ireland
- The elderly, including PRIME
- Correspondence Department, managed by Claudia Spens, Head of Correspondence

### VACANCY

Assistant Private Secretary

- The Commonwealth
- Minority, ethnic and faith communities

### AMANDA MACMANUS

Deputy Private Secretary (part-time)

- Organization and co-ordination of The Duchess of Cornwall's engagements, charitable work and diary

### JOY CAMM

Assistant Private Secretary (part-time)

- Organization and co-ordination of The Duchess of Cornwall's engagements, charitable work and diary

### SOPHIE DENSHAM

Assistant Private Secretary

- Organization and co-ordination of The Duchess of Cornwall's engagements, charitable work and diary

### MAJOR PETER FLYNN

Equerry

- The Armed Forces and Veterans
- Programme, diary, travel and logistics
- Investitures
- The Emergency Services
- Sport, explorers and adventurers

### VIRGINIA CARINGTON

Assistant Master of the Household

- The Royal Collection
- Personal letters and private engagements

### JAMIE LOWTHER-PINKERTON

Principal Private Secretary and Equerry to The Duke and Duchess of Cambridge and Prince Harry, assisted by: Miguel Head; Private Secretary to The Duke of Cambridge, Rebecca Deacon; Private Secretary to The Duchess of Cambridge and Edward Lane Fox; Private Secretary to Prince Harry

- Advising Their Royal Highnesses on their careers, charitable patronages and other matters, and organizing official engagements

## The Prince's Charities

### DAME JULIA CLEVERDON

Special Advisor to HRH

- Strategy for, and overall co-ordination of, The Prince's Charities

### JUSTIN MUNDY

Director, The Prince's Charities International Sustainability Unit

- Sustainability programmes and projects, including The Prince's Rainforests Project
- Senior Adviser on the international work of The Prince's Charities, including those operating in China and India

## THE PRINCE'S CHARITIES

**For nearly four decades, The Prince of Wales has been a leader in identifying charitable need and setting up and driving forward charities to meet it.**

His Royal Highness's 17 'Prince's Charities' work to transform lives and build sustainable communities. The Prince carries out dozens of engagements every year in support of these charities, which together raise more than £130 million annually to fund their activities.

One of The Prince's Charities is The Prince of Wales's Charitable Foundation (PWCF), which was founded by HRH in 1979. Profits generated by sales of 'Duchy Originals from Waitrose' and Highgrove products, and from tours of the Gardens at Highgrove, are donated to the Foundation. The Foundation acts as a grant-making body that supports a wide range of causes and as an incubator for initiatives and projects.

The Prince has also established charitable foundations in Australia, Canada, China and the United States of America. To find out more, visit:  
[www.princeofwalescharitablefoundation.org.uk](http://www.princeofwalescharitablefoundation.org.uk).



## THE BUILT ENVIRONMENT

The Prince's Foundation for Building Community  
[www.princes-foundation.org](http://www.princes-foundation.org) Tel: +44 (0) 20 7613 8500

The Prince's Regeneration Trust  
[www.princes-regeneration.org](http://www.princes-regeneration.org) Tel: +44 (0) 20 3262 0560

The Great Steward of Scotland's Dumfries House Trust  
[www.dumfries-house.org.uk](http://www.dumfries-house.org.uk) Tel: +44 (0) 1290 425959

## RESPONSIBLE BUSINESS AND ENTERPRISE

Business in the Community  
[www.bitc.org.uk](http://www.bitc.org.uk) Tel: +44 (0) 20 7566 8650

Scottish Business in the Community  
[www.sbcscot.com](http://www.sbcscot.com) Tel: +44 (0) 131 451 1100

In Kind Direct  
[www.inkinddirect.org](http://www.inkinddirect.org) Tel: +44 (0) 20 7398 5510

The Prince's Initiative for Mature Enterprise (PRIME)  
[www.prime.org.uk](http://www.prime.org.uk) Tel: +44 (0) 20 3137 8525

PRIME-Cymru  
[www.prime-cymru.co.uk](http://www.prime-cymru.co.uk) Tel: +44 (0) 800 587 4085

The Prince's Youth Business International  
[www.youthbusiness.org](http://www.youthbusiness.org) Tel: +44 (0) 20 3326 2060

## YOUNG PEOPLE AND EDUCATION

The Prince's Trust  
[www.princes-trust.org.uk](http://www.princes-trust.org.uk) Tel: +44 (0) 20 7543 1234

The Prince's Drawing School  
[www.princesdrawingschool.org](http://www.princesdrawingschool.org) Tel: +44 (0) 20 7613 8568

The Prince's School of Traditional Arts  
[www.psta.org.uk](http://www.psta.org.uk) Tel: +44 (0) 20 7613 8500

The Prince's Teaching Institute  
[www.princes-ti.org.uk](http://www.princes-ti.org.uk) Tel: +44 (0) 20 3174 3106

The Prince's Foundation for Children & the Arts  
[www.childrenandarts.org.uk](http://www.childrenandarts.org.uk) Tel: +44 (0) 20 3326 2230

## GLOBAL SUSTAINABILITY

University of Cambridge Programme for Sustainability Leadership  
[www.cpsl.cam.ac.uk](http://www.cpsl.cam.ac.uk) Tel: +44 (0) 1223 768 850

The British Asian Trust  
[www.britishasiantrust.org](http://www.britishasiantrust.org) Tel: +44 (0) 20 7024 5646

## SOCIAL ENTERPRISES

Duchy Originals  
[www.duchyoriginals.com](http://www.duchyoriginals.com)

A. G. Carrick (trading as Highgrove Enterprises)  
[www.highgroveshop.com](http://www.highgroveshop.com) Tel: +44 (0) 845 521 4342

## FOUNDATIONS

The Prince of Wales's Charitable Foundation  
[www.princeofwalescharitablefoundation.org.uk](http://www.princeofwalescharitablefoundation.org.uk)

The Prince's Charities Canada  
[www.princescharities.ca](http://www.princescharities.ca)

The Prince's Charities Australia  
[www.princescharitiesaustralia.org.au](http://www.princescharitiesaustralia.org.au)

The Prince of Wales Foundation (USA)

The Prince's Charities Foundation (China)







HRH The Prince of Wales

[www.princeofwales.gov.uk](http://www.princeofwales.gov.uk)

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